

CITY COUNCIL
GIL MCDOUGAL, MAYOR
MICHAEL YOUNG, MAYOR PRO-TEM
DANNY CARTER
SHIRLEY MARCHMAN
LESLIE MCPHERSON
MATTHEW MOMTAHAN

City of Villa Rica



CITY MANAGER: TOM BARBER
CITY CLERK: ALISA DOYAL
CITY ATTORNEY: C. DAVID MECKLIN

571 W BANKHEAD HWY
VILLA RICA, GA. 30180
770.459.7000 | VILLARICA.ORG

PUBLIC HEARING: BUDGET #2

Holt-Bishop Justice Center, Municipal Courtroom, 101 Main Street
September 7, 2021 | 11:00 AM

Meeting Call to Order (Mayor Gil McDougal)

A. Finance (Jennifer Hallman, Finance Director)

1. **Public Hearing: Budget #2**

B. Adjournment (Mayor Gil McDougal)

GOVERNING BODY

The City of Villa Rica operates under the Council-Manager form of government. The mayor is elected at large and the councilmembers are elected by ward. The mayor and the councilmembers have four-year terms. The governing body is responsible for adopting the annual budget, setting the millage rate, establishing long-term and short-term priorities for the City, approving ordinances and resolutions, regulating business activity through licensing and permitting, and representing the City to the constituents and surrounding communities.

\$482,949

Operating Budget

16%

Change from 2021

NOTES ON 2022 BUDGET

- Contingency is \$100,000
- M. Valentine – Photographer
\$4,200 (\$350/mth.)

ELECTED OFFICIALS

Mayor

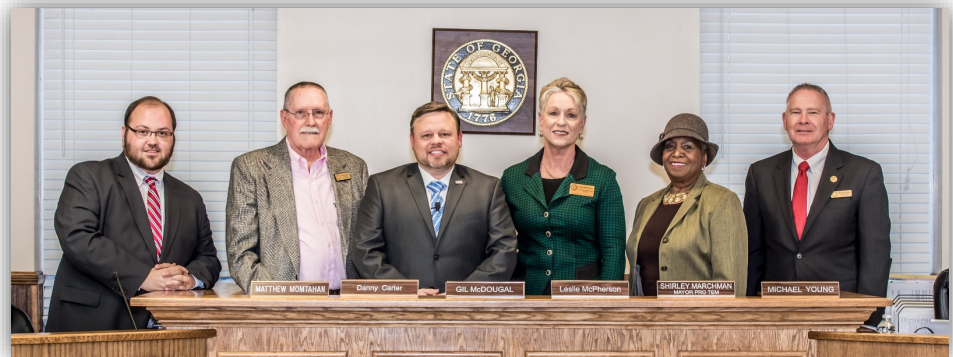
Councilmember – Ward 1

Councilmember – Ward 2

Councilmember – Ward 3

Councilmember – Ward 4

Councilmember – Ward 5



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
GOVERNING BODY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1001110511100	Regular employees	23,250	16,150	18,850	46,500	56,400	47,000	56,400	-	0%	
1001110512100	Group Insurance	23,909	21,161	31,369	30,319	34,402	26,664	40,566	6,164	18%	
1001110512200	Social Security FICA Contrib	2,918	1,001	1,184	3,238	4,315	3,416	4,315	(0)	0%	
1001110512400	Retirement Contribution	561	-	-	-	-	-	-	-		
1001110512700	Worker's compensation	70	-	43	58	51	36	78	28	54%	
TOTAL - Personnel		50,708	38,312	51,446	80,115	95,168	77,116	101,359	6,191	7%	
SERVICES											
1001110521200	Professional	4,215	7,500	13,400	15,444	2,500	54,071	6,700	4,200	168%	M. Valentine Photographer \$350/mth
1001110521220	Professional - Auditors	-	31,250	21,000	32,150	32,000	31,500	32,000	-	0%	
1001110521300	Technical Services	6,000	3,600	3,900	6,933	12,000	9,283	12,000	-	0%	
1001110522220	m/r equipment	272	85	-	-	500	-	500	-	0%	
1001110523100	Liability Insurance	100,798	76,869	99,630	133,338	164,970	128,171	167,485	2,515	2%	
1001110523215	postage	161	-	206	223	200	152	200	-	0%	
1001110523300	Advertising	420	94	875	468	500	405	500	-	0%	
1001110523400	Printing and binding	36	1,315	45	54	1,200	1,057	1,200	-	0%	
1001110523500	Travel - Mayor	8,582	-	1,124	125	2,500	1,092	2,500	-	0%	
1001110523501	Travel - Ward 1	-	2,275	987	233	2,500	-	2,500	-	0%	
1001110523502	Travel - Ward 2	-	1,064	388	554	2,500	1,122	2,500	-	0%	
1001110523503	Travel - Ward 3	-	27	1,354	-	2,500	1,038	2,500	-	0%	
1001110523504	Travel - Ward 4	-	1,341	2,787	489	2,500	1,640	2,500	-	0%	
1001110523505	Travel - Ward 5	-	2,911	-	-	2,500	-	2,500	-	0%	
1001110523509	Travel - Boards & Commissions	-	922	-	-	-	-	-	-		
1001110523600	Dues and fees	-	9,316	7,192	5,872	10,000	6,551	10,000	-	0%	
1001110523700	Educ and training - Mayor	7,755	870	890	700	2,000	600	2,000	-	0%	
1001110523701	Educ and training - Ward 1	-	845	1,900	-	2,000	425	2,000	-	0%	
1001110523702	Educ and training - Ward 2	-	-	2,065	390	2,000	875	2,000	-	0%	
1001110523703	Educ and training - Ward 3	-	1,035	940	-	2,000	760	2,000	-	0%	
1001110523704	Educ and training - Ward 4	-	1,520	1,540	390	2,000	875	2,000	-	0%	
1001110523705	Educ and training - Ward 5	-	-	-	-	2,000	-	2,000	-	0%	
1001110523709	Educ and training - Boards & Com	-	-	-	-	-	-	-	-		
TOTAL - Services		128,239	142,837	160,224	197,363	250,870	239,616	257,585	6,715	3%	
SUPPLIES											
1001110531100	Supplies	1,100	684	1,171	1,898	1,000	27	1,000	-	0%	
1001110531300	Food	1,337	1,021	1,380	692	1,525	-	1,525	-	0%	
1001110531600	Small Equipment	10,960	-	-	862	880	150	880	-	0%	
1001110531700	Uniforms	310	-	241	424	600	125	600	-	0%	
TOTAL - Supplies		13,707	1,705	2,792	3,877	4,005	302	4,005	-	0%	
OTHER COSTS											
1001110572100	PAYMENTS TO OTHER AGENCIES	-	1,600	-	-	-	-	-	-		
1001110573050	Community Grant	14,247	15,000	19,540	-	20,000	18,790	20,000	-	0%	
1001110573080	Dorsey Foundation	-	-	-	-	-	-	-	-		

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
GOVERNING BODY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
1001110579100	CONTINGENCY	-	-	-	-	45,872	1,000	100,000	54,128	118%	
TOTAL - Other Costs		14,247	16,600	19,540	-	65,872	19,790	120,000	54,128	82%	
TOTAL GOVERNING BODY		206,900	199,455	234,002	281,355	415,915	336,823	482,949	67,034	16%	
						320,747	259,708	381,590	60,843	19.0%	Total change without personnel

CITY MANAGER

The City of Villa Rica operates under the Council-Manager form of government. This system combines the strength of an elected City Council with a professional manager and staff. The City Manager is the chief administrative officer and is responsible for making sure the policy decisions made by the City Council are implemented and that public services are delivered efficiently and effectively.

\$474,085

Operating Budget

52%

Change from 2021

EMPLOYEES

1320-001

City Manager

1320-002

Deputy City Manager/CFO

1320-003

NEW Public Information Officer

CAPITAL

None

NOTES ON 2022 BUDGET

- Full-Year of Deputy City Manager expenses
- New position of Public Information Officer (\$32k salary + benefits)
- Professional services, including appraisals for potential acquisitions (\$20,000)
- Department Manager Training (\$15,000)
- Employee Luncheons (\$11,000)



**Departmental Budget Requests
Budget Year 2022**

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
CITY MANAGER		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1001320511100	Regular employees	160,504	89,427	125,527	125,031	186,746	141,880				Deputy CM added during FY 2021 & Public Information Officer added
1001320511120	Vacation Pay	12,346	-	2,233	4,465	-	1,769	304,814	118,068	63%	
1001320511130	Sick Leave Pay	-	-	1,737	496	-	2,608		-		
1001320512100	Group Insurance	17,377	-	18,823	19,468	27,451	19,182	27,044	(408)	-1%	
1001320512200	Social Security FICA Contrib	11,930	15,137	9,343	9,347	14,708	10,389	22,722	8,014	54%	
1001320512400	Retirement Contribution	5,835	6,405	2,171	2,197	15,288	12,740	19,336	4,048	26%	
1001320512500	50% Match for 457 Contrib	2,704	1,539	3,885	3,900	5,768	4,388	8,910	3,142	54%	
1001320512700	Worker's compensation	115	2,668	323	317	413	234	412	(2)	0%	
1001320512910	Car Allowance	5,250	58	-	-	-	-	-	-	-	
TOTAL - Personnel		216,061	115,234	164,040	165,222	250,374	193,190	383,237	132,862	53%	
SERVICES											
1001320521200	Professional	4,725	-	3,700	9,268	10,000	17,575	20,000	10,000	100%	Appraisals, Surveys, Engineering
1001320521300	Technical Services	-	-	1,190	954	1,000	626	1,175	175	18%	Security Monitoring, Adobe
1001320522100	Cleaning Service	8,227	170	-	-	-	-	-	-	-	
1001320522210	m/r buildings	6,714	4,888	19,721	16,208	19,110	13,338	13,000	(6,110)	-32%	City Hall and Old Library
1001320522220	m/r equipment	57	388	11	473	190	134	150	(40)	-21%	
1001320522230	m/r vehicles	595	344	57	1,675	800	869	800	-	0%	
1001320522240	M/R GROUNDS	-	-	822	894	700	360	2,000	1,300	186%	City Hall and Old Library
1001320522320	Rental of equipment and veh	-	100	-	-	-	-	-	-	-	
1001320523100	Liability Insurance	1,005	768	1,545	404	520	363	528	8	2%	
1001320523210	Phone/Internet	3,240	2,369	2,831	2,828	2,700	2,451	5,000	2,300	85%	Added DCM to department
1001320523215	postage	300	165	370	289	300	227	500	200	67%	Added DCM to department
1001320523300	Advertising	446	51	1,339	40	500	-	500	-	0%	
1001320523400	Printing and binding	543	-	290	3,577	600	386	1,200	600	100%	Added DCM to department
1001320523500	Travel	80	2,631	921	206	2,270	122	5,000	2,730	120%	Added DCM to department
1001320523600	Dues and fees	6,218	33	422	983	1,000	601	1,945	945	95%	Added DCM to department
1001320523700	Education and training	707	1,311	6,860	3,589	5,063	2,125	20,000	14,937	295%	\$15k Dept Manager Training
1001320523850	Contract labor	-	-	-	-	-	-	-	-	-	
1001320523910	Drug Testing & Physicals	100	-	-	-	-	-	-	-	-	
1001320523930	Document Shredding	44	30	20	22	457	437	500	43	9%	
TOTAL - Services		33,001	13,249	40,097	41,410	45,210	39,615	72,298	27,088	60%	
SUPPLIES											
1001320531100	Supplies	1,234	898	1,880	1,410	1,440	957	2,000	560	39%	Added DCM to department
1001320531210	Water/Sewerage	-	566	1,244	634	830	696	1,700	870	105%	
1001320531220	Natural Gas	523	478	1,928	114	120	92	250	130	108%	
1001320531230	Electricity	579	4,216	3,771	522	600	465	1,300	700	117%	Added DCM to department
1001320531270	Gasoline/diesel	449	630	524	370	800	288	800	-	0%	
1001320531300	Food	3,723	2,126	10,512	6,886	10,000	9,312	11,000	1,000	10%	Employee Luncheons (3x per year)
1001320531400	Books and periodicals	(550)	-	-	-	-	-	-	-	-	
1001320531600	Small Equipment	5,327	699	558	1,154	3,280	3,157	1,500	(1,780)	-54%	
1001320531700	UNIFORMS	-	-	-	-	200	-	-	(200)	-100%	
1001320531710	Operating Supplies	-	101	-	-	-	-	-	-	-	

Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			
CITY MANAGER		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	NOTES
		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
TOTAL - Supplies		11,285	9,714	20,417	11,090	17,270	14,968	18,550	1,280	7%	
INTERFUND											
1001320552200	Liability Claims / Self-Pay	-	-	14,915	-	-	-	-	-	-	
TOTAL - Interfund		-	-	14,915	-	-	-	-	-	-	
TOTAL CITY MANAGER		260,348	138,197	239,470	217,721	312,854	247,773	474,085	161,230	52%	
		62,480	54,583	90,848	28,368	45.4%	Total change without personnel				

CITY CLERK

The Office of the City Clerk is responsible for keeping an accurate record and minutes of all meetings of the City Council. The Clerk is custodian of the city seal and is required to affix the seal to all official documents of the city, and to attest the signatures of the Mayor and City Manager. The City Clerk's responsibilities also include maintaining contracts, ordinances, resolutions and agreements, and overseeing the adoption and publication of the city's Code of Ordinances.

\$162,523

Operating Budget

15%

Change from 2021

EMPLOYEES

1330-001

City Clerk

1330-002

Assistant City Clerk (PT)

CAPITAL

None

NOTES ON 2022 BUDGET

- Travel and Training for City Clerk and Assistant City Clerk (\$5,600)
- Carroll and Douglas Election fees (\$13,000)



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CITY CLERK		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001330511100	Regular employees	36,820	29,740	44,385	55,661	76,559	57,061	80,070	3,511	5%
1001330511120	Vacation Pay	1,612	1,300	1,804	2,303	-	2,602		-	
1001330511130	Sick Leave Pay	149	160	89	1,456	-	2,155		-	
1001330511300	Overtime	-	-	-	-	600	408	600	-	0%
1001330512100	Group Insurance	20,229	15,099	14,014	13,767	20,277	16,376	20,283	6	0%
1001330512200	Social Security FICA Contrib	2,569	1,985	3,155	4,021	5,299	4,124	6,125	826	16%
1001330512400	Retirement Contribution	550	1,539	2,017	2,197	3,462	2,885	3,907	444	13%
1001330512500	50% Match for 457 Contrib	807	622	926	996	1,553	1,633	2,102	549	35%
1001330512700	Worker's compensation	23	29	67	75	76	54	111	35	46%
TOTAL - Personnel		62,759	50,475	66,457	80,477	107,826	87,297	113,197	5,371	5%
SERVICES										
1001330521200	Professional	-	-	-	-	-	-	-	-	
1001330521300	Technical	5,138	1,254	6,986	8,114	7,984	8,598	7,984	-	0%
1001330523100	Liability Insurance	-	-	-	-	120	84	122	2	2%
1001330523210	Phone/Internet	1,863	1,422	1,749	1,977	2,280	1,831	3,800	1,520	67%
1001330523215	postage	48	25	33	45	100	29	100	-	0%
1001330523300	Advertising	55	574	110	144	300	50	300	-	0%
1001330523400	Printing and binding	2,867	2,151	1,788	1,142	1,800	1,506	1,800	-	0%
1001330523500	Travel	2,541	1,794	957	925	2,700	2,380	1,700	(1,000)	-37%
1001330523600	Dues and fees	330	476	547	592	220	200	220	-	0%
1001330523700	Education and training	1,746	1,134	-	1,114	2,270	1,837	5,600	3,330	147%
1001330523850	Contract labor	2,968	3,100	12,923	12,779	-	-	13,000	13,000	
1001330523910	Drug Testing & Physicals	-	-	-	-	-	-	-	-	
1001330523930	Document Shredding	35	30	413	366	500	480	500	-	0%
TOTAL - Services		17,589	11,960	25,504	27,196	18,274	16,995	35,126	16,852	92%
SUPPLIES										
1001330531100	Office Supplies	2,004	1,616	1,598	2,296	2,000	1,679	3,000	1,000	50%
1001330531220	Natural Gas	-	49	14	114	120	92	250	130	108%
1001330531230	Electricity	614	159	543	522	600	422	950	350	58%
1001330531400	Books and Periodicals	2,674	863	11,459	1,150	12,111	10,376	10,000	(2,111)	-17%
1001330531600	Small Equipment	-	1,657	-	-	-	-	-	-	
TOTAL - Supplies		5,291	4,344	13,614	4,082	14,831	12,569	14,200	(631)	-4%
TOTAL CITY CLERK		85,639	66,779	105,574	111,756	140,931	116,862	162,523	21,592	15%
		33,105	29,565	49,326	16,221	49.0%	Total change without personnel			

FINANCE

The Finance Department is responsible to provide quality, efficient, and accurate financial services and is focused on delivering excellence in organizational support for the City. The department has a fiduciary responsibility to safeguard the City's financial assets and manage its financial resources in accordance with the goals of the City Council and City Manager, and in compliance with applicable laws and generally accepted accounting and financial principles.

\$499,400

Operating Budget

-3%

Change from 2021

NOTES ON 2022 BUDGET

- Decreased Group Insurance based on cost allocation (\$18,295)

EMPLOYEES

1510-001	Finance Director
1510-002	Assistant Finance Director
1510-003	Accounts Payable Clerk
1510-005	Receptionist (PT)
1510-006	Receptionist (PT)
1510-007	Accountant

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
FINANCE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001510511100	Regular employees	187,512	148,982	244,277	250,899	289,786	210,752	289,791	5	0%
1001510511120	Vacation Pay	5,285	6,333	6,816	9,225	-	5,688		-	
1001510511130	Sick Leave Pay	6,791	5,060	3,461	7,132	-	7,284		-	
1001510511300	Overtime	134	259	260	893	400	414	500	100	25%
1001510512100	Group Insurance	61,271	46,434	55,311	63,293	72,017	43,395	54,088	(17,929)	-25%
1001510512200	Social Security FICA Contrib	14,079	11,033	17,994	18,901	21,767	15,747	22,169	402	2%
1001510512400	Retirement Contribution	7,308	6,157	8,069	8,789	14,749	12,291	16,644	1,896	13%
1001510512500	50% Match for 457 Contrib	3,580	3,618	5,022	5,486	5,930	3,843	7,075	1,145	19%
1001510512700	Worker's compensation	147	118	439	437	418	294	402	(16)	-4%
TOTAL - Personnel		286,107	227,994	341,648	365,055	405,066	299,707	390,669	(14,397)	-4%
SERVICES										
1001510521200	Professional	-	7,680	11,595	5,561	6,300	6,300	6,300	-	0%
1001510521211	Douglas Co Tax Commissioner	2,831	2,463	3,495	1,954	-	-	-	-	
1001510521212	Carroll Co Tax Commissioner	6,302	5,532	7,529	6,375	-	-	-	-	
1001510521220	Professional - Auditors	29,000	500	-	-	-	-	-	-	
1001510521300	Technical	525	269	913	915	500	377	500	-	0%
1001510522330	Other Rentals	45	45	8	83	45	-	45	-	0%
1001510523100	Liability Insurance	1,005	768	1,054	530	750	524	761	11	1%
1001510523210	Phone/Internet	7,450	6,067	8,226	7,484	8,500	6,727	8,500	-	0%
1001510523215	postage	2,098	1,329	2,103	2,664	2,474	1,744	2,600	126	5%
1001510523300	Advertising	1,306	1,125	2,158	5,355	5,900	1,260	5,900	-	0%
1001510523400	Printing and binding	4,392	2,973	4,005	3,367	5,050	2,368	5,050	-	0%
1001510523500	Travel	1,328	137	1,402	2,051	3,125	-	3,125	-	0%
1001510523600	Dues and fees	952	851	1,011	1,631	1,500	1,038	1,580	80	5%
1001510523700	Education and training	1,009	605	3,168	3,092	4,000	350	4,000	-	0%
1001510523910	Drug Testing & Physicals	-	125	390	95	285	285	190	(95)	-33%
1001510523930	Document Shredding	352	122	200	106	205	93	205	-	0%
1001510523970	BANK/CC FEES & ANALYSIS CHGES	140	15	105	946	-	30		-	
1001510523980	Late Tax Deposits	561	-	-	-	-	-		-	
TOTAL - Services		59,297	30,607	47,361	42,209	38,634	21,095	38,756	122	0%
SUPPLIES										
1001510531100	Office Supplies	4,480	5,607	7,341	7,058	7,750	4,982	7,750	-	0%
1001510531220	Natural Gas	148	211	68	538	550	428	600	50	9%
1001510531230	Electricity	2,550	626	2,694	2,586	2,600	2,091	3,100	500	19%
1001510531300	Food	62	-	234	99	225	59	225	-	0%
1001510531400	Books and periodicals	-	-	-	-	-	-	-	-	
1001510531600	Small Equipment	2,748	6,088	3,983	2,069	4,070	2,090	4,000	(70)	-2%
1001510531700	Uniforms	-	-	-	-	-	-	-	-	
TOTAL - Supplies		9,987	12,532	14,320	12,349	15,195	9,650	15,675	480	3%
OTHER COSTS										
1001510571005	Tax Commissioner	53,471	10,348	43,052	54,272	54,300	54,157	54,300	-	0%
1001510574000	Bad Debt - Property Taxes	-	-	-	-	-	-		-	

Departmental Budget Requests
Budget Year 2022

	9 MONTHS						PROPOSED			
FINANCE	12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
	2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	NOTES
	ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
TOTAL - Other Costs	53,471	10,348	43,052	54,272	54,300	54,157	54,300	-	0%	
TOTAL FINANCE	408,862	281,480	446,381	473,885	513,195	384,608	499,400	(13,795)	-3%	
	108,129	84,902	108,731	602	0.6%	Total change without personnel				

LEGAL

The City outsources the function of the City Attorney. The City Attorney provides municipal legal services to the elected officials, the City Manager, and other staff in order to assist the City in reaching its goals to serve the community.

\$95,000

Operating Budget

0%

Change from 2021

NOTES ON 2022 BUDGET

- Legal line item based on current year expenditures

EMPLOYEES

None

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
LEGAL		2017	2018	2019	2020	2021	2021	Requested Budget	2021 Budget	2021 Budget	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)				
SERVICES											
1001530521230	Attorney Fees	109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	
TOTAL - Services		109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	
TOTAL LEGAL		109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	

INFORMATION TECHNOLOGY

The Information Technology Department provides information, cybersecurity, innovation and technology services for the city's departments. Services include voice and network, cybersecurity, email and communication platforms, and other applications that are used internally and for purposes of providing services to the residents of the City.

\$262,720

Operating Budget

7%

Change from 2021

NOTES ON 2022 BUDGET

- Server maintenance, support & extended warranty renewal (\$33,000)

EMPLOYEES

1535-001

IT Director

1535-002

IT Technician (PT)

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
INFORMATION TECHNOLOGY		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										NOTES
1001535511100	Regular employees	5,115	51,504	70,765	73,875	100,940	63,005	103,657	2,717	3%
1001535511120	Vacation Pay	-	996	2,527	2,265	-	4,462		-	
1001535511130	Sick Leave Pay	-	-	-	438	-	2,360		-	
1001535511300	Overtime	-	-	-	-	-	25	100	100	
1001535512100	Group Insurance	255	9,614	12,525	12,540	12,195	10,999	20,283	8,088	66%
1001535512200	Social Security FICA Contrib	387	3,782	5,349	5,671	7,687	5,033	7,930	242	3%
1001535512400	Retirement Contribution	-	1,539	2,017	2,197	4,822	4,019	5,442	620	13%
1001535512500	50% Match for 457 Contrib	-	1,454	2,199	2,297	2,508	2,066	3,110	602	24%
1001535512700	WORKER'S COMPENSATION	-	29	184	200	198	139	144	(55)	-28%
TOTAL - Personnel		5,757	68,919	95,565	99,484	128,351	92,109	140,665	12,314	10%
SERVICES										
1001535521200	Professional	-	-	-	-	-	-	-	-	
1001535521300	Technical	67,691	20,656	56,134	58,900	60,000	37,950	65,700	5,700	10% Server Warranty Renewal
1001535521310	CASELLE	29,445	20,386	27,348	21,998	24,803	20,694	25,000	197	1%
1001535521320	OFF-SITE SERVER	7,491	9,052	3,892	5,400	5,400	3,600	5,400	-	0%
1001535522230	m/r vehicles	-	-	-	-	-	-	-	-	
1001535523100	Liability Insurance	-	2,517	-	138	350	244	355	5	1%
1001535523210	Phone/Internet	114	1,230	4,159	4,989	5,500	4,019	5,500	-	0%
1001535523240	WEBSITE PROVIDER	7,608	-	7,380	7,380	7,500	5,591	7,500	-	0%
1001535523500	Travel	-	100	829	947	1,500	-	1,500	-	0%
1001535523600	Dues and fees	-	-	-	-	100	-	100	-	0%
1001535523700	Education and training	-	-	1,910	-	3,500	-	3,500	-	0%
TOTAL - Services		112,349	53,942	101,652	99,753	108,653	72,099	114,555	5,902	5%
SUPPLIES										
1001535531100	Office Supplies	-	306	226	528	470	200	500	30	6%
1001535531220	Natural Gas	-	-	-	-	-	-	-	-	
1001535531230	Electricity	-	-	-	-	650	-	650	-	0%
1001535531270	Gasoline/diesel	-	84	157	109	150	31	150	-	0%
1001535531600	Small Equipment	135	5,136	887	9,153	6,000	3,010	6,000	-	0%
1001535531700	Uniforms	-	-	-	-	200	-	200	-	0%
1001535531710	Operating Supplies	-	19	-	-	-	-	-	-	
TOTAL - Supplies		135	5,545	1,269	9,789	7,470	3,241	7,500	30	0%
TOTAL INFORMATION TECHNOLOGY		118,241	128,405	198,487	209,026	244,474	167,448	262,720	18,246	7%
		116,123	75,340	122,055	5,932	5.1%	Total change without personnel			

HUMAN RESOURCES

The Human Resources Department is a full service, comprehensive HR operation. Human Resources is responsible for the following services to our employees and community: Recruitment and Selection, Benefits Administration, On-Boarding, Performance Management, Employee Relations, Payroll Administration, Workers' Compensation, and Classification and Compensation.

\$249,783

Operating Budget

-2%

Change from 2021

NOTES ON 2022 BUDGET

- Director position will be vacant for 3 mths.
- Employee Survey - "Best Places to Work" (\$6,800)
- Director Evaluations (\$1,500)

EMPLOYEES

1540-001
1540-002

Human Resources Director
Human Resources Generalist

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
HUMAN RESOURCES		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	
PERSONNEL		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
1001540511100	Regular employees	71,725	52,422	87,506	120,114	134,905	101,652	114,494	(20,412)	-15%	Delay hiring HR Director until 1/1
1001540511120	Vacation Pay	679	574	2,387	3,605	-	2,402		-		
1001540511130	Sick Leave Pay	905	2,940	727	2,493	-	3,648		-		
1001540512100	Group Insurance	19,982	15,208	18,915	19,524	19,635	17,542	27,044	7,409	38%	
1001540512200	Social Security FICA Contrib	4,985	3,784	6,334	8,885	10,274	7,568	8,759	(1,516)	-15%	
1001540512400	Retirement Contribution	3,053	1,539	2,017	4,675	7,883	6,569	8,932	1,049	13%	
1001540512500	50% Match for 457 Contrib	2,150	1,678	2,337	3,234	2,659	2,497	1,995	(665)	-25%	
1001540512700	WORKER'S COMPENSATION	37	29	197	159	148	104	159	11	7%	
TOTAL - Personnel		103,516	78,175	120,421	162,689	175,505	141,983	161,381	(14,124)	-8%	
SERVICES											
1001540521200	Professional Services	19,956	30,631	8,124	30,388	12,832	8,302	15,150	2,318	18%	EAP \$4k, AdminAmerica flex spending admin 50@4.75 each/mth \$2,850 & EE Survey \$6.8k; 360 Evaluations \$1.5k
1001540521230	Payroll Processing	24,016	26,513	35,804	40,339	55,800	45,234	60,000	4,200	8%	Paycom Payroll Processing applicant tracking, performance and LMS
1001540521300	Technical Services	-	-	-	-	-	-	-	-		
1001540523100	Liability Insurance	-	-	-	19	100	70	102	2	2%	
1001540523210	Phone/Internet	1,863	1,422	2,438	1,943	2,000	1,897	2,000	-	0%	
1001540523215	postage	184	7	128	117	150	67	150	-	0%	Based on curent usage
1001540523300	Advertising	-	-	-	-	-	-	-	-		
1001540523400	Printing and binding	353	1,150	717	3,130	2,324	1,147	2,000	(324)	-14%	Printing of handbooks and OE Materials
1001540523500	Travel	1,070	272	2,232	-	-	723	1,500	1,500		Lodging and per diem
1001540523600	Dues and fees	359	335	889	429	1,100	367	1,100	-	0%	GLGPA Membership
1001540523700	Education and training	820	1,482	870	4,540	2,300	470	2,300	-	0%	Regisration fees for conferences
1001540523910	Drug Testing & Physicals	-	-	100	24	100	95	100	-	0%	
1001540523930	Document Shredding	39	30	32	44	50	37	50	-	0%	
TOTAL - Services		48,660	61,843	51,335	80,974	76,756	58,409	84,452	7,696	10%	
SUPPLIES											
1001540531100	Supplies	1,131	1,104	2,791	1,872	1,500	895	1,500	-	0%	
1001540531220	Natural Gas	39	42	27	220	220	171	250	30	14%	
1001540531230	Electricity	604	162	911	1,032	960	834	1,200	240	25%	
1001540531600	Small Equipment	320	449	1,418	-	1,176	1,176	1,000	(176)	-15%	Upgrade printer
1001540531700	UNIFORMS	-	-	-	60	-	-	-	-		
TOTAL - Supplies		2,095	1,758	5,147	3,184	3,856	3,077	3,950	94	2%	
TOTAL HUMAN RESOURCES		154,271	141,776	176,902	246,847	256,117	203,468	249,783	(6,334)	-2%	
		80,612	61,485	88,402	7,790	9.7%	Total change without personnel				

CUSTOMER SERVICE

The Customer Service Department is responsible for the daily operations of utility billing (which includes water, sewer, sanitation), cash receipting, and other customer service tasks. The mission of this department is top quality customer care. Each employee in this department devotes serious effort and energy into making sure that our utility customers and other citizens are assisted in a timely manner. We aim to record accurate monthly usage through monthly meter reading in preparation of creating bills that are error free.

\$503,401
Operating Budget

7%
Change from 2021

NOTES ON 2022 BUDGET

- TextMyGov communication service (\$6,100)
- Increased bank fees (\$4,950) for more online payments
- Increased Postage due to increased rates (\$3,200)

EMPLOYEES

1590-001	Customer Services Manager
1590-002	Customer Service Representative
1590-005	Meter Technician
1590-006	Meter Technician
1590-007	Customer Service Representative

CAPITAL

Water Meters	\$325,000
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Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CUSTOMER SERVICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001590511100	Regular employees	85,196	73,357	145,806	179,940	189,346	147,788	197,434	8,087	4%
1001590511120	Vacation Pay	1,889	1,212	3,623	7,891	-	5,418		-	
1001590511130	Sick Leave Pay	2,129	728	4,806	7,859	-	5,862		-	
1001590511300	Overtime	644	54	571	917	300	374	300	-	0%
1001590512100	Group Insurance	28,953	15,163	41,789	57,310	60,278	45,765	67,610	7,331	12%
1001590512200	Social Security FICA Contrib	6,368	7,370	12,206	14,342	14,751	11,219	15,104	352	2%
1001590512400	Retirement Contribution	4,971	4,618	6,205	10,987	11,389	9,482	12,853	1,463	13%
1001590512500	50% Match for 457 Contrib	497	459	1,413	2,570	3,009	2,800	3,826	817	27%
1001590512600	Unemployment Insurance	-	-	-	-	2,185	1,268	-	(2,185)	-100%
1001590512700	WORKER'S COMPENSATION	441	886	1,575	5,518	1,766	1,240	2,231	465	26%
TOTAL - Personnel		131,089	103,847	217,993	287,334	283,025	231,216	299,356	16,332	6%
SERVICES										
1001590521200	Professional	8,409	6,881	11,188	10,477	11,000	8,400	11,000	-	0%
1001590521300	Technical	14,352	9,780	13,857	13,138	11,650	7,824	19,260	7,610	65%
1001590522210	m/r buildings	-	991	3,091	1,401	2,200	1,032	2,200	-	0%
1001590522220	m/r equipment	-	-	-	-	1,163	1,163	-	(1,163)	-100%
1001590522230	m/r vehicles	-	707	1,967	205	2,100	337	2,500	400	19%
1001590522310	Rental of land & buildings	-	-	2	1	1	1	1	-	0%
1001590523100	Liability Insurance	3,016	2,304	3,061	934	1,250	873	1,269	19	2%
1001590523210	Phone/Internet	5,588	4,267	3,792	3,722	4,200	3,023	4,200	-	0%
1001590523215	postage	35,016	20,015	35,426	37,830	38,390	26,299	41,590	3,200	8%
1001590523400	Printing and binding	1,692	315	221	2,346	2,500	1,090	2,500	-	0%
1001590523500	Travel	596	292	15	17	50	-	50	-	0%
1001590523600	Dues and fees	-	209	-	-	-	-	-	-	
1001590523700	Education and training	402	1,371	485	-	1,000	747	1,000	-	0%
1001590523850	Contract labor	-	-	-	-	-	-	-	-	
1001590523910	Drug Testing & Physicals	-	100	100	90	200	-	200	-	0%
1001590523930	Document Shredding	152	119	160	225	245	200	245	-	0%
1001590523970	BANK/CC FEES & ANALYSIS CHGES	59,378	51,050	72,840	72,921	92,050	79,674	97,000	4,950	5%
TOTAL - Services		128,599	98,401	146,205	143,306	167,999	130,663	183,015	15,016	9%
SUPPLIES										
1001590531100	Supplies	2,424	3,647	3,624	2,354	4,930	2,241	4,930	-	0%
1001590531210	Water/Sewerage	-	52	373	462	480	503	500	20	4%
1001590531220	Natural Gas	393	204	-	-	-	-	-	-	
1001590531230	Electricity	2,532	1,001	3,684	3,518	3,800	2,564	3,800	-	0%
1001590531270	Gasoline/diesel	-	-	3,556	3,258	4,000	2,788	4,000	-	0%
1001590531300	Food	-	-	66	-	100	-	100	-	0%
1001590531600	Small Equipment	1,962	3,319	1,747	1,970	2,175	1,550	2,600	425	20%
1001590531700	Uniforms	-	260	838	834	1,031	819	1,250	219	21%
1001590531710	Operating Supplies	-	20	1,161	1,194	641	66	1,650	1,009	157%
TOTAL - Supplies		7,311	8,502	15,049	13,590	17,157	10,530	18,830	1,673	10%

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CUSTOMER SERVICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
NOTES										
CAPITAL										
5051590541410	Meters - New Builds	-	-	27,035	60,202	75,000	19,700	75,000	-	0%
5051590541411	Meters - Warranty Expirations	-	-	-	66,300	50,000	48,270	50,000	-	0%
5051590541412	Meter Replacement Program	-	-	-	28,268	-	22	-	-	
5051590549999	Capital Outlay Distributed	-	-	(27,035)	(104,308)	(125,000)	-	(125,000)	-	0%
TOTAL - Capital		-	-	-	50,462	-	67,992	-	-	
OTHER COSTS										
1001590573100	Toilet Rebate Program	100	100	-	-	200	-	200	-	0%
1001590573980	Collection Agency Fees	-	544	533	-	2,000	746	2,000	-	0%
1001590574000	Bad Debt - Utility Payments	(2,323)	40,659	27,384	-	-	-	-	-	
TOTAL - Other Costs		(2,223)	41,303	27,917	-	2,200	746	2,200	-	0%
TOTAL CUSTOMER SERVICE		264,776	252,053	407,164	494,692	470,381	441,146	503,401	33,021	7%
		187,356	141,939	204,045	16,689	8.9%	Total change without personnel			

CAPITAL

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Administration			
			-
			-
	Total Administration		-
Economic Development			
	Site Improvements - Parks and/or PMGM	DSPLOST	101,456
	Total Economic Development		101,456
Public Safety			
	Patrol Cars (6) - Vehicle & Equipment @ \$57,430 ea.	GF	249,707
		DSPLOST	94,873
	VR Portion of Fire and EMS Capital	DSPLOST	157,364
	Total Public Safety		501,944
Streets			
	Streets & Sidewalks - Carroll SPLOST		
	Streets & Sidewalks - Douglas SPLOST	DSPLOST	700,000
	Streets - LMIG portion	LMIG	185,633
	Total Streets		885,633
Building & Fleet Maintenance			
	PD & Courthouse Generator & Installation	GF	175,000
	Total Building & Fleet Maintenance		175,000
Parks & Recreation			
	Connors Road Park	DSPLOST	190,000
	Total Parks & Recreation		190,000
Stormwater			
	Stormwater Improvements	SW	100,000
	Total Stormwater		100,000

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Customer Service			
Meters - New Builds	WS		75,000
Meters - Warranty Expirations	WS		50,000
Total Customer Service			125,000
Utilities Administration			
Conners Rd/Hwy 78 Mini Roundabout	WS		200,000
Waterline Extension over Liberty Road Bridge	WS		50,000
Supervisory Control & Data Acquisition (SCADA) System Upgrade	WS		400,000
Total Utilities Administration			650,000
Wastewater Treatment Plant			
North Plant - Alternate #1 or #2	GEFA		1,900,000
Shoreline Lift Station Redirect	WS		315,000
Vanwert Rd. Lift Station - Chapman Project	WS		700,000
Vanwert Rd. Lift Station - Chapman Project Developer Portion	Dev		800,000
Force Main Reroutes - Fullerville, Old Town, Florence Circle, Turano, Edge Rd	WS		95,000
70KW Generator w/ Float System	WS		80,000
Lift Stations - Pump Controls	WS		24,000
Truck - F-250 (1)	WS		40,000
Total Wastewater Plant			3,954,000
Water Treatment Plant			
Yaskawa P1000 75 HP Replacement Drive	WS		7,782
US Motors 75 HP High Service Pump Motor	WS		12,072
Yaskawa P1000 3 HP Replacement Drive	WS		6,869
Yaskawa P1000 5 HP Replacement Drive	WS		3,672
Backwash Pump Replacement	WS		8,040
Yaskawa P1000 100 HP Replacement Drive	WS		8,945
US Motors 100 HP High Service Pump Motor	WS		19,607
US Motors 10 HP Raw Water Pump Replacement	WS		5,359
Total Water Treatment Plant			72,346

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Collection & Distribution			
Water & Sewer Pipeline - Douglas County	DSPLOST		350,000
Service Line & Meter Replacement Program	WS		30,000
Commercial Meter Replacements	WS		20,000
Isolation Valve Replacements	WS		40,000
Truck - F-450 with Utility Body	WS		48,000
HydraStop InsertaValve Equipment	WS		106,101
Total Collection & Distribution			594,101
Sanitation/Solid Waste			
Brush Chipper	SS		90,000
Total Sanitation/Solid Waste			90,000
GRAND TOTAL - CAPITAL PROJECTS			7,439,480
Total Sources			
General Fund Budget - Capital (350)	GF		424,707
SPLOST - Douglas (322)	DSPLOST		1,593,693
LMIG	LMIG		185,633
Water/Sewer Budget	WS		2,345,447
Sanitation/Solid Waste Budget	SS		90,000
Stormwater Budget	SW		100,000
GEFA Loan	GEFA		1,900,000
Developer	Dev		800,000
GRAND TOTAL - SOURCES			7,439,480
			-



City of Villa Rica, Georgia
Proposed 2022 Operating & Capital Budget
October 1, 2021 – September 30, 2022

CITY OF VILLA RICA, GEORGIA
"City of Gold"

OPERATING & CAPTIAL BUDGET
October 1, 2021 – September 30, 2022
Fiscal Year 2022



Prepared by
Mayor Gil McDougal
Tom Barber, City Manager
Sarah Andrews, Deputy City Manager/CFO
Jennifer Hallman, Finance Director



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BUDGET TRANSMITTAL LETTER

Mayor Gil McDougal

Council Members,

The city charter requires that the city manager prepare a budget for submission to the Council, and that the Mayor shall present the budget with a statement from the Mayor. The annual budget is among the most important and consequential duties we undertake as representatives of the people. The budget lays out our priorities for the upcoming year and defines how the city will prioritize funding. The budget must be an honest portrayal of our goals and intentions and should only be amended due to unforeseen circumstances, not incompetent budgeting. I have met with the city manager and senior staff to further reduce the preliminary budget and that is what I present for your consideration now.

Please find enclosed the 2022 Proposed Operating and Capital Budget. Overall, the city-wide 2022 budget is less than the 2021 budget by 8%. While the original proposed city-wide budget reflected a 12% increase compared to the 2021 adopted budget, the newly amended budget presented here shows an 8% decrease compared to the 2021 budget.

The 2022 budget is very lean but still allows the City to maintain current operations. The pandemic continues to put a strain on revenues for the 2022 budget. Some revenue sources such as sales tax, real estate tax, hotel & motel tax are steadily improving; however, other revenues are recovering at a much slower rate. For example, residential and commercial permits are experiencing the largest decline. There are several developments in the queue; however, due to the current economy (high unemployment, cost of construction, etc.) these developments have been stalled. Even with the strain on revenues, the City continues to provide all government services with no interruption. The cost to provide all of the services is more expensive than prior years. While this budget does not include a cost of living increase, benefits such as health insurance, workers' compensation and retirement have increased by \$304,086. In addition, various operating expenses have increased such as liability insurance, utilities, fuel and supplies due to inflation and other economic factors.

Significant highlights of the October 1, 2021 – September 30, 2022 budget include:

Revenues | The total budgeted revenues are proposed to decrease by 8% compared to the current year budget. See page 4 for the city-wide Revenue Summary. The major revenue changes are as follows:

General Fund

- Property tax revenues are based on the millage rate of 6.250.
- Sales tax revenues have increased \$272,139.
- Title Ad Valorem tax revenues increased \$175,000 based on current year trends.
- Building permit revenue has decreased by \$382,500 due to the delay of multiple commercial & residential permits.
- Recreation and Pine Mountain Gold Museum revenues have increased \$119,900 due to improved programming compared to FY21.
- Transfer from Water & Sewer Fund for administrative services increased \$128,672.
- Transfer to General Fund Capital Project Fund decreased \$913,858. There are less capital projects included in the budget for 2022 compared to 2021.

Enterprise Funds

- This budget proposes Water volume rates increase by 5.6% (\$131,000). This equates to a \$0.86 monthly increase for the average customer.
- This budget proposes No increases on Sewer rates.
- This budget proposes Sanitation rate increase for customers that have an additional cart (from \$5.45 to \$12.66). Since GFL no longer provided a recycling program, the City offered additional carts at a reduced rate. However, this has placed a financial strain on the Sanitation & Solid Waste Fund. The rate being proposed for additional carts is the same rate GFL charges the City. We understand the citizens' desire to recycle and we are committed to finding alternative recycling options.

Hotel Fund

- Hotel revenues have increased 19% based on current trends.

Expenses and Expenditures | The total budgeted expenditures have decreased by 8% compared to the prior year. The city-wide summary of expenditures can be found on page 29-30. Some of the significant expenditure items included in the 2022 budget are as follows:

General Fund

- Contribution to the Healthcare Fund for claims & administrative costs for \$2,014,564 (increase of \$146,750 from prior year).

- Workers compensation expenditures for \$238,680 (increase of \$19,778 from prior year).
- Retirement contribution for \$531,106 (increase of \$47,340 from prior year)
- Employee survey ("Best Places to Work") for \$6,800
- Director Evaluations ("360 Evaluations") for \$1,500.
- TextMyGov communication service for \$6,100.
- Photographer M. Valentine annual stipend for \$4,200 (\$350/mth.).
- City-Wide LED interior retrofits (materials only) for \$45,000.
- Temporary employees for Grounds Maintenance & Streets since the inmate crews are not available.
- Increased Maintenance/Repairs for all City facilities.
- Travel and Training in all departments for Elected Officials and City staff.

Water/Sewer Fund

- Funds allocated for Maintenance/Repairs for the Water and Sewer plants, lift stations, dams, and other facilities.

Storm Water Fund

- Consultant for the creation of a Storm Water utility for \$150,000.

Capital | A total of \$7.4m in capital projects is included in the 2022 budget. The entire 2022 capital list can be found on page 25. Significant capital projects, which total to \$6.4m, are as follows:

General Fund

- Six (6) Police Vehicles for \$249,707 (plus \$94,873 from SPLOST)
- Generator for Police & Courthouse for \$175,000.

Water & Sewer Fund

- Utilities at Conners Rd/Hwy 78 Mini Roundabout for \$200,000
- Engineering for Waterline Extension over Liberty Road Bridge for \$50,000
- Supervisory Control & Data Acquisition (SCADA) System Upgrade for \$400,000
- North Plant for \$1,900,000 (of \$10m total project)
- Shoreline Lift Station Redirect for \$315,000
- Vanwert Rd. Lift Station - Chapman Project for \$1,500,000
- Force Main Reroutes - Fullerville, Old Town, Florence Circle, Turano, Edge Rd for \$95,000
- 70KW Generator w/ Float System for \$80,000
- Wastewater Truck - F-250 for \$40,000
- Collection & Distribution Truck - F-450 with Utility Body for \$48,000

2016 SPLOST Fund

- Conners Road Park for \$190,000

- Streets & Sidewalks for \$700,000 (plus \$185,633 from LMIG)

Storm Water Fund

- Storm Water Improvements for \$100,000

Sanitation/Solid Waste Fund

- Brush Chipper for \$90,000

Personnel | The General Fund includes a full-time Public Information Officer at a cost of \$50,000 (\$32k salary plus \$18k in benefits). The Water & Sewer Fund includes one (1) additional position of Wastewater Operator for a total \$61,673 (salary & benefits). Also, in order to stay competitive with surrounding areas, twenty-five (25) Water & Sewer Fund positions' pay rates are adjusted for a total of \$83,000.

Self-Funded Insurance | The 2022 budget includes just under \$2.2m for self-funded insurance. This is an increase of \$172,358. The City went self-funded on October 1, 2017, and the cash savings is over \$690,000. Additionally, we only budget 90% of the maximum claims, which reduces the amount that needs to be budgeted with the personnel expenditures.

- Administrative costs are budgeted around \$585,635.
- Maximum claims are estimated at \$1.7m, but we only budgeted 90% of the maximum claim amount for a total of \$1.5m.
- The total monthly premium for employee only coverage is \$757.48.
- Employees will continue to contribute 5% for single coverage and 30% of any additional coverage (spouse, children or family).

Debt Service | The budget calls for debt service of \$2.3m. This is a decrease of \$1,025 from the previous year's bond payment. Up until fiscal year 2017, the debt service was, at least partially, funded by the general fund or even SPLOST funds. This is the fifth budget year when the debt service has been completely funded by the Water/Sewer Enterprise Fund.

As you look at the budget I am proposing, I hope you will see as I do, the fundamental need for the less familiar items I have included. For example, the addition of a Public Information Officer. As our city grows, the need for transparent information to the public becomes ever more crucial. This position will consolidate how information is

shared and presented to the public, bringing more efficiency and a clearer picture. To that end, you will also see that I am proposing the "text my gov" service to allow us to communicate with our residents via text messaging.

Additionally, you will find money budgeted for employee surveys, this will give us an opportunity to understand how our work force sees their current job and future with our city, and hopefully allow us to head off problem areas that lead to costly turnover. You will also see that I have included money for director evaluations, this will allow us to get a comprehensive evaluation of all department heads, including the City Manager and Deputy City Manager.

We are fortunate in our city to have dedicated volunteers who do a great service for our city day in and day out. In most instances, our volunteers give us their service and sweat, and we are forever grateful to them. In some cases, we get even more. In this budget I want to recognize an individual who gives their service and sweat, as well as undergoes significant expense. I am proposing that we include a monthly stipend of \$350/Month to Michael Valentine who attends every city event, capturing memories for this city and using his own equipment. I want to stress, that Michael Valentine is a dedicated volunteer and would no doubt continue to do what he does at his own expense, that being said, I am still proposing that this city contribute to his personal expenses in this budget. This item would have to be reconsidered every year.

I look forward to working together with the Council and the City staff to adopt the 2022 Operating & Capital Budget. As I stated in the opening of this letter, budgets lay out an honest prioritization of the upcoming year, and I am sure individual council members may well see priorities differently. In those cases, I look forward to an honest and frank discussion. Where the council, as a body, is prepared to make changes, I too am open to consideration. There is no doubt we all have the best interest of our City at heart, and therefore, together we will make the best decisions going forward.

Sincerely,



Gil McDougal
Mayor

CITY-WIDE SUMMARY

City of Villa Rica
2022 Budget
All Funds Summary

8/12/2021

	GOVERNMENTAL FUNDS												ENTERPRISE FUNDS			TOTALS
	General Fund	Special Revenue Funds					Fiduciary	Self-Funded	Debt Service				Enterprise Funds			
	General Fund	Federal Seizures Fund	State Seizures Fund	American Rescue Plan Act	Hotel/ Motel Tax Fund	Cemetery Fund	Court Technology Fee	Self-Funded Insurance	VR Public Facilities Authority	2016 Douglas Co SPLOST	Capital Projects - Roads	Capital Projects - Gen Fund	Water and Sewer Fund	Solid Waste Fund	Stormwater Fund	
SOURCE OF FUNDS:																
Taxes	12,180,484				324,000											12,504,484
License and Permits	557,000															557,000
Intergovernmental	408,474			2,998,321						1,350,000	185,633					4,942,428
Charges for Service	505,050					10,300							9,972,980	1,510,099	-	11,998,429
Fines and Forfeitures	551,000	1,000	1,000				45,000									598,000
Investment Income	14,868	-	-	-	80	5		-	-	2,000	-		18,756			35,709
Contributions	22,000					400		2,171,992								2,194,392
Miscellaneous	131,500												1,500			133,000
Transfers In	1,506,299					-		-	2,262,488		-	424,707	-	-	260,863	4,454,357
Use of Fund Balance	-		-	-		3,035				241,693	-	-			124,332	369,060
TOTAL SOURCES	15,876,675	1,000	1,000	2,998,321	324,080	13,740	45,000	2,171,992	2,262,488	1,593,693	185,633	424,707	9,993,236	1,510,099	385,195	37,786,859
	-												-	-	-	-
USE OF FUNDS:																
Governing Body	482,949									-		-				482,949
Administration	2,246,912					13,740		2,171,992		-		-				4,432,644
Community Development	1,083,525									-		-				1,083,525
Economic Development	866,719				324,080					101,456		-				1,292,255
Judicial	229,008									-		-				229,008
Public Safety	5,422,365	1,000	1,000				45,000			252,237		424,707				6,146,309
Public Works	2,587,916			2,998,321						1,240,000	185,633	-	6,414,510	1,450,038	385,195	15,261,613
Parks, Recreation & Leisure	2,271,712									-		-				2,271,712
Debt Service	-								2,262,488	-		-	6,500			2,268,988
Transfers Out	685,570			-						-		-	3,572,225	60,061		4,317,857
TOTAL USES	15,876,675	1,000	1,000	2,998,321	324,080	13,740	45,000	2,171,992	2,262,488	1,593,693	185,633	424,707	9,993,236	1,510,099	385,195	37,786,859
	-												-	-	-	-
Excess (Deficiency)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

REVENUES

City of Villa Rica
2022 Budget

CITYWIDE REVENUES	9 MONTHS						PROPOSED	\$ Change from 2021 Budget	% Change from 2021 Budget
	12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021			
	2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)			
FUNDS							2022 Requested Budget		
General	\$ 12,423,712	\$ 7,107,206	\$ 14,246,073	\$ 14,683,478	\$ 15,471,684	\$ 12,485,710	15,876,675	\$ 404,990	3%
Water & Sewer	5,927,573	5,521,255	9,396,891	9,650,243	9,765,800	7,312,642	9,993,236	227,436	2%
Stormwater	-	-	333,529	209,747	345,947	704	260,863	(85,084)	-25%
Solid Waste	867,805	1,036,382	1,469,709	1,385,907	1,385,900	1,114,858	1,510,099	124,199	9%
Federal Seizures	-	44	35	16,559	1,000	-	1,000	-	0%
State Seizures	-	18,711	14,533	4,279	1,000	3,121	1,000	-	0%
Hotel	179,032	252,080	329,544	288,546	273,125	216,310	324,080	50,955	19%
Cemetery	5,525	5,032	4,678	19,790	17,265	14,953	10,705	(6,560)	-38%
American Rescue Plan Act	-	-	-	-	2,998,321	2,998,321	2,998,321	-	0%
Public Facilities Authority	1,706,278	1,705,384	1,707,468	2,166,878	2,263,513	2,147,358	2,262,488	(1,025)	0%
Self Funded	377,413	1,201,507	1,617,043	1,646,411	1,946,767	1,314,953	2,171,992	225,225	12%
Technology Fee	-	-	43,444	43,158	42,000	36,014	45,000	3,000	7%
Roads - Capital Projects	211,242	175,472	110,133	173,119	175,000	152,457	185,633	10,633	6%
General Fund - Capital Projects	1,194,110	63,443	415,074	329,481	1,338,565	-	424,707	(913,858)	-68%
2016 SPLOST - Douglas	753,766	156,164	1,102,484	1,146,015	1,219,364	1,576,062	1,352,000	132,636	11%
Use of Fund Balance	-	-	-	-	3,918,483	-	369,060	(3,549,423)	-91%
TOTAL REVENUES	\$ 23,646,456	\$ 17,242,680	\$ 30,790,640	\$ 31,763,612	\$ 41,163,734	\$ 29,373,463	\$ 37,786,859	\$ (3,376,875)	-8%

City of Villa Rica
2022 Budget

CITYWIDE REVENUES	9 MONTHS						PROPOSED	\$ Change from 2021 Budget	% Change from 2021 Budget
	12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021			
	2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)			
Taxes	\$ 9,257,332	\$ 4,679,008	\$ 10,756,674	\$ 10,807,500	\$ 11,766,486	\$ 9,623,470	12,504,484	\$ 737,998	6%
License and Permits	537,327	274,722	736,444	670,512	936,200	391,499	557,000	(379,200)	-41%
Intergovernmental	1,997,554	845,321	1,714,756	2,534,135	4,823,185	5,111,907	4,942,428	119,243	2%
Charges for Service	7,371,427	6,696,642	10,845,516	11,321,973	11,596,440	8,854,460	11,998,429	401,989	3%
Fines and Forfeitures	456,895	338,541	573,680	568,547	604,000	464,594	598,000	(6,000)	-1%
Investment Income	5,109	5,639	8,037	50,323	22,800	26,978	35,709	12,909	57%
Contributions	406,213	1,221,532	1,636,248	1,682,966	1,993,183	1,355,240	2,184,014	190,831	10%
Miscellaneous	146,542	195,695	320,105	60,318	98,550	179,393	143,378	44,828	45%
Other Financing Sources	3,468,057	2,985,579	4,199,181	4,067,338	5,404,407	3,365,923	4,454,357	(950,050)	-18%
Use of Fund Balance	-	-	-	-	3,918,483	-	369,060	(3,549,423)	-91%
TOTAL REVENUES	\$ 23,646,456	\$ 17,242,680	\$ 30,790,640	\$ 31,763,612	\$ 41,163,734	\$ 29,373,463	\$ 37,786,859	\$ (3,376,875)	-8%

City of Villa Rica
2022 Budget

100 GENERAL FUND
REVENUES

		9 MONTHS						PROPOSED		
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from
		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget		NOTES
TAXES										
100311100	Real prop-current year-Carroll	2,001,249	187	1,983,156	2,102,137	2,654,000	2,533,351	2,678,423	24,423	1%
100311150	Real prop-current year-Douglas	1,209,572	115	1,379,868	1,333,177	1,616,000	1,588,782	1,688,816	72,816	5%
100311200	Real Prop-prior year-Carroll	144,701	86,207	30,294	18,607	35,000	17,589	37,000	2,000	6%
100311250	Real Prop-prior year-Douglas	38,866	17,941	6,404	1,188	10,000	11,516	12,000	2,000	20%
100311310	Motor Vehicle	61,448	35,950	37,796	29,131	32,000	21,736	24,500	(7,500)	-23%
100311315	Title Ad Valorem Tax (TAVT)	368,061	392,958	511,689	469,412	450,000	496,025	625,000	175,000	39%
100311340	Intangible Tax (Reg & record)	25,828	16,639	33,907	31,643	30,000	27,524	38,850	8,850	30%
100311350	Railroad & Equipment Tax	-	-	1,437	1,407	1,500	-	1,500	-	0%
100311500	Property not on digest	22,237	-	17,950	-	20,000	1,564	2,000	(18,000)	-90%
100311600	Real Estate Transfer (intang)	20,399	14,979	33,478	41,021	25,000	76,429	95,445	70,445	282%
100311710	ELECTRIC FRANCHISE TAX	786,988	111,382	970,885	1,010,614	1,010,000	966,704	1,010,000	-	0%
100311730	NATURAL GAS FRANCHISE TAX	80,641	61,577	183,713	164,576	168,000	133,329	178,000	10,000	6%
100311750	TELEVISION CABLE FRANCHISE TAX	145,445	69,652	170,968	141,335	145,000	72,837	145,700	700	0%
100311760	TELEPHONE FRANCHISE TAX	27,062	30,410	26,463	27,801	30,000	19,827	26,500	(3,500)	-12%
100313110	LOST - Carroll County	1,278,465	1,032,721	1,534,136	1,643,461	1,693,956	1,380,606	1,840,000	146,044	9%
100313120	LOST - Douglas County	1,127,104	960,115	1,386,960	1,452,129	1,461,905	1,190,468	1,588,000	126,095	9%
100314200	Beer/Wine excise	299,585	224,312	328,438	308,100	270,000	257,930	304,000	34,000	13%
100314250	Distilled Spirit excise	-	-	-	1,836	15,000	3,938	4,500	(10,500)	-70%
100314300	Mixed Drink excise	-	-	-	8,712	45,000	30,232	37,000	(8,000)	-18%
100314500	Excise Tax on Energy	5,837	32,613	46,108	43,667	36,000	31,665	42,500	6,500	18%
100316100	Occupational Tax fee	490,987	324,163	664,319	549,912	550,000	532,479	545,000	(5,000)	-1%
100316200	Insurance Premium taxes	933,311	1,006,675	1,069,008	1,128,055	1,185,000	-	1,244,250	59,250	5%
100319100	Property tax penalties & int	7,543	6,560	10,168	10,883	10,000	10,759	11,200	1,200	12%
100319105	Occupational Tax Penalty & Int	2,971	1,773	-	285	-	1,943	300	300	
TOTAL - Taxes		9,078,300	4,426,928	10,427,143	10,519,089	11,493,361	9,407,233	12,180,484	687,123	6%

LICENSES & PERMITS

100321100	Alcoholic beverage license fee	61,750	8,817	70,606	102,396	90,000	48,558	91,500	1,500	2%
100322210	Zoning and land use	7,867	11,582	10,993	6,611	6,000	13,255	7,500	1,500	25%
100322230	Sign	5,729	4,255	3,800	3,115	3,800	3,095	3,400	(400)	-11%
100322240	Vacant Property Registration	2,900	1,700	1,600	1,935	1,000	700	1,000	-	0%
100322800	PEDDLERS ORD PERMIT	-	100	-	200	-	80	50	50	
100322900	OTHER FEES/YARD SALES	144	64	28	67	-	200	150	150	
100323100	Permits and Inspections	273,713	58,888	2,548	-	-	3,475	-	-	
100323110	Certificate of Occupancy	-	-	2,860	17,168	-	1,300	1,200	1,200	
100323120	Building Permits	168,194	158,696	325,440	387,456	772,500	244,924	390,000	(382,500)	-50%
100323130	Plumbing Permits	8,465	7,930	16,777	18,257	21,000	13,425	19,000	(2,000)	-10%
100323140	Electrical Permits	5,105	8,080	15,940	16,980	19,000	20,048	19,000	-	0%
100323160	Mechanical Permits	3,460	14,540	21,765	17,950	21,700	36,964	21,700	-	0%
100343910	Project Improvement Fee	-	-	264,038	95,840	-	-	-	-	

100 GENERAL FUND
REVENUES

		9 MONTHS						PROPOSED		
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from
		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget		NOTES
100323180	Re-Inspection Fees	-	70	50	2,536	1,200	5,475	2,500	1,300	108%
TOTAL - Licenses & Permits		537,327	274,722	736,444	670,512	936,200	391,499	557,000	(379,200)	-41%

INTERGOVERNMENTAL REVENUES

100331250	Nutrition Program - Federal	68,022	46,982	89,301	52,410	70,000	67,008	90,000	20,000	29%
100333000	Govt Payment in Lieu of Tax	-	-	20,698	13,352	-	-	6,324	6,324	
100334100	GDOT - Right of Way IGA	24,400	15,570	21,370	23,713	25,000	17,130	22,850	(2,150)	-9%
100334110	GDOT Reimbursements	236,072	196,882	679	3,021	-	21,839	-	-	
100334151	Nutrition Program - State	18,105	10,391	18,360	19,117	18,000	14,187	18,600	600	3%
100335020	Coronavirus Relief Fund	-	-	-	840,599	-	-	-	-	
100336000	GMA - Safety Grant	10,460	-	10,000	10,000	10,000	9,996	10,000	-	0%
100336001	Recreation County Grants	100,251	98,898	102,389	104,694	52,500	80,277	100,000	47,500	90%
100336005	GRANT - DOJ	-	4,375	-	3,780	-	-	-	-	
100336060	MISCELLANEOUS GRANTS	2,000	500	-	2,000	100,000	48,274	-	(100,000)	-100%
100336101	School Resource Officer	118,719	91,281	162,209	139,460	140,000	110,800	145,700	5,700	4%
100336102	Drug Task Force Officer	-	-	19,641	9,141	15,000	18,618	15,000	-	0%
100336300	Intergovt - City of Temple	52,208	-	-	-	-	-	-	-	
100342150	Police Dept. Classes	-	-	80	70	-	110	-	-	
TOTAL - Intergovernmental Revenues		630,237	464,878	444,727	1,221,357	430,500	388,238	408,474	(22,026)	-5%

CHARGES FOR SERVICES

100341101	Court Fees - Processing and CS	160,419	119,218	23,473	17,100	20,000	14,909	18,200	(1,800)	-9%
100341102	Court Fees - Warrants, Civil,	39,194	37,712	13,914	17,423	20,500	13,540	17,500	(3,000)	-15%
100341300	Development Review	5,453	-	1,983	649	1,000	600	1,000	-	0%
100341310	Building Plan Review	8,725	59,994	135,391	161,167	190,000	113,265	156,000	(34,000)	-18%
100341330	Developer Fee - Street Lights	-	2,397	1,410	2,397	2,000	-	2,000	-	0%
100341400	Printing and duplicating serv	213	(97)	463	206	325	47	200	(125)	-38%
100341910	Election qualifying fee	360	-	774	-	-	-	-	-	
100341950	NOTARY FEES	1,144	1,053	1,367	1,452	1,200	1,584	1,500	300	25%
100342110	ID card fees	3,455	725	1,660	1,950	1,500	1,735	1,500	-	0%
100342120	Accident Reports	2,956	3,849	2,378	2,722	3,000	1,752	3,000	-	0%
100342310	Fingerprinting fee	1,655	355	1,128	1,017	1,000	1,125	1,000	-	0%
100347110	Library Cafe and Book Sales	291	263	1,165	268	300	162	300	-	0%
100347100	Library use fees	9,585	6,431	4,079	5,072	4,900	5,538	4,900	-	0%
100347310	Mill Admission Fees	4,805	390	121	-	-	-	-	-	
100347510	Sports	152,812	97,460	116,990	43,605	60,000	115,541	115,000	55,000	92%
100347520	Special classes	16,497	12,642	20,712	13,425	10,000	11,758	15,000	5,000	50%
100347525	Library classes	-	-	22	-	-	-	-	-	
100347530	Culture arts	7,953	6,724	9,121	5,107	4,000	7,308	7,000	3,000	75%
100347540	Summer camp	43,803	37,925	37,530	-	28,500	39,341	38,000	9,500	33%
100347550	annual events	13,135	14,460	14,335	5,700	7,000	9,028	15,000	8,000	114%
100347600	Sponsorships - Recreation	7,600	9,755	6,426	1,716	-	12,500	-	-	
100347610	Sponsorships - Mill Events	8,300	(1)	4,000	-	-	-	-	-	
100347900	Concessions/Other Culture Chgs	-	-	-	25	-	909	-	-	

100 GENERAL FUND
REVENUES

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget
										NOTES
100347910	Museum Admissions	23,946	14,722	15,875	4,311	10,400	6,044	10,400	-	0%
100347915	Museum Train Tickets	81,509	25,754	66,678	56,122	51,000	69,041	67,000	16,000	31%
100347920	Museum Concessions	49,289	34,705	19,705	5,278	20,800	17,787	20,800	-	0%
100347922	Museum Panning	-	-	16,465	2,973	6,000	8,563	8,000	2,000	33%
100347923	Museum Vendor Fees	-	-	333	290	-	540	400	400	
100347925	Mill Concessions	1,185	-	525	52	-	-	-	-	
100347950	Film & Entertainment	-	-	300	-	-	150	-	-	
100349300	Bad check fees	125	75	50	125	150	-	150	-	0%
100349400	Debit/Credit Card Service Fees	-	-	-	-	-	121	1,200	1,200	
100371120	Museum & Train Donations	1,219	-	-	200	-	174	-	-	
TOTAL - Charges for Services		645,628	486,509	518,372	350,353	443,575	453,061	505,050	61,475	14%

FINES & FORFEITURES

100351100	Court fines	437,758	304,620	492,842	493,058	550,000	415,794	540,000	(10,000)	-2%
100351300	Library fines	19,137	15,265	22,912	11,493	10,000	9,665	11,000	1,000	10%
TOTAL - Fines & Forfeitures		456,895	319,885	515,754	504,550	560,000	425,459	551,000	(9,000)	-2%

INVESTMENT INCOME

100361100	Interest revenues	2,336	2,484	3,291	14,629	20,000	7,514	14,868	(5,132)	-26%
TOTAL - Investment Income		2,336	2,484	3,291	14,629	20,000	7,514	14,868	(5,132)	-26%

CONTRIBUTIONS AND DONATIONS

100347620	Sponsorships - Rise N Shine	2,850	1,905	2,400	1,140	1,500	1,300	1,500	-	0%
100371140	SENIOR MEAL DONATIONS	6,480	4,390	5,360	2,954	2,500	2,119	2,500	-	0%
100371150	Police Contributions	1,000	1,225	3,169	-	-	250	-	-	
100371160	Police Contributions - ALIVE	-	-	1,100	-	-	-	-	-	
100371170	Police Employee Fundraiser	-	-	-	15,668	24,416	24,416	-	(24,416)	-100%
100372020	Mill Donations	-	91	-	-	-	-	-	-	
100373000	Shop w a Cop Donations	18,470	1,549	18,499	15,786	18,000	24,053	18,000	-	0%
TOTAL - Contributions and Donations		28,800	9,160	30,528	35,548	46,416	52,138	22,000	(24,416)	-53%

MISCELLANEOUS

100342140	Reports & Criminal History	10,946	2,585	10,560	9,210	8,000	8,570	10,500	2,500	31%
100381000	Use of Fund Balance	-	-	-	-	65,184	-	-	(65,184)	-100%
100381100	Rents & Royalties - Recreation	38,573	32,304	46,317	26,635	24,000	46,868	45,000	21,000	88%
100381110	Rents & Royalties - Mill	12,645	300	-	631	-	8,321	10,000	10,000	
100381120	Rents & Royalties - Other	-	9,900	5,950	6,215	5,050	6,510	6,000	950	19%
100382100	Co-op Returns	-	3,207	11,995	15,515	-	-	-	-	
100383100	Insurance Reimbursement	1,912	64,919	29,139	57,088	30,000	49,150	30,000	-	0%
100389100	MISCELLANEOUS INCOME	77,118	66,348	199,187	(74,288)	30,000	29,966	30,000	-	0%
100389600	Cash Over/Short	-	-	452	-	-	(6)	-	-	
100389999	Over/Short	(1)	(10)	(1)	(25)	-	(0)	-	-	
TOTAL - Miscellaneous		141,193	179,553	303,599	40,981	162,234	149,378	131,500	(30,734)	-19%

**100 GENERAL FUND
REVENUES**

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget
OTHER FINANCING SOURCES										NOTES
100391100	Transfer from Hotel (3%)	86,481	94,205	83,010	101,670	102,422	81,089	121,500	19,078	19%
100391110	OPERATING TRANSFER	-	100	8,355	6,483	-	-	-	-	
100391210	Transfer from Self-Funded	-	-	-	-	41,168	44,884	-	(41,168)	-100%
100391250	Transfer from Water & Sewer	656,637	755,383	1,039,758	1,117,229	1,185,145	987,621	1,309,737	124,592	11%
100391254	Transfer from Solid Waste	110,878	93,399	106,210	92,909	100,848	84,040	60,061	(40,787)	-40%
100392100	Sale of general fixed assets	49,000	-	28,880	8,168	15,000	13,557	15,000	-	0%
TOTAL - Other Financing Sources		902,996	943,086	1,266,214	1,326,459	1,444,582	1,211,190	1,506,299	61,716	4%
TOTAL GENERAL FUND REVENUES		12,423,712	7,107,206	14,246,073	14,683,478	15,536,869	12,485,710	15,876,675	339,806	2%

City of Villa Rica
2022 Budget

210 FEDERAL SEIZURES

		9 MONTHS								
REVENUES		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget
FINES & FORFEITURES										NOTES
210351320	Confiscations	-	-	-	16,559	1,000	-	1,000	-	0%
TOTAL - Fines & Forfeitures		-	-	-	16,559	1,000	-	1,000	-	0%
INVESTMENT INCOME										
210361100	Interest Revenue	-	44	35	-	-	-	-	-	
TOTAL - Investment Income		-	44	35	-	-	-	-	-	
OTHER FINANCING SOURCES										
210381000	Use of Fund Balance	-	-	-	-	-	-	-	-	
210392100	Sale of Assets	-	-	-	-	-	-	-	-	
TOTAL - Other Financing Sources		-	-	-	-	-	-	-	-	
TOTAL FEDERAL SEIZURES REVENU		-	44	35	16,559	1,000	-	1,000	-	0%

City of Villa Rica
2022 Budget

212 STATE SEIZURES
REVENUES

212 STATE SEIZURES REVENUES		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
FINES & FORFEITURES											
212351330	State Seizure Revenue	-	18,656	14,481	4,279	1,000	3,121	1,000	-	0%	
TOTAL - Fines & Forfeitures		-	18,656	14,481	4,279	1,000	3,121	1,000	-	0%	
INVESTMENT INCOME											
212361100	Interest Revenue	-	55	52	-	-	-	-	-		
TOTAL - Investment Income		-	55	52	-	-	-	-	-		
MISCELLANEOUS INCOME											
212381000	Use of Fund Balance	-	-	-	-	-	-	-	-		
TOTAL - Miscellaneous Income		-	-	-	-	-	-	-	-		
TOTAL STATE SEIZURES REVENUES		-	18,711	14,533	4,279	1,000	3,121	1,000	-	0%	

City of Villa Rica
2022 Budget

230 AMERICAN RESCUE PLAN ACT
REVENUES

230 AMERICAN RESCUE PLAN ACT REVENUES		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INVESTMENT INCOME											
230361100	Interest	-	-	-	-	-	-	-	-		
TOTAL - Investment Income		-	-	-	-	-	-	-	-		
INTERGOVERNMENTAL											
230332100	ARPA 2021 Local Fiscal Recovery	-	-	-	-	2,998,321	2,998,321	2,998,321	-	0%	
TOTAL - Intergovernmental		-	-	-	-	2,998,321	2,998,321	2,998,321	-	0%	
MISCELLANEOUS											
230381000	Use of Fund Balance	-	-	-	-	-	-	-	-		
TOTAL - Miscellaneous		-	-	-	-	-	-	-	-		
TOTAL AMERICAN RESCUE PLAN A		-	-	-	-	2,998,321	2,998,321	2,998,321	-	0%	

City of Villa Rica
2022 Budget

275 HOTEL/MOTEL TAX FUND
REVENUES

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget
TAXES										NOTES
275314100	Hotel/Motel Tax Revenue	161,583	204,978	267,741	234,333	230,000	175,692	263,250	33,250	14%
275391140	Product Development (1.5%)	17,449	47,102	61,790	54,077	43,125	40,544	60,750	17,625	41%
TOTAL - Taxes		179,032	252,080	329,530	288,410	273,125	216,237	324,000	50,875	19%
INVESTMENT INCOME										
275361100	Interest Income	-	-	14	136	-	74	80	80	
TOTAL - Investment Income		-	-	14	136	-	74	80	80	
MISCELLANEOUS										
275381000	Use of Fund Balance	-	-	-	-	21,500	-	-	(21,500)	-100%
TOTAL - Miscellaneous		-	-	-	-	21,500	-	-	(21,500)	-100%

TOTAL HOTEL/MOTEL TAX FUND		179,032	252,080	329,544	288,546	294,625	216,310	324,080	29,455	10%
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City of Villa Rica
2022 Budget

290 CEMETERY FUND

REVENUES		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CHARGES FOR SERVICE											
290349100	Cemetery Fees - Hillcrest	3,450	2,775	3,300	2,125	7,090	8,800	7,150	60	1%	
290349110	Cemetery Fees - Garden of Rest	2,075	2,100	1,370	1,150	5,175	1,150	3,150	(2,025)	-39%	
TOTAL - Charges for Service		5,525	4,875	4,670	3,275	12,265	9,950	10,300	(1,965)	-16%	
INVESTMENT INCOME											
290361100	Interest Revenue	-	9	8	(0)	-	3	5	5		
TOTAL - Investment Income		-	9	8	(0)	-	3	5	5		
CONTRIBUTIONS AND DONATIONS											
290371015	Donations	-	148	-	16,515	-	-	400	400		
TOTAL - Contributions and Donations		-	148	-	16,515	-	-	400	400		
MISCELLANEOUS											
290381000	Use of Fund Balance	-	-	-	-	-	-	3,035	3,035		
TOTAL - Miscellaneous		-	-	-	-	-	-	3,035	3,035		
OTHER FINANCING SOURCES											
290391100	Transfer from General Fund	-	-	-	-	5,000	5,000	-	(5,000)	-100%	
TOTAL - Miscellaneous		-	-	-	-	5,000	5,000	-	(5,000)	-100%	
TOTAL CEMETERY FUND		5,525	5,032	4,678	19,790	17,265	14,953	13,740	(3,525)	-20%	

City of Villa Rica
2022 Budget

285 VR PFA SPECIAL REVENUE FUND
REVENUES

285 VR PFA SPECIAL REVENUE FUND REVENUES		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INVESTMENT INCOME											
285361100	Interest Revenue	-	116	180	228	-	153	-	-		
TOTAL - Investment Income		-	116	180	228	-	153	-	-		
OTHER FINANCING SOURCES											
285381000	Use of Fund Balance	-	-	-	-	-	-	-	-		
285391100	Operating Transfer from General Fi	597,148	-	-	-	-	-	-	-		
285391220	Operating Transfer from Water/Se	1,109,130	1,705,269	1,707,287	2,166,650	2,263,513	2,147,205	2,262,488	(1,025)	0%	
TOTAL - Other Financing Sources		1,706,278	1,705,269	1,707,287	2,166,650	2,263,513	2,147,205	2,262,488	(1,025)	0%	
TOTAL VR PFA SPECIAL REVENUE		1,706,278	1,705,384	1,707,468	2,166,878	2,263,513	2,147,358	2,262,488	(1,025)	0%	

City of Villa Rica
2022 Budget

322 2016 DOUGLAS CO SPLOST
REVENUES

		9 MONTHS					PROPOSED		\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022 Requested Budget					
2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)						
INVESTMENT INCOME											
322361100 Interest	-	136	294	5,860	-	2,977	2,000	2,000			
TOTAL - Investment Income	-	136	294	5,860	-	2,977	2,000	2,000			
INTERGOVERNMENTAL											
322337120 Douglas County SPLOST	753,766	156,028	1,102,190	1,140,155	1,219,364	1,573,085	1,350,000	130,636	11%		
TOTAL - Intergovernmental	753,766	156,028	1,102,190	1,140,155	1,219,364	1,573,085	1,350,000	130,636	11%		
MISCELLANEOUS											
322381000 Use of Fund Balance	-	-	-	-	1,160,023	-	241,693	(918,330)	-79%		
TOTAL - Miscellaneous	-	-	-	-	1,160,023	-	241,693	(918,330)	-79%		
TOTAL 2016 DOUGLAS CO SPLOST	753,766	156,164	1,102,484	1,146,015	2,379,387	1,576,062	1,593,693	(785,694)	-33%		

City of Villa Rica
2022 Budget

335 CAPITAL PROJECT FUND - PUBLIC ROADS
REVENUES

		9 MONTHS					PROPOSED		\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022 Requested Budget			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)				
INTERGOVERNMENTAL											
335334111	LMIG	162,494	175,472	110,165	172,623	175,000	152,264	185,633	10,633	6%	
TOTAL - Intergovernmental		162,494	175,472	110,165	172,623	175,000	152,264	185,633	10,633	6%	
INVESTMENT INCOME											
335361100	Interest Revenue	-	-	(32)	496	-	194	-	-		
TOTAL - Investment Income		-	-	(32)	496	-	194	-	-		
MISCELLANEOUS											
335381000	Use of Fund Balance	-	-	-	-	283,252	-	-	(283,252)	-100%	
TOTAL - Miscellaneous		-	-	-	-	283,252	-	-	(283,252)	-100%	
OTHER FINANCING SOURCES											
335391100	General Fd Operating Transfer	48,748	-	-	-	-	-	-	-		
TOTAL - Other Financing Sources		48,748	-	-	-	-	-	-	-		
TOTAL CAPITAL PROJECTS - ROADS		211,242	175,472	110,133	173,119	458,252	152,457	185,633	(272,619)	-59%	

City of Villa Rica
2022 Budget

350 CAPITAL PROJECTS - GENERAL FUND

REVENUES		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INTERGOVERNMENTAL											
350331301	TE Grant Fullerville Trail	451,057	48,943	-	-	-	-		-		
350332100	Carroll County Contribution	-	-	57,674	-	-	-		-		
TOTAL - Intergovernmental		451,057	48,943	57,674	-	-	-	-	-		
CONTRIBUTIONS											
350372040	Other Donations	-	-	5,000	-	-	-		-		
350373000	Donations	-	14,500	-	-	-	-		-		
TOTAL - Contributions		-	14,500	5,000	-	-	-	-	-		
MISCELLANEOUS											
350381000	Use of Fund Balance	-	-	-	-	-	-		-		
TOTAL - Miscellaneous		-	-	-	-	-	-	-	-		
OTHER FINANCING SOURCES											
350391100	Capital Projects Transfers	743,053	-	352,400	329,481	1,338,565	-	424,707	(913,858)	-68%	
350391210	Operating Transfers In - GF	-	-	-	-	-	-		-		
TOTAL - Other Financing Sources		743,053	-	352,400	329,481	1,338,565	-	424,707	(913,858)	-68%	
TOTAL CAPITAL PROJECTS - GF		1,194,110	63,443	415,074	329,481	1,338,565	-	424,707	(913,858)	-68%	

City of Villa Rica
2022 Budget

505 WATER AND SEWER FUND

REVENUES

505 WATER AND SEWER FUND REVENUES		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CHARGES FOR SERVICES											
505344210	Water Charges	2,711,865	2,100,019	3,311,977	2,490,074	2,280,000	1,744,206	2,397,500	117,500	5%	5.6% Rate Increase; 3% Growth
505344211	Water Tap Fee	206,015	245,495	385,275	467,000	490,000	199,000	390,000	(100,000)	-20%	260 Taps
505344212	Misc Water Sales	45,794	21,307	33,000	28,823	40,000	27,269	34,000	(6,000)	-15%	
505344215	Water Base Fee	-	-	-	859,533	1,140,000	988,668	1,287,500	147,500	13%	3% Growth
505344230	Sewage Charges	2,254,767	2,177,443	3,893,326	3,504,319	3,225,000	2,569,922	3,343,380	118,380	4%	3% Growth
505344231	Sewer Tap Fees	382,755	571,375	1,008,000	1,198,500	1,300,000	519,400	1,040,000	(260,000)	-20%	260 Taps
505-344232	Developer Fees - Lift Stations	-	-	-	-	-	93,000	-	-		
505344235	BOD-TSS Surcharges	-	53,127	96,252	30,537	50,000	30,622	38,700	(11,300)	-23%	
505344240	Sewer Base Fee	-	-	-	699,646	930,000	804,565	1,050,600	120,600	13%	3% Growth
505344255	Sewage Fees - Douglas Co	91,239	93,408	128,008	169,364	145,000	144,756	187,200	42,200	29%	
505344290	Late Fee	107,039	110,780	136,168	124,296	110,000	131,640	172,600	62,600	57%	
505344291	Connect Fee	51,745	40,980	64,495	45,021	50,000	24,341	30,000	(20,000)	-40%	
505349300	Bad Check Fees	1,250	1,625	2,100	325	1,500	1,025	1,500	-	0%	
TOTAL - Charges for Services		5,852,469	5,415,559	9,058,600	9,617,438	9,761,500	7,278,414	9,972,980	211,480	2%	
			7,220,746								
INVESTMENT INCOME											
505361100	Interest Revenue	2,773	2,795	4,090	28,698	2,800	15,764	18,756	15,956	570%	
TOTAL - Investment Income		2,773	2,795	4,090	28,698	2,800	15,764	18,756	15,956	570%	
MISCELLANEOUS											
505381000	Use of Fund Balance	-	-	-	-	2,335,656	-	-	(2,335,656)		Rollover of Capital Projects
505383100	Insurance Reimbursements	4,050	-	-	-	-	-	-	-		
505389000	Other Miscellaneous Revenue	1,299	7,275	287	4,108	1,500	18,464	1,500	-	0%	
505389999	Over/Short	-	-	-	(1)	-	-	-	-		
TOTAL - Miscellaneous		5,349	7,275	287	4,107	2,337,156	18,464	1,500	(2,335,656)	-100%	
OTHER FINANCING SOURCES											
505391432	Capital Contribution SPLOST	66,982	95,626	333,913	-	-	-	-	-		
50539210	Transfer from Self-Funded	-	-	-	-	-	-	-	-		
505392210	Sale of Assets	-	-	-	-	-	-	-	-		
TOTAL - Other Financing Sources		66,982	95,626	333,913	-	-	-	-	-		
TOTAL WATER AND SEWER FUND		5,927,573	5,521,255	9,396,891	9,650,243	12,101,456	7,312,642	9,993,236	(2,108,221)	-17%	

City of Villa Rica
2022 Budget

560 STORMWATER REVENUES		9 MONTHS					PROPOSED	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget		
CHARGES FOR SERVICES										
560344110	Stormwater Charges	-	-	-	-	-	-	-	-	
TOTAL - Charges for Services		-	-	-	-	-	-	-	-	
MISCELLANEOUS										
560381000	Use of Fund Balance	-	-	-	-	-	-	124,332	124,332	
TOTAL - Miscellaneous		-	-	-	-	-	-	124,332	124,332	
OTHER FINANCING SOURCES										
560391110	Operating Transfer from GF	-	-	333,529	209,747	345,347	-	260,863	(84,484)	-24%
560391210	Transfer from Self-Funded	-	-	-	-	600	704	-	(600)	-100%
TOTAL - Other Financing Sources		-	-	333,529	209,747	345,947	704	260,863	(85,084)	-25%
TOTAL STORMWATER FUND		-	-	333,529	209,747	345,947	704	385,195	39,248	11%

City of Villa Rica
2022 Budget

540 SOLID WASTE FUND

REVENUES		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CHARGES FOR SERVICES											
540344110	Sanitation Collection	828,612	483,405	788,431	869,511	885,000	711,755	986,700	101,700	11%	Increase 2nd+ carts to GFL cost
540344111	Sanitation Fees - Douglas co	39,193	36,896	63,510	70,514	67,800	56,446	72,379	4,579	7%	
540344115	Solid Waste Collection	-	269,398	411,924	410,784	426,300	344,787	451,020	24,720	6%	
540344120	Excess Solid Waste Collection	-	-	8	98	-	48	-	-	-	
TOTAL - Charges for Services		867,805	789,699	1,263,872	1,350,907	1,379,100	1,113,035	1,510,099	130,999	9%	
MISCELLANEOUS											
540381000	Use of Fund Balance	-	-	-	-	-	-	-	-	-	
540383100	Insurance Reimb	-	5,085	-	-	-	-	-	-	-	
TOTAL - Miscellaneous		-	5,085	-	-	-	-	-	-	-	
OTHER FINANCING SOURCES											
540391130	Operating Transfer in	-	77,500	205,837	35,000	5,000	-	-	(5,000)	-100%	
540391432	SPLOST Contribution	-	164,098	-	-	-	-	-	-	-	
540391210	Transfer from Self-Funded	-	-	-	-	1,800	1,823	-	(1,800)	-100%	
540392210	Sale of Assets	-	-	-	-	-	-	-	-	-	
TOTAL - Other Financing Sources		-	241,598	205,837	35,000	6,800	1,823	-	(6,800)	-100%	
TOTAL SOLID WASTE FUND		867,805	1,036,382	1,469,709	1,385,907	1,385,900	1,114,858	1,510,099	124,199	9%	

City of Villa Rica
2022 Budget

610 SELF FUNDED INSURANCE
REVENUES

10 SELF FUNDED INSURANCE		9 MONTHS									
REVENUES		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INVESTMENT INCOME											
610361100	Interest Revenue	-	-	105	277	-	300	-	-		
TOTAL - Investment Income		-	-	105	277	-	300	-	-		
CONTRIBUTIONS AND DONATIONS											
610371010	Employer Contributions	324,013	1,008,308	1,356,433	1,390,099	1,668,954	1,117,544	1,852,796	183,842	11%	Increase after 2021 experience
610371020	Employee Contributions	53,400	189,417	244,286	240,804	277,813	185,557	308,818	31,005	11%	Increase after 2021 experience
610371030	COBRA Contributions	-	-	-	-	-	-	-	-		
TOTAL - Contributions and Donations		377,413	1,197,725	1,600,719	1,630,903	1,946,767	1,303,102	2,161,614	214,847	11%	
MISCELLANEOUS											
610381000	Use of Fund Balance	-	-	-	-	52,868	-	-	(52,868)	-100%	
610389000	Rebates	-	3,782	16,219	15,231	-	11,551	10,378	10,378		
TOTAL - Miscellaneous		-	3,782	16,219	15,231	52,868	11,551	10,378	(42,490)	-80%	
OTHER FINANCING SOURCES											
610391100	Transfer from General Fund	-	-	-	-	-	-	-	-		
TOTAL - Other Financing Sources		-	-	-	-	-	-	-	-		
TOTAL GENERAL FUND REVENUES		377,413	1,201,507	1,617,043	1,646,411	1,999,634	1,314,953	2,171,992	172,358	9%	

City of Villa Rica
2022 Budget

746 TECHNOLOGY FEE
REVENUES

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget
FINES & FORFEITURES										NOTES
746351120	Technology Fee	-	-	43,444	43,158	42,000	36,014	45,000	3,000	7%
TOTAL - Fines and Forfeitures		-	-	43,444	43,158	42,000	36,014	45,000	3,000	7%
MISCELLANEOUS										
746381000	Use of Fund Balance	-	-	-	-	-	-	-	-	
TOTAL - Miscellaneous		-	-	-	-	-	-	-	-	
TOTAL TECHNOLOGY FEE		-	-	43,444	43,158	42,000	36,014	45,000	3,000	7%

CAPITAL

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Administration			
			-
			-
	Total Administration		-
Economic Development			
	Site Improvements - Parks and/or PMGM	DSPLOST	101,456
	Total Economic Development		101,456
Public Safety			
	Patrol Cars (6) - Vehicle & Equipment @ \$57,430 ea.	GF	249,707
		DSPLOST	94,873
	VR Portion of Fire and EMS Capital	DSPLOST	157,364
	Total Public Safety		501,944
Streets			
	Streets & Sidewalks - Carroll SPLOST		
	Streets & Sidewalks - Douglas SPLOST	DSPLOST	700,000
	Streets - LMIG portion	LMIG	185,633
	Total Streets		885,633
Building & Fleet Maintenance			
	PD & Courthouse Generator & Installation	GF	175,000
	Total Building & Fleet Maintenance		175,000
Parks & Recreation			
	Connors Road Park	DSPLOST	190,000
	Total Parks & Recreation		190,000
Stormwater			
	Stormwater Improvements	SW	100,000
	Total Stormwater		100,000

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Customer Service			
Meters - New Builds	WS		75,000
Meters - Warranty Expirations	WS		50,000
Total Customer Service			125,000
Utilities Administration			
Conners Rd/Hwy 78 Mini Roundabout	WS		200,000
Waterline Extension over Liberty Road Bridge	WS		50,000
Supervisory Control & Data Acquisition (SCADA) System Upgrade	WS		400,000
Total Utilities Administration			650,000
Wastewater Treatment Plant			
North Plant - Alternate #1 or #2	GEFA		1,900,000
Shoreline Lift Station Redirect	WS		315,000
Vanwert Rd. Lift Station - Chapman Project	WS		700,000
Vanwert Rd. Lift Station - Chapman Project Developer Portion	Dev		800,000
Force Main Reroutes - Fullerville, Old Town, Florence Circle, Turano, Edge Rd	WS		95,000
70KW Generator w/ Float System	WS		80,000
Lift Stations - Pump Controls	WS		24,000
Truck - F-250 (1)	WS		40,000
Total Wastewater Plant			3,954,000
Water Treatment Plant			
Yaskawa P1000 75 HP Replacement Drive	WS		7,782
US Motors 75 HP High Service Pump Motor	WS		12,072
Yaskawa P1000 3 HP Replacement Drive	WS		6,869
Yaskawa P1000 5 HP Replacement Drive	WS		3,672
Backwash Pump Replacement	WS		8,040
Yaskawa P1000 100 HP Replacement Drive	WS		8,945
US Motors 100 HP High Service Pump Motor	WS		19,607
US Motors 10 HP Raw Water Pump Replacement	WS		5,359
Total Water Treatment Plant			72,346

City of Villa Rica

Capital Projects		Source of Funds	2022 Proposed
Collection & Distribution			
Water & Sewer Pipeline - Douglas County	DSPLOST		350,000
Service Line & Meter Replacement Program	WS		30,000
Commercial Meter Replacements	WS		20,000
Isolation Valve Replacements	WS		40,000
Truck - F-450 with Utility Body	WS		48,000
HydraStop InsertaValve Equipment	WS		106,101
Total Collection & Distribution			594,101
Sanitation/Solid Waste			
Brush Chipper	SS		90,000
Total Sanitation/Solid Waste			90,000
GRAND TOTAL - CAPITAL PROJECTS			7,439,480
Total Sources			
General Fund Budget - Capital (350)	GF		424,707
SPLOST - Douglas (322)	DSPLOST		1,593,693
LMIG	LMIG		185,633
Water/Sewer Budget	WS		2,345,447
Sanitation/Solid Waste Budget	SS		90,000
Stormwater Budget	SW		100,000
GEFA Loan	GEFA		1,900,000
Developer	Dev		800,000
GRAND TOTAL - SOURCES			7,439,480
			-

EXPENDITURES

Departmental Expenditures
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	% Change from 2021 Budget	% Change from 2021 Budget
1110	Governing Body	206,900	199,455	234,002	281,355	415,915	336,823	482,949	67,034	16%
1320	City Manager	260,348	138,197	239,470	217,721	312,854	247,773	474,085	161,230	52%
1330	City Clerk	85,639	66,779	105,574	111,756	140,931	116,862	162,523	21,592	15%
1510	Finance	408,862	281,480	446,381	473,885	513,195	384,608	499,400	(13,795)	-3%
1530	Law	109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%
1535	Information Technology	118,241	128,405	198,487	209,026	244,474	167,448	262,720	18,246	7%
1540	Human Resources	154,271	141,776	176,902	246,847	256,117	203,468	249,783	(6,334)	-2%
1590	Customer Service	264,776	252,053	407,164	494,692	470,381	441,146	503,401	33,021	7%
7400	Community Development	275,095	425,257	371,411	478,988	538,549	395,840	642,227	103,678	19%
7220	Building Inspection	220,915	51,297	90,068	119,148	163,121	147,054	203,961	40,841	25%
7450	Code Enforcement	92,545	62,380	185,916	109,467	143,333	108,228	237,336	94,004	66%
7520	Economic Develop. & Resource	14,272	109,188	75,411	62,370	12,500	12,500	-	(12,500)	-100%
7550	Main Street	195,331	202,910	306,160	178,399	245,262	205,859	274,327	29,065	12%
7540	Tourism	-	-	-	108,385	107,511	95,352	125,334	17,823	17%
6172	Gold Museum	335,316	222,535	395,194	438,770	397,242	302,991	467,058	69,816	18%
3210	Police	3,582,183	2,768,847	4,093,889	4,497,481	4,760,567	3,510,056	4,817,543	56,976	1%
2650	Municipal Court	154,552	111,895	193,620	190,446	198,166	151,031	229,008	30,841	16%
3295	Community Service	234	19,458	29,757	-	-	-	-	-	-
3226	Custody of Prisoners	14,814	39,138	35,441	15,509	31,500	7,856	31,500	-	0%
3520	Fire Fighting	373,791	403,173	428,138	451,786	474,000	-	498,322	24,322	5%
3910	Animal Control	51,666	50,646	60,063	65,685	75,000	55,919	75,000	-	0%
4110	Public Works	239,716	188,732	231,426	296,104	535,464	251,370	327,515	(207,948)	-39%
4210	Roads, Streets & Bridges	838,903	569,211	789,877	866,726	795,717	637,945	936,576	140,859	18%
4900	Building & Fleet Maint	223,627	203,057	370,521	416,064	458,486	343,503	571,405	112,919	25%
4910	Grounds Maint	171,465	104,040	450,440	638,529	647,436	476,760	752,419	104,983	16%
6110	Parks & Recreation Admin	-	-	-	-	536,622	403,437	575,107	38,485	7%
6120	Recreation Athletics	1,391,305	1,032,384	1,072,866	1,017,938	424,829	282,485	557,928	133,099	31%
6130	Recreation Programs & Events	142,880	61,693	63,560	7,908	284,705	208,035	354,110	69,405	24%
6510	Library	408,134	381,782	474,698	490,164	509,074	388,947	505,451	(3,623)	-1%
5500	Senior Center	224,842	178,007	246,750	223,412	258,658	169,692	279,115	20,457	8%
4320	Stormwater	166,771	142,470	206,469	197,850	345,947	162,768	385,195	39,248	11%
4115	Utility Director	-	-	215,066	252,386	992,175	345,771	465,000	(527,175)	-53%
4330	Wastewater Plant	2,162,616	1,720,886	2,346,836	2,426,859	3,239,426	1,991,941	2,660,735	(578,691)	-18%
4420	Water Treatment Plant	1,290,582	807,918	1,295,285	1,319,319	1,668,836	1,013,589	1,460,804	(208,033)	-12%
4440	Distribution & Collection	1,297,173	1,280,743	1,542,737	1,453,269	2,769,967	1,228,680	1,827,972	(941,994)	-34%
4500	Solid Waste	1,020,447	987,691	1,224,124	1,289,454	1,285,052	1,012,297	1,450,038	164,986	13%
9000	Operating Transfer - GF	1,388,949	294,720	685,929	539,229	1,454,245	5,000	685,570	(768,675)	-53%
8000	Debt Service - WSF	11,029	7,826	8,359	8,066	11,500	2,000	6,500	(5,000)	-43%
9000	Operating Transfers - WSF	1,765,767	2,460,652	2,747,046	3,283,879	3,458,757	3,134,826	3,572,225	113,468	3%
9000	Other Financing Uses - SWF	110,878	93,399	106,210	92,909	100,848	84,040	60,061	(40,787)	-40%
MAJOR FUND TOTALS		19,774,473	16,254,587	22,242,548	23,662,607	29,373,362	19,088,398	27,765,205	(1,608,157)	-5%

(0)

Departmental Expenditures
Budget Year 2022

		9 MONTHS						
12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	% Change from 2021 Budget	% Change from 2021 Budget

SUMMARY OF EXPENDITURES BY FUND - ALL FUNDS

Major Funds

100 - General Fund	11,949,210	8,753,001	12,550,417	13,338,617	15,500,854	10,112,487	15,876,675	375,821	2%
505 - Water/Sewer Fund	6,527,168	6,278,025	8,155,328	8,743,778	12,140,661	7,716,807	9,993,236	(2,147,426)	-18%
506 - Stormwater Fund	166,771	142,470	206,469	197,850	345,947	162,768	385,195	39,248	11%
540 - Solid Waste Fund	1,131,325	1,081,090	1,330,334	1,382,362	1,385,900	1,096,337	1,510,099	124,199	9%
Total Major Funds	19,774,473	16,254,587	22,242,548	23,662,607	29,373,362	19,088,398	27,765,205		
	-	-	-	-	-	-	-		

Other Funds

210 - Federal Seizures Fund	-	14,080	-	-	1,000	-	1,000	-	0%
212 - State Seizures Fund	-	-	1,200	0	1,000	-	1,000	-	0%
230 - American Rescue (ARPA)	-	-	-	-	2,998,321	-	2,998,321	-	0%
275 - Hotel/ Motel Tax Fund	161,584	252,384	295,381	261,338	294,625	196,697	324,080	29,455	10%
285 - VR PFA Special Revenue Fund	1,706,138	1,704,938	1,707,288	2,167,363	2,263,513	1,565,669	2,262,488	(1,025)	0%
290 - Cemetery Fund	2,297	17,212	10,873	20,715	17,265	15,272	13,740	(3,525)	-20%
322 - 2016 Douglas Co SPLOST	204,278	600,579	585,216	318,395	2,379,387	923,607	1,593,693	(785,694)	-33%
335 - Capital Projects - Public Roads	230,693	476,974	-	-	458,252	435,698	185,633	(272,619)	-59%
350 - Capital Projects Fund	1,183,116	285,890	415,005	328,436	1,338,565	558,180	424,707	(913,858)	-68%
610 - Self Funded Insurance	248,210	827,383	1,587,062	1,395,174	1,999,634	1,460,746	2,171,992	172,358	9%
746 - Technology Fee	-	-	-	27,747	42,000	409	45,000	3,000	7%
Total Other Funds	3,736,316	4,179,440	4,602,025	4,519,168	11,793,563	5,156,276	10,021,654		

TOTAL ALL FUNDS	23,510,789	20,434,027	26,844,573	28,181,776	41,166,924	24,244,674	37,786,859	(3,380,065)	-8%
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GENERAL FUND

GOVERNING BODY

The City of Villa Rica operates under the Council-Manager form of government. The mayor is elected at large and the councilmembers are elected by ward. The mayor and the councilmembers have four-year terms. The governing body is responsible for adopting the annual budget, setting the millage rate, establishing long-term and short-term priorities for the City, approving ordinances and resolutions, regulating business activity through licensing and permitting, and representing the City to the constituents and surrounding communities.

\$482,949

Operating Budget

16%

Change from 2021

NOTES ON 2022 BUDGET

- Contingency is \$100,000
- M. Valentine – Photographer
\$4,200 (\$350/mth.)

ELECTED OFFICIALS

Mayor

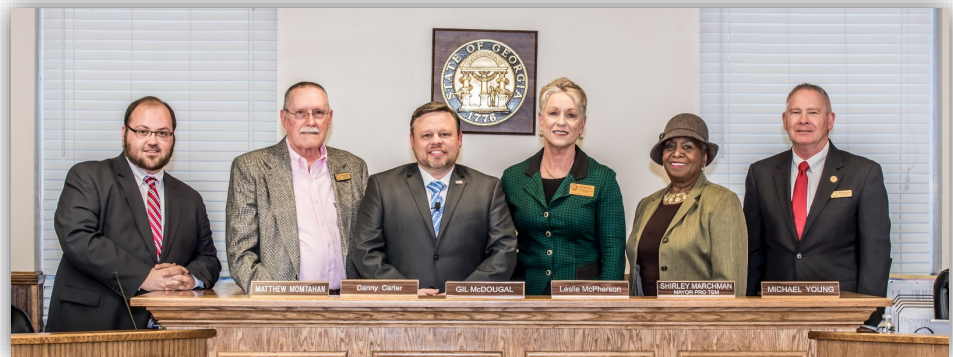
Councilmember – Ward 1

Councilmember – Ward 2

Councilmember – Ward 3

Councilmember – Ward 4

Councilmember – Ward 5



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
GOVERNING BODY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1001110511100	Regular employees	23,250	16,150	18,850	46,500	56,400	47,000	56,400	-	0%	
1001110512100	Group Insurance	23,909	21,161	31,369	30,319	34,402	26,664	40,566	6,164	18%	
1001110512200	Social Security FICA Contrib	2,918	1,001	1,184	3,238	4,315	3,416	4,315	(0)	0%	
1001110512400	Retirement Contribution	561	-	-	-	-	-	-	-		
1001110512700	Worker's compensation	70	-	43	58	51	36	78	28	54%	
TOTAL - Personnel		50,708	38,312	51,446	80,115	95,168	77,116	101,359	6,191	7%	
SERVICES											
1001110521200	Professional	4,215	7,500	13,400	15,444	2,500	54,071	6,700	4,200	168%	M. Valentine Photographer \$350/mth
1001110521220	Professional - Auditors	-	31,250	21,000	32,150	32,000	31,500	32,000	-	0%	
1001110521300	Technical Services	6,000	3,600	3,900	6,933	12,000	9,283	12,000	-	0%	
1001110522220	m/r equipment	272	85	-	-	500	-	500	-	0%	
1001110523100	Liability Insurance	100,798	76,869	99,630	133,338	164,970	128,171	167,485	2,515	2%	
1001110523215	postage	161	-	206	223	200	152	200	-	0%	
1001110523300	Advertising	420	94	875	468	500	405	500	-	0%	
1001110523400	Printing and binding	36	1,315	45	54	1,200	1,057	1,200	-	0%	
1001110523500	Travel - Mayor	8,582	-	1,124	125	2,500	1,092	2,500	-	0%	
1001110523501	Travel - Ward 1	-	2,275	987	233	2,500	-	2,500	-	0%	
1001110523502	Travel - Ward 2	-	1,064	388	554	2,500	1,122	2,500	-	0%	
1001110523503	Travel - Ward 3	-	27	1,354	-	2,500	1,038	2,500	-	0%	
1001110523504	Travel - Ward 4	-	1,341	2,787	489	2,500	1,640	2,500	-	0%	
1001110523505	Travel - Ward 5	-	2,911	-	-	2,500	-	2,500	-	0%	
1001110523509	Travel - Boards & Commissions	-	922	-	-	-	-	-	-		
1001110523600	Dues and fees	-	9,316	7,192	5,872	10,000	6,551	10,000	-	0%	
1001110523700	Educ and training - Mayor	7,755	870	890	700	2,000	600	2,000	-	0%	
1001110523701	Educ and training - Ward 1	-	845	1,900	-	2,000	425	2,000	-	0%	
1001110523702	Educ and training - Ward 2	-	-	2,065	390	2,000	875	2,000	-	0%	
1001110523703	Educ and training - Ward 3	-	1,035	940	-	2,000	760	2,000	-	0%	
1001110523704	Educ and training - Ward 4	-	1,520	1,540	390	2,000	875	2,000	-	0%	
1001110523705	Educ and training - Ward 5	-	-	-	-	2,000	-	2,000	-	0%	
1001110523709	Educ and training - Boards & Com	-	-	-	-	-	-	-	-		
TOTAL - Services		128,239	142,837	160,224	197,363	250,870	239,616	257,585	6,715	3%	
SUPPLIES											
1001110531100	Supplies	1,100	684	1,171	1,898	1,000	27	1,000	-	0%	
1001110531300	Food	1,337	1,021	1,380	692	1,525	-	1,525	-	0%	
1001110531600	Small Equipment	10,960	-	-	862	880	150	880	-	0%	
1001110531700	Uniforms	310	-	241	424	600	125	600	-	0%	
TOTAL - Supplies		13,707	1,705	2,792	3,877	4,005	302	4,005	-	0%	
OTHER COSTS											
1001110572100	PAYMENTS TO OTHER AGENCIES	-	1,600	-	-	-	-	-	-		
1001110573050	Community Grant	14,247	15,000	19,540	-	20,000	18,790	20,000	-	0%	
1001110573080	Dorsey Foundation	-	-	-	-	-	-	-	-		

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS										
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED				
GOVERNING BODY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES	
1001110579100	CONTINGENCY	-	-	-	-	45,872	1,000	100,000	54,128	118%		
TOTAL - Other Costs		14,247	16,600	19,540	-	65,872	19,790	120,000	54,128	82%		
TOTAL GOVERNING BODY		206,900	199,455	234,002	281,355	415,915	336,823	482,949	67,034	16%		
							320,747	259,708	381,590	60,843	19.0%	Total change without personnel

CITY MANAGER

The City of Villa Rica operates under the Council-Manager form of government. This system combines the strength of an elected City Council with a professional manager and staff. The City Manager is the chief administrative officer and is responsible for making sure the policy decisions made by the City Council are implemented and that public services are delivered efficiently and effectively.

\$474,085

Operating Budget

52%

Change from 2021

NOTES ON 2022 BUDGET

- Full-Year of Deputy City Manager expenses
- New position of Public Information Officer (\$32k salary + benefits)
- Professional services, including appraisals for potential acquisitions (\$20,000)
- Department Manager Training (\$15,000)
- Employee Luncheons (\$11,000)

EMPLOYEES

1320-001

City Manager

1320-002

Deputy City Manager/CFO

1320-003

NEW Public Information Officer

CAPITAL

None



**Departmental Budget Requests
Budget Year 2022**

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
CITY MANAGER		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1001320511100	Regular employees	160,504	89,427	125,527	125,031	186,746	141,880				Deputy CM added during FY 2021 & Public Information Officer added
1001320511120	Vacation Pay	12,346	-	2,233	4,465	-	1,769	304,814	118,068	63%	
1001320511130	Sick Leave Pay	-	-	1,737	496	-	2,608		-		
1001320512100	Group Insurance	17,377	-	18,823	19,468	27,451	19,182	27,044	(408)	-1%	
1001320512200	Social Security FICA Contrib	11,930	15,137	9,343	9,347	14,708	10,389	22,722	8,014	54%	
1001320512400	Retirement Contribution	5,835	6,405	2,171	2,197	15,288	12,740	19,336	4,048	26%	
1001320512500	50% Match for 457 Contrib	2,704	1,539	3,885	3,900	5,768	4,388	8,910	3,142	54%	
1001320512700	Worker's compensation	115	2,668	323	317	413	234	412	(2)	0%	
1001320512910	Car Allowance	5,250	58	-	-	-	-	-	-		
TOTAL - Personnel		216,061	115,234	164,040	165,222	250,374	193,190	383,237	132,862	53%	
SERVICES											
1001320521200	Professional	4,725	-	3,700	9,268	10,000	17,575	20,000	10,000	100%	Appraisals, Surveys, Engineering
1001320521300	Technical Services	-	-	1,190	954	1,000	626	1,175	175	18%	Security Monitoring, Adobe
1001320522100	Cleaning Service	8,227	170	-	-	-	-	-	-		
1001320522210	m/r buildings	6,714	4,888	19,721	16,208	19,110	13,338	13,000	(6,110)	-32%	City Hall and Old Library
1001320522220	m/r equipment	57	388	11	473	190	134	150	(40)	-21%	
1001320522230	m/r vehicles	595	344	57	1,675	800	869	800	-	0%	
1001320522240	M/R GROUNDS	-	-	822	894	700	360	2,000	1,300	186%	City Hall and Old Library
1001320522320	Rental of equipment and veh	-	100	-	-	-	-	-	-		
1001320523100	Liability Insurance	1,005	768	1,545	404	520	363	528	8	2%	
1001320523210	Phone/Internet	3,240	2,369	2,831	2,828	2,700	2,451	5,000	2,300	85%	Added DCM to department
1001320523215	postage	300	165	370	289	300	227	500	200	67%	Added DCM to department
1001320523300	Advertising	446	51	1,339	40	500	-	500	-	0%	
1001320523400	Printing and binding	543	-	290	3,577	600	386	1,200	600	100%	Added DCM to department
1001320523500	Travel	80	2,631	921	206	2,270	122	5,000	2,730	120%	Added DCM to department
1001320523600	Dues and fees	6,218	33	422	983	1,000	601	1,945	945	95%	Added DCM to department
1001320523700	Education and training	707	1,311	6,860	3,589	5,063	2,125	20,000	14,937	295%	\$15k Dept Manager Training
1001320523850	Contract labor	-	-	-	-	-	-	-	-		
1001320523910	Drug Testing & Physicals	100	-	-	-	-	-	-	-		
1001320523930	Document Shredding	44	30	20	22	457	437	500	43	9%	
TOTAL - Services		33,001	13,249	40,097	41,410	45,210	39,615	72,298	27,088	60%	
SUPPLIES											
1001320531100	Supplies	1,234	898	1,880	1,410	1,440	957	2,000	560	39%	Added DCM to department
1001320531210	Water/Sewerage	-	566	1,244	634	830	696	1,700	870	105%	
1001320531220	Natural Gas	523	478	1,928	114	120	92	250	130	108%	
1001320531230	Electricity	579	4,216	3,771	522	600	465	1,300	700	117%	Added DCM to department
1001320531270	Gasoline/diesel	449	630	524	370	800	288	800	-	0%	
1001320531300	Food	3,723	2,126	10,512	6,886	10,000	9,312	11,000	1,000	10%	Employee Luncheons (3x per year)
1001320531400	Books and periodicals	(550)	-	-	-	-	-	-	-		
1001320531600	Small Equipment	5,327	699	558	1,154	3,280	3,157	1,500	(1,780)	-54%	
1001320531700	UNIFORMS	-	-	-	-	200	-	-	(200)	-100%	
1001320531710	Operating Supplies	-	101	-	-	-	-	-	-		

Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
CITY MANAGER		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	
TOTAL - Supplies		11,285	9,714	20,417	11,090	17,270	14,968	18,550	1,280	7%	
INTERFUND											
1001320552200	Liability Claims / Self-Pay	-	-	14,915	-	-	-	-	-	-	
TOTAL - Interfund		-	-	14,915	-	-	-	-	-	-	
TOTAL CITY MANAGER		260,348	138,197	239,470	217,721	312,854	247,773	474,085	161,230	52%	
		62,480	54,583	90,848	28,368	45.4%	Total change without personnel				

CITY CLERK

The Office of the City Clerk is responsible for keeping an accurate record and minutes of all meetings of the City Council. The Clerk is custodian of the city seal and is required to affix the seal to all official documents of the city, and to attest the signatures of the Mayor and City Manager. The City Clerk's responsibilities also include maintaining contracts, ordinances, resolutions and agreements, and overseeing the adoption and publication of the city's Code of Ordinances.

\$162,523

Operating Budget

15%

Change from 2021

EMPLOYEES

1330-001

City Clerk

1330-002

Assistant City Clerk (PT)

CAPITAL

None

NOTES ON 2022 BUDGET

- Travel and Training for City Clerk and Assistant City Clerk (\$5,600)
- Carroll and Douglas Election fees (\$13,000)



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CITY CLERK		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001330511100	Regular employees	36,820	29,740	44,385	55,661	76,559	57,061	80,070	3,511	5%
1001330511120	Vacation Pay	1,612	1,300	1,804	2,303	-	2,602		-	
1001330511130	Sick Leave Pay	149	160	89	1,456	-	2,155		-	
1001330511300	Overtime	-	-	-	-	600	408	600	-	0%
1001330512100	Group Insurance	20,229	15,099	14,014	13,767	20,277	16,376	20,283	6	0%
1001330512200	Social Security FICA Contrib	2,569	1,985	3,155	4,021	5,299	4,124	6,125	826	16%
1001330512400	Retirement Contribution	550	1,539	2,017	2,197	3,462	2,885	3,907	444	13%
1001330512500	50% Match for 457 Contrib	807	622	926	996	1,553	1,633	2,102	549	35%
1001330512700	Worker's compensation	23	29	67	75	76	54	111	35	46%
TOTAL - Personnel		62,759	50,475	66,457	80,477	107,826	87,297	113,197	5,371	5%
SERVICES										
1001330521200	Professional	-	-	-	-	-	-	-	-	
1001330521300	Technical	5,138	1,254	6,986	8,114	7,984	8,598	7,984	-	0%
1001330523100	Liability Insurance	-	-	-	-	120	84	122	2	2%
1001330523210	Phone/Internet	1,863	1,422	1,749	1,977	2,280	1,831	3,800	1,520	67%
1001330523215	postage	48	25	33	45	100	29	100	-	0%
1001330523300	Advertising	55	574	110	144	300	50	300	-	0%
1001330523400	Printing and binding	2,867	2,151	1,788	1,142	1,800	1,506	1,800	-	0%
1001330523500	Travel	2,541	1,794	957	925	2,700	2,380	1,700	(1,000)	-37%
1001330523600	Dues and fees	330	476	547	592	220	200	220	-	0%
1001330523700	Education and training	1,746	1,134	-	1,114	2,270	1,837	5,600	3,330	147%
1001330523850	Contract labor	2,968	3,100	12,923	12,779	-	-	13,000	13,000	
1001330523910	Drug Testing & Physicals	-	-	-	-	-	-	-	-	
1001330523930	Document Shredding	35	30	413	366	500	480	500	-	0%
TOTAL - Services		17,589	11,960	25,504	27,196	18,274	16,995	35,126	16,852	92%
SUPPLIES										
1001330531100	Office Supplies	2,004	1,616	1,598	2,296	2,000	1,679	3,000	1,000	50%
1001330531220	Natural Gas	-	49	14	114	120	92	250	130	108%
1001330531230	Electricity	614	159	543	522	600	422	950	350	58%
1001330531400	Books and Periodicals	2,674	863	11,459	1,150	12,111	10,376	10,000	(2,111)	-17%
1001330531600	Small Equipment	-	1,657	-	-	-	-	-	-	
TOTAL - Supplies		5,291	4,344	13,614	4,082	14,831	12,569	14,200	(631)	-4%
TOTAL CITY CLERK		85,639	66,779	105,574	111,756	140,931	116,862	162,523	21,592	15%
		33,105	29,565	49,326	16,221	49.0%	Total change without personnel			

FINANCE

The Finance Department is responsible to provide quality, efficient, and accurate financial services and is focused on delivering excellence in organizational support for the City. The department has a fiduciary responsibility to safeguard the City's financial assets and manage its financial resources in accordance with the goals of the City Council and City Manager, and in compliance with applicable laws and generally accepted accounting and financial principles.

\$499,400

Operating Budget

-3%

Change from 2021

NOTES ON 2022 BUDGET

- Decreased Group Insurance based on cost allocation (\$18,295)

EMPLOYEES

1510-001	Finance Director
1510-002	Assistant Finance Director
1510-003	Accounts Payable Clerk
1510-005	Receptionist (PT)
1510-006	Receptionist (PT)
1510-007	Accountant

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
FINANCE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001510511100	Regular employees	187,512	148,982	244,277	250,899	289,786	210,752	289,791	5	0%
1001510511120	Vacation Pay	5,285	6,333	6,816	9,225	-	5,688		-	
1001510511130	Sick Leave Pay	6,791	5,060	3,461	7,132	-	7,284		-	
1001510511300	Overtime	134	259	260	893	400	414	500	100	25%
1001510512100	Group Insurance	61,271	46,434	55,311	63,293	72,017	43,395	54,088	(17,929)	-25%
1001510512200	Social Security FICA Contrib	14,079	11,033	17,994	18,901	21,767	15,747	22,169	402	2%
1001510512400	Retirement Contribution	7,308	6,157	8,069	8,789	14,749	12,291	16,644	1,896	13%
1001510512500	50% Match for 457 Contrib	3,580	3,618	5,022	5,486	5,930	3,843	7,075	1,145	19%
1001510512700	Worker's compensation	147	118	439	437	418	294	402	(16)	-4%
TOTAL - Personnel		286,107	227,994	341,648	365,055	405,066	299,707	390,669	(14,397)	-4%
SERVICES										
1001510521200	Professional	-	7,680	11,595	5,561	6,300	6,300	6,300	-	0%
1001510521211	Douglas Co Tax Commissioner	2,831	2,463	3,495	1,954	-	-	-	-	
1001510521212	Carroll Co Tax Commissioner	6,302	5,532	7,529	6,375	-	-	-	-	
1001510521220	Professional - Auditors	29,000	500	-	-	-	-	-	-	
1001510521300	Technical	525	269	913	915	500	377	500	-	0%
1001510522330	Other Rentals	45	45	8	83	45	-	45	-	0%
1001510523100	Liability Insurance	1,005	768	1,054	530	750	524	761	11	1%
1001510523210	Phone/Internet	7,450	6,067	8,226	7,484	8,500	6,727	8,500	-	0%
1001510523215	postage	2,098	1,329	2,103	2,664	2,474	1,744	2,600	126	5%
1001510523300	Advertising	1,306	1,125	2,158	5,355	5,900	1,260	5,900	-	0%
1001510523400	Printing and binding	4,392	2,973	4,005	3,367	5,050	2,368	5,050	-	0%
1001510523500	Travel	1,328	137	1,402	2,051	3,125	-	3,125	-	0%
1001510523600	Dues and fees	952	851	1,011	1,631	1,500	1,038	1,580	80	5%
1001510523700	Education and training	1,009	605	3,168	3,092	4,000	350	4,000	-	0%
1001510523910	Drug Testing & Physicals	-	125	390	95	285	285	190	(95)	-33%
1001510523930	Document Shredding	352	122	200	106	205	93	205	-	0%
1001510523970	BANK/CC FEES & ANALYSIS CHGES	140	15	105	946	-	30		-	
1001510523980	Late Tax Deposits	561	-	-	-	-	-		-	
TOTAL - Services		59,297	30,607	47,361	42,209	38,634	21,095	38,756	122	0%
SUPPLIES										
1001510531100	Office Supplies	4,480	5,607	7,341	7,058	7,750	4,982	7,750	-	0%
1001510531220	Natural Gas	148	211	68	538	550	428	600	50	9%
1001510531230	Electricity	2,550	626	2,694	2,586	2,600	2,091	3,100	500	19%
1001510531300	Food	62	-	234	99	225	59	225	-	0%
1001510531400	Books and periodicals	-	-	-	-	-	-	-	-	
1001510531600	Small Equipment	2,748	6,088	3,983	2,069	4,070	2,090	4,000	(70)	-2%
1001510531700	Uniforms	-	-	-	-	-	-	-	-	
TOTAL - Supplies		9,987	12,532	14,320	12,349	15,195	9,650	15,675	480	3%
OTHER COSTS										
1001510571005	Tax Commissioner	53,471	10,348	43,052	54,272	54,300	54,157	54,300	-	0%
1001510574000	Bad Debt - Property Taxes	-	-	-	-	-	-		-	

Departmental Budget Requests
Budget Year 2022

	9 MONTHS						PROPOSED			
FINANCE	12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
	2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	NOTES
	ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
TOTAL - Other Costs	53,471	10,348	43,052	54,272	54,300	54,157	54,300	-	0%	
TOTAL FINANCE	408,862	281,480	446,381	473,885	513,195	384,608	499,400	(13,795)	-3%	
	108,129	84,902	108,731	602	0.6%	Total change without personnel				

LEGAL

The City outsources the function of the City Attorney. The City Attorney provides municipal legal services to the elected officials, the City Manager, and other staff in order to assist the City in reaching its goals to serve the community.

\$95,000

Operating Budget

0%

Change from 2021

NOTES ON 2022 BUDGET

- Legal line item based on current year expenditures

EMPLOYEES

None

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
LEGAL		2017	2018	2019	2020	2021	2021	Requested Budget	2021 Budget	2021 Budget	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)				
SERVICES											
1001530521230	Attorney Fees	109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	
TOTAL - Services		109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	
TOTAL LEGAL		109,640	64,507	91,303	90,827	95,000	54,497	95,000	-	0%	

INFORMATION TECHNOLOGY

The Information Technology Department provides information, cybersecurity, innovation and technology services for the city's departments. Services include voice and network, cybersecurity, email and communication platforms, and other applications that are used internally and for purposes of providing services to the residents of the City.

\$262,720

Operating Budget

7%

Change from 2021

NOTES ON 2022 BUDGET

- Server maintenance, support & extended warranty renewal (\$33,000)

EMPLOYEES

1535-001

IT Director

1535-002

IT Technician (PT)

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
INFORMATION TECHNOLOGY		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1001535511100	Regular employees	5,115	51,504	70,765	73,875	100,940	63,005	103,657	2,717	3%
1001535511120	Vacation Pay	-	996	2,527	2,265	-	4,462		-	
1001535511130	Sick Leave Pay	-	-	-	438	-	2,360		-	
1001535511300	Overtime	-	-	-	-	-	25	100	100	
1001535512100	Group Insurance	255	9,614	12,525	12,540	12,195	10,999	20,283	8,088	66%
1001535512200	Social Security FICA Contrib	387	3,782	5,349	5,671	7,687	5,033	7,930	242	3%
1001535512400	Retirement Contribution	-	1,539	2,017	2,197	4,822	4,019	5,442	620	13%
1001535512500	50% Match for 457 Contrib	-	1,454	2,199	2,297	2,508	2,066	3,110	602	24%
1001535512700	WORKER'S COMPENSATION	-	29	184	200	198	139	144	(55)	-28%
TOTAL - Personnel		5,757	68,919	95,565	99,484	128,351	92,109	140,665	12,314	10%
SERVICES										
1001535521200	Professional	-	-	-	-	-	-	-	-	
1001535521300	Technical	67,691	20,656	56,134	58,900	60,000	37,950	65,700	5,700	10%
1001535521310	CASELLE	29,445	20,386	27,348	21,998	24,803	20,694	25,000	197	1%
1001535521320	OFF-SITE SERVER	7,491	9,052	3,892	5,400	5,400	3,600	5,400	-	0%
1001535522230	m/r vehicles	-	-	-	-	-	-	-	-	
1001535523100	Liability Insurance	-	2,517	-	138	350	244	355	5	1%
1001535523210	Phone/Internet	114	1,230	4,159	4,989	5,500	4,019	5,500	-	0%
1001535523240	WEBSITE PROVIDER	7,608	-	7,380	7,380	7,500	5,591	7,500	-	0%
1001535523500	Travel	-	100	829	947	1,500	-	1,500	-	0%
1001535523600	Dues and fees	-	-	-	-	100	-	100	-	0%
1001535523700	Education and training	-	-	1,910	-	3,500	-	3,500	-	0%
TOTAL - Services		112,349	53,942	101,652	99,753	108,653	72,099	114,555	5,902	5%
SUPPLIES										
1001535531100	Office Supplies	-	306	226	528	470	200	500	30	6%
1001535531220	Natural Gas	-	-	-	-	-	-	-	-	
1001535531230	Electricity	-	-	-	-	650	-	650	-	0%
1001535531270	Gasoline/diesel	-	84	157	109	150	31	150	-	0%
1001535531600	Small Equipment	135	5,136	887	9,153	6,000	3,010	6,000	-	0%
1001535531700	Uniforms	-	-	-	-	200	-	200	-	0%
1001535531710	Operating Supplies	-	19	-	-	-	-	-	-	
TOTAL - Supplies		135	5,545	1,269	9,789	7,470	3,241	7,500	30	0%
TOTAL INFORMATION TECHNOLOGY		118,241	128,405	198,487	209,026	244,474	167,448	262,720	18,246	7%
		116,123	75,340	122,055	5,932	5.1%	Total change without personnel			

HUMAN RESOURCES

The Human Resources Department is a full service, comprehensive HR operation. Human Resources is responsible for the following services to our employees and community: Recruitment and Selection, Benefits Administration, On-Boarding, Performance Management, Employee Relations, Payroll Administration, Workers' Compensation, and Classification and Compensation.

\$249,783

Operating Budget

-2%

Change from 2021

NOTES ON 2022 BUDGET

- Director position will be vacant for 3 mths.
- Employee Survey - "Best Places to Work" (\$6,800)
- Director Evaluations (\$1,500)

EMPLOYEES

1540-001
1540-002

Human Resources Director
Human Resources Generalist

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
HUMAN RESOURCES		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	
PERSONNEL		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
1001540511100	Regular employees	71,725	52,422	87,506	120,114	134,905	101,652	114,494	(20,412)	-15%	Delay hiring HR Director until 1/1
1001540511120	Vacation Pay	679	574	2,387	3,605	-	2,402		-		
1001540511130	Sick Leave Pay	905	2,940	727	2,493	-	3,648		-		
1001540512100	Group Insurance	19,982	15,208	18,915	19,524	19,635	17,542	27,044	7,409	38%	
1001540512200	Social Security FICA Contrib	4,985	3,784	6,334	8,885	10,274	7,568	8,759	(1,516)	-15%	
1001540512400	Retirement Contribution	3,053	1,539	2,017	4,675	7,883	6,569	8,932	1,049	13%	
1001540512500	50% Match for 457 Contrib	2,150	1,678	2,337	3,234	2,659	2,497	1,995	(665)	-25%	
1001540512700	WORKER'S COMPENSATION	37	29	197	159	148	104	159	11	7%	
TOTAL - Personnel		103,516	78,175	120,421	162,689	175,505	141,983	161,381	(14,124)	-8%	
SERVICES											
1001540521200	Professional Services	19,956	30,631	8,124	30,388	12,832	8,302	15,150	2,318	18%	EAP \$4k, AdminAmerica flex spending admin 50@4.75 each/mth \$2,850 & EE Survey \$6.8k; 360 Evaluations \$1.5k
1001540521230	Payroll Processing	24,016	26,513	35,804	40,339	55,800	45,234	60,000	4,200	8%	Paycom Payroll Processing applicant tracking, performance and LMS
1001540521300	Technical Services	-	-	-	-	-	-	-	-		
1001540523100	Liability Insurance	-	-	-	19	100	70	102	2	2%	
1001540523210	Phone/Internet	1,863	1,422	2,438	1,943	2,000	1,897	2,000	-	0%	
1001540523215	postage	184	7	128	117	150	67	150	-	0%	Based on curent usage
1001540523300	Advertising	-	-	-	-	-	-	-	-		
1001540523400	Printing and binding	353	1,150	717	3,130	2,324	1,147	2,000	(324)	-14%	Printing of handbooks and OE Materials
1001540523500	Travel	1,070	272	2,232	-	-	723	1,500	1,500		Lodging and per diem
1001540523600	Dues and fees	359	335	889	429	1,100	367	1,100	-	0%	GLGPA Membership
1001540523700	Education and training	820	1,482	870	4,540	2,300	470	2,300	-	0%	Regisration fees for conferences
1001540523910	Drug Testing & Physicals	-	-	100	24	100	95	100	-	0%	
1001540523930	Document Shredding	39	30	32	44	50	37	50	-	0%	
TOTAL - Services		48,660	61,843	51,335	80,974	76,756	58,409	84,452	7,696	10%	
SUPPLIES											
1001540531100	Supplies	1,131	1,104	2,791	1,872	1,500	895	1,500	-	0%	
1001540531220	Natural Gas	39	42	27	220	220	171	250	30	14%	
1001540531230	Electricity	604	162	911	1,032	960	834	1,200	240	25%	
1001540531600	Small Equipment	320	449	1,418	-	1,176	1,176	1,000	(176)	-15%	Upgrade printer
1001540531700	UNIFORMS	-	-	-	60	-	-	-	-		
TOTAL - Supplies		2,095	1,758	5,147	3,184	3,856	3,077	3,950	94	2%	
TOTAL HUMAN RESOURCES		154,271	141,776	176,902	246,847	256,117	203,468	249,783	(6,334)	-2%	
		80,612	61,485	88,402	7,790	9.7%	Total change without personnel				

CUSTOMER SERVICE

The Customer Service Department is responsible for the daily operations of utility billing (which includes water, sewer, sanitation), cash receipting, and other customer service tasks. The mission of this department is top quality customer care. Each employee in this department devotes serious effort and energy into making sure that our utility customers and other citizens are assisted in a timely manner. We aim to record accurate monthly usage through monthly meter reading in preparation of creating bills that are error free.

\$503,401
Operating Budget

7%
Change from 2021

NOTES ON 2022 BUDGET

- TextMyGov communication service (\$6,100)
- Increased bank fees (\$4,950) for more online payments
- Increased Postage due to increased rates (\$3,200)

EMPLOYEES

1590-001	Customer Services Manager
1590-002	Customer Service Representative
1590-005	Meter Technician
1590-006	Meter Technician
1590-007	Customer Service Representative

CAPITAL

Water Meters	\$325,000
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Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CUSTOMER SERVICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										NOTES
1001590511100	Regular employees	85,196	73,357	145,806	179,940	189,346	147,788	197,434	8,087	4%
1001590511120	Vacation Pay	1,889	1,212	3,623	7,891	-	5,418		-	
1001590511130	Sick Leave Pay	2,129	728	4,806	7,859	-	5,862		-	
1001590511300	Overtime	644	54	571	917	300	374	300	-	0%
1001590512100	Group Insurance	28,953	15,163	41,789	57,310	60,278	45,765	67,610	7,331	12%
1001590512200	Social Security FICA Contrib	6,368	7,370	12,206	14,342	14,751	11,219	15,104	352	2%
1001590512400	Retirement Contribution	4,971	4,618	6,205	10,987	11,389	9,482	12,853	1,463	13%
1001590512500	50% Match for 457 Contrib	497	459	1,413	2,570	3,009	2,800	3,826	817	27%
1001590512600	Unemployment Insurance	-	-	-	-	2,185	1,268	-	(2,185)	-100%
1001590512700	WORKER'S COMPENSATION	441	886	1,575	5,518	1,766	1,240	2,231	465	26%
TOTAL - Personnel		131,089	103,847	217,993	287,334	283,025	231,216	299,356	16,332	6%
SERVICES										
1001590521200	Professional	8,409	6,881	11,188	10,477	11,000	8,400	11,000	-	0%
1001590521300	Technical	14,352	9,780	13,857	13,138	11,650	7,824	19,260	7,610	65%
1001590522210	m/r buildings	-	991	3,091	1,401	2,200	1,032	2,200	-	0%
1001590522220	m/r equipment	-	-	-	-	1,163	1,163	-	(1,163)	-100%
1001590522230	m/r vehicles	-	707	1,967	205	2,100	337	2,500	400	19%
1001590522310	Rental of land & buildings	-	-	2	1	1	1	1	-	0%
1001590523100	Liability Insurance	3,016	2,304	3,061	934	1,250	873	1,269	19	2%
1001590523210	Phone/Internet	5,588	4,267	3,792	3,722	4,200	3,023	4,200	-	0%
1001590523215	postage	35,016	20,015	35,426	37,830	38,390	26,299	41,590	3,200	8%
1001590523400	Printing and binding	1,692	315	221	2,346	2,500	1,090	2,500	-	0%
1001590523500	Travel	596	292	15	17	50	-	50	-	0%
1001590523600	Dues and fees	-	209	-	-	-	-	-	-	0%
1001590523700	Education and training	402	1,371	485	-	1,000	747	1,000	-	0%
1001590523850	Contract labor	-	-	-	-	-	-	-	-	0%
1001590523910	Drug Testing & Physicals	-	100	100	90	200	-	200	-	0%
1001590523930	Document Shredding	152	119	160	225	245	200	245	-	0%
1001590523970	BANK/CC FEES & ANALYSIS CHGES	59,378	51,050	72,840	72,921	92,050	79,674	97,000	4,950	5%
TOTAL - Services		128,599	98,401	146,205	143,306	167,999	130,663	183,015	15,016	9%
SUPPLIES										
1001590531100	Supplies	2,424	3,647	3,624	2,354	4,930	2,241	4,930	-	0%
1001590531210	Water/Sewerage	-	52	373	462	480	503	500	20	4%
1001590531220	Natural Gas	393	204	-	-	-	-	-	-	0%
1001590531230	Electricity	2,532	1,001	3,684	3,518	3,800	2,564	3,800	-	0%
1001590531270	Gasoline/diesel	-	-	3,556	3,258	4,000	2,788	4,000	-	0%
1001590531300	Food	-	-	66	-	100	-	100	-	0%
1001590531600	Small Equipment	1,962	3,319	1,747	1,970	2,175	1,550	2,600	425	20%
1001590531700	Uniforms	-	260	838	834	1,031	819	1,250	219	21%
1001590531710	Operating Supplies	-	20	1,161	1,194	641	66	1,650	1,009	157%
TOTAL - Supplies		7,311	8,502	15,049	13,590	17,157	10,530	18,830	1,673	10%

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
CUSTOMER SERVICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
NOTES										
CAPITAL										
5051590541410	Meters - New Builds	-	-	27,035	60,202	75,000	19,700	75,000	-	0%
5051590541411	Meters - Warranty Expirations	-	-	-	66,300	50,000	48,270	50,000	-	0%
5051590541412	Meter Replacement Program	-	-	-	28,268	-	22	-	-	
5051590549999	Capital Outlay Distributed	-	-	(27,035)	(104,308)	(125,000)	-	(125,000)	-	0%
TOTAL - Capital		-	-	-	50,462	-	67,992	-	-	
OTHER COSTS										
1001590573100	Toilet Rebate Program	100	100	-	-	200	-	200	-	0%
1001590573980	Collection Agency Fees	-	544	533	-	2,000	746	2,000	-	0%
1001590574000	Bad Debt - Utility Payments	(2,323)	40,659	27,384	-	-	-	-	-	
TOTAL - Other Costs		(2,223)	41,303	27,917	-	2,200	746	2,200	-	0%
TOTAL CUSTOMER SERVICE		264,776	252,053	407,164	494,692	470,381	441,146	503,401	33,021	7%
		187,356	141,939	204,045	16,689	8.9%	Total change without personnel			

COMMUNITY DEVELOPMENT

The Community Development Department coordinates and facilitates strategies for the land development and redevelopment of the City. The Department consists of divisions including: Building & Inspections, Code Compliance, Occupational Tax/Alcoholic Beverage Licensing, Planning & Zoning and Geographic Information Systems.

\$642,227

Operating Budget

19%

Change from 2021

NOTES ON 2022 BUDGET

- Transferred two positions from Public Works Dept. to Community Dev. – Director/City Engineer & Site Inspector

EMPLOYEES

7400-001	Community Dev Director/Engineer
7400-006	Deputy Community Dev Director
7400-004	Planning & Zoning Specialist
7400-002	Permitting & Licensing Specialist
7400-003	Administrative Assistant
7400-005	Licensing & Permitting Clerk
7400-006	Site Inspector

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
COMMUNITY DEVELOPMENT		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
											Engineer was paid out of Public Works until Public Works Director was added; ALSO moved Site Inspector from Public Works to Community Development
1007400511100	Regular employees	102,657	163,260	175,880	229,820	248,184	188,331	405,246	157,062	63%	
1007400511120	Vacation Pay	2,401	2,584	7,393	5,267	-	9,207		-		
1007400511130	Sick Leave Pay	7,099	3,626	4,732	8,525	-	7,500		-		
1007400511300	Overtime	523	360	765	349	500	237	500	-	0%	
1007400512100	Group Insurance	31,298	39,057	32,576	44,256	37,875	37,325	94,653	56,779	150%	
1007400512200	Social Security FICA Contrib	8,215	12,358	13,962	18,234	19,042	14,868	31,001	11,959	63%	
1007400512400	Retirement Contribution	6,994	6,157	8,069	8,789	23,197	19,331	26,182	2,985	13%	
1007400512500	50% Match for 457 Contrib	930	343	586	1,124	2,566	2,066	2,611	44	2%	
1007400512700	Worker's compensation	1,253	1,595	1,344	396	350	246	8,673	8,323	2378%	
TOTAL - Personnel		161,369	229,341	245,309	316,761	331,714	279,110	568,866	237,152	71%	
SERVICES											
1007400521200	Professional	67,863	62,719	40,062	111,310	133,930	64,327	-	(133,930)	-100%	Com Dev Director Phone & Tablet & 2 upgrades for dept
1007400521201	Comp Plan Rev - Prof Svcs	-	94,880	9,500	-	-	-		-		
1007400521300	Technical	5,395	4,468	5,681	8,806	9,694	5,038	5,000	(4,694)	-48%	
1007400522210	m/r buildings	-	-	-	-	100	60	-	(100)	-100%	
1007400522220	m/r equipment	72	74	-	-	1,929	-	3,500	1,571	81%	
1007400522230	m/r vehicles	-	787	103	-	-	-	-	-		
1007400523100	Liability Insurance	-	1,443	2,395	517	750	524	761	11	1%	
1007400523210	Phone/Internet	6,092	5,259	7,679	6,317	7,500	5,021	8,100	600	8%	
1007400523215	postage	1,634	1,853	5,482	4,938	5,500	4,146	5,500	-	0%	Com Dev Director & Site Inspector
1007400523300	Advertising	3,030	663	1,810	828	2,750	2,139	1,500	(1,250)	-45%	
1007400523400	Printing and binding	3,359	2,949	9,209	7,996	8,600	7,054	7,500	(1,100)	-13%	
1007400523500	Travel	828	2,067	7,077	2,142	2,225	-	5,000	2,775	125%	
1007400523600	Dues and fees	215	75	969	1,025	1,650	1,413	2,000	350	21%	
1007400523700	Education and training	875	735	3,113	894	2,400	242	8,000	5,600	233%	
1007400523910	Drug Testing & Physicals	270	100	275	-	200	70	200	-	0%	
1007400523930	Document Shredding	102	151	148	175	200	146	200	-	0%	
1007400523970	BANK/CC FEES & ANALYSIS CHGES	-	-	12,859	2,492	2,550	4,861	6,500	3,950	155%	Com Dev Director & Site Inspector
TOTAL - Services		89,735	178,223	106,362	147,441	179,979	95,042	53,761	(126,218)	-70%	
SUPPLIES											
1007400531100	Office Supplies	5,142	5,254	8,700	10,274	14,700	11,582	12,000	(2,700)	-18%	
1007400531220	Natural Gas	90	164	68	538	550	434	550	-	0%	
1007400531230	Electricity	1,946	626	2,859	2,586	3,300	2,136	3,300	-	0%	
1007400531270	Gasoline/diesel	-	885	650	-	-	-	-	-		
1007400531300	Food	-	-	-	52	-	-	-	-		
1007400531600	Small Equipment	16,781	10,763	6,984	1,337	7,556	7,537	3,000	(4,556)	-60%	
1007400531700	Uniforms	32	-	480	-	750	-	750	-	0%	
TOTAL - Supplies		23,991	17,692	19,740	14,786	26,856	21,689	19,600	(7,256)	-27%	
TOTAL PLANNING & ZONING		275,095	425,257	371,411	478,988	538,549	395,840	642,227	103,678	19%	
						206,835	116,730	73,361	(133,474)	-64.5%	Total change without personnel

BUILDING INSPECTIONS

The purpose of the Building Inspection Department is to verify compliance with the minimum safety standards set forth in the building, plumbing, electrical, mechanical or specialty codes.

\$203,961

Operating Budget

25%

Change from 2021

EMPLOYEES

7220-001

Chief Building Official

7220-002

Building Inspector

CAPITAL

None

NOTES ON 2022 BUDGET

- Increased salaries due to the hiring of highly certified inspectors in FY21
- Increased education & training (\$5,550)
- Mobile printers for vehicles (\$2,500)



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
BUILDING INSPECTIONS		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1007220511100	Regular employees	1,640	35,961	59,549	80,482	116,362	99,405	130,000	13,638	12%	Highly certified inspectors hired in FY 2021
1007220511120	Vacation Pay	-	200	2,468	3,368	-	136		-		
1007220511130	Sick Leave Pay	-	160	3,356	4,365	-	4,573		-		
1007220511300	Overtime	-	129	815	817	1,000	91	1,000	-	0%	
1007220512100	Group Insurance	175	7,607	11,115	13,418	16,932	21,197	27,044	10,112	60%	
1007220512200	Social Security FICA Contrib	125	2,756	5,566	5,305	9,055	7,326	9,945	890	10%	
1007220512400	Retirement Contribution	-	-	460	4,395	7,499	6,249	8,463	964	13%	
1007220512500	50% Match for 457 Contrib	12	425	1,108	1,452	2,255	607	1,800	(455)	-20%	
1007220512700	Worker's compensation	-	768	3,042	3,124	3,397	2,386	4,551	1,154	34%	
TOTAL - Personnel		1,952	48,006	87,479	116,725	156,501	141,971	182,803	26,303	17%	
SERVICES											
1007220521200	Professional	218,883	-	-	-	-	-	-	-	-	Phone & tablets for 2 employees
1007220522230	m/r vehicles	-	-	28	21	873	873	500	(373)	-43%	
1007220523100	Liability Insurance	-	-	-	294	500	349	508	8	2%	
1007220523210	Phone/Internet	81	798	1,360	1,003	1,400	1,140	2,000	600	43%	
1007220523215	postage	-	-	-	-	-	-	-	-	-	
1007220523300	Advertising	-	-	-	-	-	-	-	-	-	
1007220523400	Printing and binding	-	-	148	-	-	-	500	500		
1007220523500	Travel	-	-	-	-	-	-	1,000	1,000		
1007220523700	Education and training	-	-	-	75	450	400	6,000	5,550	1233%	
TOTAL - Services		218,964	798	1,536	1,393	3,223	2,763	10,508	7,285	226%	
SUPPLIES											
1007220531100	Office Supplies	-	270	-	135	291	234	500	209	72%	Added Bld inspector in FY20
1007220531220	Natural Gas	-	10	14	102	110	92	250	140	127%	
1007220531230	Electricity	-	162	543	533	600	465	1,200	600	100%	Added Bld inspector in FY20
1007220531270	Gasoline/diesel	-	-	495	259	1,746	1,145	5,000	3,254	186%	
1007220531600	Small Equipment	-	294	-	-	-	-	2,500	2,500		Mobile Printers for Vehicles
1007220531700	Uniforms	-	1,696	-	-	550	363	1,200	650	118%	
1007220531710	Operating Supplies	-	60	-	-	100	22	-	(100)	-100%	
TOTAL - Supplies		-	2,493	1,052	1,030	3,397	2,321	10,650	7,253	214%	
TOTAL BUILDING INSPECTIONS		220,915	51,297	90,068	119,148	163,121	147,054	203,961	40,841	25%	
						6,620	5,084	21,158	14,538	219.6%	Total change without personnel

CODE ENFORCEMENT

The Code Enforcement Department is responsible for the inspection and enforcement of residential and commercial properties that violate the City of Villa Rica Code of Ordinances. Code Compliance Specialists respond to complaints to identify code violations. When a violation is found, property owners or tenants are given a specified time to correct the violation. Failure to comply may result in a summons to appear in court.

\$237,336

Operating Budget

66%

Change from 2021

EMPLOYEES

7450-001

Code Compliance Specialist (PT)

7450-002

Code Compliance Specialist

7450-003

Code Enforcement Officer

CAPITAL

None

NOTES ON 2022 BUDGET

- Reorganization in FY21 to include a supervisor over the dept.
- Increased Postage & Supplies to begin an elevated code enforcement program (\$4,100)
- Increased education, training & travel (\$3,400)



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
CODE ENFORCEMENT		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1007450511100	Regular employees	69,418	45,137	130,272	63,455	82,207	64,415	137,280	55,074	67%	Reorg in FY21 - put a supervisor over Codes
1007450511120	Vacation Pay	-	168	2,844	1,543	-	1,752	-	-	-	
1007450511130	Sick Leave Pay	-	-	1,592	607	-	2,350	-	-	-	
1007450511300	Overtime	-	61	2,348	2,244	2,000	1,714	2,000	-	0%	
1007450512100	Group Insurance	-	3,797	14,662	10,594	19,689	8,700	40,566	20,877	106%	
1007450512200	Social Security FICA Contrib	5,310	3,451	9,691	6,156	6,398	5,116	10,502	4,104	64%	
1007450512400	Retirement Contribution	-	-	767	4,948	7,919	6,599	8,937	1,018	13%	
1007450512500	50% Match for 457 Contrib	-	-	1,119	1,604	1,575	1,230	2,026	451	29%	
1007450512700	Worker's compensation	1,823	2,304	4,335	2,685	2,400	1,686	4,809	2,408	100%	
TOTAL - Personnel		76,551	54,918	167,629	93,835	122,188	93,561	206,119	83,932	69%	
SERVICES											
1007450522230	m/r vehicles	992	123	1,100	952	1,200	467	3,000	1,800	150%	3 employees -- under budgeted in FY21 Elevated Code Enforcement Program
1007450523100	Liability Insurance	503	384	671	825	1,100	768	1,117	17	2%	
1007450523210	Phone/Internet	4,001	3,855	5,401	5,119	6,320	5,365	5,800	(520)	-8%	
1007450523215	postage	218	142	317	327	500	427	3,500	3,000	600%	
1007450523400	Printing and binding	-	-	214	229	200	44	1,000	800	400%	
1007450523500	Travel	3,007	-	-	-	200	-	2,000	1,800	900%	
1007450523700	Education and training	2,145	-	-	-	900	-	2,500	1,600	178%	
1007450523930	Document Shredding	60	74	62	58	75	47	100	25	33%	
TOTAL - Services		10,926	4,577	7,763	7,509	10,495	7,119	19,017	8,522	81%	
SUPPLIES											
1007450531100	Supplies	888	543	982	1,329	1,900	1,592	3,000	1,100	58%	Elevated Code Enforcement Program
1007450531220	Natural Gas	39	154	187	400	450	342	500	50	11%	
1007450531230	Electricity	2,038	461	2,151	2,098	2,400	1,670	2,400	-	0%	
1007450531270	Gasoline/diesel	1,803	1,600	4,598	3,948	4,000	2,923	4,500	500	13%	
1007450531600	Small Equipment	-	-	2,146	-	800	-	-	(800)	-100%	
1007450531700	Uniforms	300	126	460	348	1,100	1,022	1,800	700	64%	
TOTAL - Supplies		5,068	2,884	10,524	8,122	10,650	7,548	12,200	1,550	15%	
TOTAL CODE ENFORCEMENT		92,545	62,380	185,916	109,467	143,333	108,228	237,336	94,004	66%	
						21,145	14,667	31,217	10,072	47.6%	Total change without personnel

ECONOMIC DEVELOPMENT

The Office of Economic Development consists of the Main Street Program, Tourism, Downtown Development Authority, Film & Entertainment, and Villa Rica Convention & Visitors Bureau. The mission of the department is to enhance the economic welfare of the City of Villa Rica's citizens and businesses. The department strives to effectively coordinate public resources to produce a sustaining positive business development climate.

\$0

Operating Budget

-100%

Change from 2021

NOTES ON 2022 BUDGET

- Carroll Tomorrow 5 year commitment is now complete

EMPLOYEES

None

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
ECONOMIC DEVELOPMENT & RESOURCES		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1007520511100	Regular employees	-	37,453	-	-	-	-	-	-	-	
1007520511120	Vacation Pay	-	3,770	-	-	-	-	-	-	-	
1007520512100	Group Insurance	-	5,771	-	-	-	-	-	-	-	
1007520512200	Social Security FICA Contrib	-	3,048	-	-	-	-	-	-	-	
1007520512400	Retirement Contribution	-	1,539	2,017	-	-	-	-	-	-	
1007520512500	50% Match for 457 Contrib	-	1,157	-	-	-	-	-	-	-	
1007520512700	WORKER'S COMPENSATION	-	768	483	-	-	-	-	-	-	
TOTAL - Personnel		-	53,506	2,500	-	-	-	-	-	-	
SERVICES											
1007520521200	Professional	1,772	4,174	18,371	11,625	-	-	-	-	-	
1007520522210	m/r buildings	-	1,588	-	-	-	-	-	-	-	
1007520522230	m/r vehicles	-	63	-	-	-	-	-	-	-	
1007520523100	Liability Insurance	-	180	335	-	-	-	-	-	-	
1007520523210	Phone/Internet	-	463	541	-	-	-	-	-	-	
1007520523215	postage	-	27	-	-	-	-	-	-	-	
1007520523300	Advertising	-	5,958	60	-	-	-	-	-	-	
1007520523400	Printing and binding	-	-	-	-	-	-	-	-	-	
1007520523500	Travel	-	1,465	1,469	670	-	-	-	-	-	
1007520523600	Dues and fees	-	920	-	-	-	-	-	-	-	
1007520523700	Education and training	-	3,134	755	75	-	-	-	-	-	
TOTAL - Services		1,772	17,971	21,531	12,370	-	-	-	-	-	
SUPPLIES											
1007520531100	Office Supplies	-	185	1,270	-	-	-	-	-	-	
1007520531210	Water/Sewerage	-	-	-	-	-	-	-	-	-	
1007520531230	Electricity	-	-	-	-	-	-	-	-	-	
1007520531270	Gasoline/diesel	-	-	-	-	-	-	-	-	-	
1007520531600	Small Equipment	-	-	-	-	-	-	-	-	-	
1007520531700	Uniforms	-	-	-	-	-	-	-	-	-	
TOTAL - Supplies		-	185	1,270	-	-	-	-	-	-	
OTHER COSTS											
1007520572001	Carroll Tomorrow	12,500	37,500	50,000	50,000	12,500	12,500	-	(12,500)	-100%	
1007520572003	Historic Preservation	-	26	110	-	-	-	-	-	-	
TOTAL - Other Costs		12,500	37,526	50,110	50,000	12,500	12,500	-	(12,500)	-100%	
TOTAL ECONOMIC DEVELOPMENT		14,272	109,188	75,411	62,370	12,500	12,500	-	(12,500)	-100%	
						12,500	12,500	-	(12,500)	-100.0%	Total change without personnel

TOURISM

The Villa Rica Welcome Center, located just behind The MILL Amphitheater, provides local, regional and statewide tourist information as well as information about local events and festivals happening in our great city!

\$125,334

Operating Budget

17%

Change from 2021

NOTES ON 2022 BUDGET

- The Main Street and Tourism Coordinator splits time between both departments.
- Increased Group Insurance based on cost allocation (\$7,731)

EMPLOYEES

7540-001

Tourism Manager

7540-002

Tourism Coordinator (PT)

CAPITAL

Butterball's

\$500,000



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
TOURISM		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1007540511100	Regular Employees	-	-	-	68,496	70,387	59,720	75,244	4,857	7%
1007540511120	Vacation Pay	-	-	-	2,485	-	1,614		-	
1007540511130	Sick Leave Pay	-	-	-	1,809	-	1,998		-	
1007540511300	Overtime	-	-	-	821	1,800	1,187	1,800	-	0%
1007540512100	Group Insurance	-	-	-	17,383	12,415	14,098	20,283	7,868	63%
1007540512200	Social Security FICA Contrib	-	-	-	5,440	5,390	4,640	5,756	366	7%
1007540512400	Retirement Contribution	-	-	-	2,462	4,340	3,617	4,898	558	13%
1007540512500	50% Match for 457 Contrib	-	-	-	2,097	1,599	1,384	1,599	-	0%
1007540512700	Worker's compensation	-	-	-	109	151	106	104	(47)	-31%
TOTAL - Personnel		-	-	-	101,102	96,083	88,363	109,685	13,602	14%
SERVICES										
1007540521200	Professional	-	-	-	-	-	-	-	-	
1007540521300	Technical	-	-	-	-	120	120	-	(120)	-100%
1007540522210	m/r buildings	-	-	-	418	2,685	-	3,000	315	12%
1007540522240	M/R GROUNDS	-	-	-	-	-	-	-	-	
1007540523100	Liability Insurance	-	-	-	58	245	171	249	4	2%
1007540523210	Phone/Internet	-	-	-	1,602	1,809	1,153	1,800	(9)	0%
1007540523215	postage	-	-	-	427	400	254	1,000	600	150%
1007540523300	Advertising	-	-	-	-	-	-	-	-	
1007540523400	Printing and binding	-	-	-	-	-	-	-	-	
1007540523500	Travel	-	-	-	-	-	-	-	-	
1007540523600	Dues and fees	-	-	-	-	-	-	-	-	
1007540523700	Education and training	-	-	-	-	-	-	-	-	
1007540523910	Drug Testing & Physicals	-	-	-	-	-	-	-	-	
1007540523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	-	-	-	-	
TOTAL - Services		-	-	-	2,505	5,259	1,698	6,049	791	15%
SUPPLIES										
1007540531100	Office Supplies	-	-	-	993	2,100	1,999	3,000	900	43%
1007540531210	Water/Sewerage	-	-	-	395	420	373	500	80	19%
1007540531230	Electricity	-	-	-	3,390	3,650	2,919	4,100	450	12%
1007540531600	Small Equipment	-	-	-	-	-	-	-	-	
1007540531700	UNIFORMS	-	-	-	-	-	-	-	-	
1007540531710	Operating Supplies	-	-	-	-	-	-	2,000	2,000	
TOTAL - Supplies		-	-	-	4,778	6,170	5,291	9,600	3,430	56%
TOTAL TOURISM		-	-	-	108,385	107,511	95,352	125,334	17,823	17%
		11,429	6,989	15,649	4,221	36.9%	Total change without personnel			

MAIN STREET

The Villa Rica Main Street Program is committed to making the most of our community's unique sense of place by harnessing local economic opportunities and creating a supportive business environment that helps our small business owners and entrepreneurs build on their dreams by expanding economic opportunities.

\$274,327

Operating Budget

12%

Change from 2021

NOTES ON 2022 BUDGET

- Contract labor for Events increased \$15,000 due to a Jazz concert and a 3rd summer concert

EMPLOYEES

7550-001

Main Street Manager

7550-002

Main Street Coordinator (PT)

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
MAIN STREET		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1007550511100	Regular employees	101,564	71,137	116,817	77,967	78,710	65,959	83,522	4,812	6%
1007550511120	Vacation Pay	2,871	1,926	2,895	2,879	-	2,160		-	
1007550511130	Sick Leave Pay	951	1,143	1,654	1,292	-	1,871		-	
1007550511300	Overtime	1,952	2,176	2,591	915	1,800	1,187	1,800	-	0%
1007550512100	Group Insurance	22,078	16,309	23,606	13,442	16,443	10,773	20,283	3,840	23%
1007550512200	Social Security FICA Contrib	7,826	5,634	9,240	6,282	6,023	5,225	6,389	366	6%
1007550512400	Retirement Contribution	2,837	3,079	4,188	3,296	4,818	4,015	5,437	619	13%
1007550512500	50% Match for 457 Contrib	1,822	41	1,342	493	-	111	-	-	
1007550512700	Worker's compensation	1,235	1,536	1,003	190	169	119	116	(54)	-32%
TOTAL - Personnel		143,136	102,982	163,336	106,756	107,964	91,421	117,548	9,584	9%
SERVICES										
1007550521200	Professional	5,940	-	-	3,860	3,000	-	-	(3,000)	-100%
1007550521300	Technical	-	199	592	-	-	-	500	500	
1007550522100	Cleaning Service	2,500	50	-	-	-	-	-	-	
1007550522210	m/r buildings	2,639	1,466	8,902	4,176	4,255	1,013	4,675	420	10%
1007550522220	m/r equipment	-	-	105	606	600	52	600	-	0%
1007550522230	m/r vehicles	200	-	-	-	-	-	-	-	
1007550522240	M/R GROUNDS	40	1,550	5,216	9,951	7,150	6,338	7,800	650	9%
1007550522320	Rental of equipment and veh	2,055	1,226	5,940	4,034	3,450	2,441	4,750	1,300	38%
1007550523100	Liability Insurance	466	180	319	149	245	171	249	4	2%
1007550523210	Phone/Internet	2,995	2,249	2,912	1,424	1,920	1,527	2,100	180	9%
1007550523215	postage	415	327	1,026	250	250	219	250	-	0%
1007550523300	Advertising	2,423	4,441	5,085	1,745	4,200	1,990	4,200	-	0%
1007550523400	Printing and binding	8,376	1,773	-	460	450	444	300	(150)	-33%
1007550523500	Travel	4,168	643	2,161	242	2,816	890	6,600	3,784	134%
1007550523600	Dues and fees	395	1,028	937	938	1,872	1,617	2,955	1,083	58%
1007550523700	Education and training	2,378	1,135	2,796	4,135	1,120	1,110	3,500	2,380	213%
1007550523750	Hospitality	-	55	36	-	-	-	-	-	
1007550523880	Contract Labor/Programs	5,612	69,235	88,887	23,809	89,500	83,500	104,500	15,000	17%
1007550523910	Drug Testing & Physicals	-	-	-	95	-	-	-	-	
1007550523970	BANK/CC FEES & ANALYSIS CHGES	-	675	690	-	-	-	-	-	
TOTAL - Services		40,603	86,233	125,605	55,873	120,828	101,311	142,979	22,151	18%
SUPPLIES										
1007550531100	Office Supplies	1,459	1,989	1,935	2,802	3,310	3,255	3,000	(310)	-9%
1007550531210	Water/Sewerage	-	621	751	542	420	373	500	80	19%
1007550531220	Natural Gas	-	-	-	-	-	-	-	-	
1007550531230	Electricity	2,997	499	7,053	4,677	3,650	2,919	4,100	450	12%
1007550531270	Gasoline/diesel	242	512	47	27	50	-	-	(50)	-100%
1007550531300	Food	-	-	-	87	140	146	-	(140)	-100%
1007550531600	Small Equipment	5,202	859	2,929	2,265	2,600	2,224	1,000	(1,600)	-62%
1007550531700	Uniforms	-	-	-	-	-	-	-	-	
1007550531710	Operating Supplies	-	7,261	1,227	4,330	4,700	3,964	3,600	(1,100)	-23%
TOTAL - Supplies		9,899	11,742	13,942	14,729	14,870	12,880	12,200	(2,670)	-18%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
MAIN STREET		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INTERFUND											
1007550552300	Weather Insurance	-	1,300	-	-	-	-	-	-		
TOTAL - Interfund		-	1,300	-	-	-	-	-	-		
OTHER COSTS											
1007550573010	Rise-N-Shine Exp	1,693	653	3,278	1,042	1,600	246	1,600	-	0%	
TOTAL - Other Costs		1,693	653	3,278	1,042	1,600	246	1,600	-	0%	
TOTAL MAIN STREET		195,331	202,910	306,160	178,399	245,262	205,859	274,327	29,065	12%	
						137,298	114,438	156,779	19,481	14.2%	Total change without personnel

PINE MOUNTAIN GOLD MUSEUM

Villa Rica is home of the first Gold Rush in Georgia and that history is captured daily at the Pine Mountain Gold Museum where you can walk the trails where miners walked, take a scenic ride on the Pine Mountain Railroad, pan for gold and gems, and view a 20-minute documentary film on the history of the Villa Rica gold mines and natural gold history of Georgia. The recently renovated museum is the only museum built on an actual gold mine.

\$467,058

Operating Budget

18%

Change from 2021

NOTES ON 2022 BUDGET

- Nearly every Services and Supplies line item was increased back to regular “pre-COVID” operation levels

EMPLOYEES

6172-001	Museum Manager
6172-002	Museum Coordinator
6172-003	Pine Mountain Assistant (PT)
6172-004	Pine Mountain Assistant
6172-005	Administrative Assistant

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
PINE MOUNTAIN GOLD MUSEUM		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										NOTES
1006172511100	Regular employees	122,396	101,086	120,007	153,065	164,909	118,164	178,261	13,353	8%
1006172511120	Vacation Pay	213	471	7,053	2,144	-	2,439		-	
1006172511130	Sick Leave Pay	2,607	283	18,419	2,007	-	2,475		-	
1006172511200	Seasonal Employees	-	884	-	21,355	20,000	19,133	20,000	-	0%
1006172511300	Overtime	1,135	14,768	1,852	3,172	1,000	2,323	1,000	-	0%
1006172512100	Group Insurance	23,657	7,762	27,717	22,109	22,687	17,347	27,044	4,356	19%
1006172512200	Social Security FICA Contrib	8,976	4,618	10,881	13,139	12,842	9,680	13,637	795	6%
1006172512400	Retirement Contribution	3,946	885	6,205	8,789	10,008	8,340	11,375	1,367	14%
1006172512500	50% Match for 457 Contrib	494	-	1,267	1,775	2,705	2,156	3,322	617	23%
1006172512700	Worker's compensation	3,150	3,841	5,224	7,759	4,667	3,278	6,244	1,578	34%
TOTAL - Personnel		166,574	134,598	198,626	235,314	238,817	185,335	260,883	22,066	9%
SERVICES										
1006172521300	Technical Services	-	-	778	5,859	3,385	3,115	6,000	2,615	77%
1006172522110	Disposal	-	-	-	985	985	985	985	-	0%
1006172522210	m/r buildings	4,963	4,712	13,249	23,269	21,609	21,527	21,600	(9)	0%
1006172522220	m/r equipment	19,613	17,107	7,888	10,428	18,516	5,191	25,000	6,484	35%
1006172522230	m/r vehicles	81	500	508	140	1,000	99	862	(138)	-14%
1006172522240	M/R GROUNDS	27,899	5,977	12,210	12,599	5,500	4,992	7,000	1,500	27%
1006172523100	Liability Insurance	2,010	1,536	2,721	635	850	593	863	13	2%
1006172523210	Phone/Internet	9,188	5,055	9,464	9,643	8,688	7,895	10,000	1,312	15%
1006172523215	postage	-	14	69	0	320	1	510	190	59%
1006172523300	Advertising	5,885	2,293	11,508	7,431	6,215	4,098	9,280	3,065	49%
1006172523400	Printing and binding	2,462	1,873	2,949	5,826	1,975	198	3,600	1,625	82%
1006172523500	Travel	-	46	337	547	-	-	600	600	
1006172523600	Dues and fees	1,160	659	972	2,435	1,258	1,045	1,312	54	4%
1006172523700	Education and training	-	50	-	-	1,470	795	300	(1,170)	-80%
1006172523880	Contract Labor/Programs	19,391	-	19,415	23,983	13,400	11,953	25,350	11,950	89%
1006172523910	Drug Testing & Physicals	155	-	95	280	250	345	-	(250)	-100%
1006172523970	BANK/CC FEES & ANALYSIS CHGES	5,713	2,406	2,677	1,989	888	2,164	888	-	0%
TOTAL - Services		98,522	42,230	84,838	106,050	86,309	64,996	114,149	27,841	32%
SUPPLIES										
1006172531100	Office Supplies	2,097	1,977	5,220	10,070	6,374	4,737	5,269	(1,105)	-17%
1006172531210	Water/Sewerage	-	12,455	10,583	4,380	5,028	3,487	6,000	972	19%
1006172531230	Electricity	14,177	9,023	12,434	12,975	15,000	9,613	15,000	-	0%
1006172531240	Bottled Gas/Propane	-	-	1,826	640	800	591	2,000	1,200	150%
1006172531270	Gasoline/diesel	1,964	1,726	83	43	1,200	58	1,500	300	25%
1006172531300	Food	27,067	20,564	15,041	1,596	1,500	1,424	1,330	(170)	-11%
1006172531310	Concessions/Gift Shop	-	-	589	15,165	6,415	6,098	17,000	10,585	165%
1006172531450	Artifacts and Museum Display	-	-	5,950	1,271	2,500	425	4,880	2,380	95%
1006172531600	Small Equipment	1,676	1,527	15,869	5,197	1,200	1,091	4,800	3,600	300%
1006172531700	UNIFORMS	424	367	3,790	1,428	1,000	980	3,800	2,800	280%
1006172531710	Operating Supplies	22,815	(1,932)	39,168	37,828	25,932	20,317	24,502	(1,430)	-6%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
PINE MOUNTAIN GOLD MUSEUM		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
1006172531720	Supplies - Agriculture	-	-	1,178	6,812	5,167	3,838	5,945	778	15%	
TOTAL - Supplies		70,220	45,707	111,730	97,405	72,116	52,661	92,025	19,910	28%	
TOTAL PINE MOUNTAIN		335,316	222,535	395,194	438,770	397,242	302,991	467,058	69,816	18%	
						158,424	117,656	206,175	47,750	30.1%	Total change without personnel

POLICE

The mission of the Villa Rica Police Department is to serve and protect the entire community using effective and proven methods, with a positive and progressive attitude in every aspect of our public service. The department will be diligent in its efforts to ensure a safe environment for all individuals and businesses with the city of Villa Rica. The department will also provide assistance to other federal, state, and local agencies in a manner that will reflect the most positive image of our city and department.

\$4,817,543

Operating Budget

1%

Change from 2021

NOTES ON 2022 BUDGET

- Increased Technical for the flock camera system annual service (\$25,000)

CAPITAL

Six (6) Police Vehicles	\$344,580
Generator for Police & Courthouse	\$175,000



Continued on following page...

POLICE, continued



EMPLOYEES

3210-001	Chief
3210-002	Captain
3210-003	Captain
3210-057	Lieutenant
3210-004	Administrative Coordinator
3210-005	GCIC Specialist
3210-006 to 009	Receptionist
3210-010 to 014	Sergeant
3210-039	Sergeant – SRO
3210-061	Sergeant – Training
3210-044	Sergeant – Detective
3210-015 to 018, 035	Corporal
3210-019 to 034, 036, 037, 055, 058 to 060	Officer
3210-038, 040, 041	School Resource Officer
3210-056	Detail Officer
3210-042 to 043	Training Officer (PT)
3210-045 to 048	Detective
3210-049	ID Tech
3210-050	Drug Task Officer
3210-051 to 054	Court/Special Event Officer

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
POLICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1003210511100	Regular employees	2,075,218	1,573,624	2,326,014	2,560,813	2,793,708	2,016,634	2,846,991	53,284	2%
1003210511120	Vacation Pay	87,394	70,727	116,381	133,313	-	95,420		-	
1003210511130	Sick Leave Pay	45,990	38,515	66,271	79,101	-	71,692		-	
1003210511300	Overtime	36,649	51,659	77,641	72,132	70,000	57,006	70,000	-	0%
1003210512100	Group Insurance	539,754	436,753	552,592	557,169	612,921	424,775	649,052	36,132	6%
1003210512200	Social Security FICA Contrib	164,946	125,778	188,476	207,604	219,842	160,593	216,998	(2,845)	-1%
1003210512400	Retirement Contribution	103,695	75,426	100,683	125,250	158,868	132,389	179,284	20,416	13%
1003210512500	50% Match for 457 Contrib	19,560	18,203	22,937	21,409	24,411	16,072	24,251	(159)	-1%
1003210512600	Unemployment Insurance	-	-	-	1,460	-	-	-	-	
1003210512700	Worker's compensation	35,040	28,698	68,216	72,115	56,469	46,692	61,641	5,172	9%
TOTAL - Personnel		3,108,714	2,419,852	3,519,680	3,830,836	3,936,218	3,021,273	4,048,218	111,999	3%
SERVICES										
1003210521200	Professional	2,391	1,689	1,872	1,523	2,920	1,637	2,920	-	0%
1003210521300	Technical	-	1,895	69,935	73,764	94,715	56,050	111,245	16,530	17%
1003210522100	Cleaning Service	8,340	142	-	-	-	-	-	-	
1003210522210	m/r buildings	14,883	5,309	25,902	14,547	30,699	12,979	10,760	(19,939)	-65%
1003210522220	m/r equipment	28,642	26,601	6,968	4,711	5,000	3,559	12,500	7,500	150%
1003210522230	m/r vehicles	52,005	45,385	59,917	73,524	56,900	33,195	56,900	-	0%
1003210522240	M/R GROUNDS	-	-	-	-	3,100	2,750	3,100	-	0%
1003210523100	Liability Insurance	46,241	35,335	47,896	85,963	110,000	76,782	111,677	1,677	2%
1003210523210	Phone/Internet	62,822	56,021	73,986	77,911	77,538	35,213	82,000	4,462	6%
1003210523215	postage	1,790	1,123	2,076	3,208	3,800	1,885	3,800	-	0%
1003210523300	Advertising	-	-	-	70	750	-	750	-	0%
1003210523400	Printing and binding	2,373	740	2,409	1,688	3,100	2,320	3,250	150	5%
1003210523500	Travel	4,253	5,065	7,875	5,122	9,600	6,931	8,000	(1,600)	-17%
1003210523600	Dues and fees	6,704	6,128	6,403	4,519	4,360	4,344	4,970	610	14%
1003210523700	Education and training	2,402	3,678	1,205	15,383	20,295	8,722	13,700	(6,595)	-32%
1003210523850	Contract labor	-	-	-	-	-	-	-	-	
1003210523910	Drug Testing & Physicals	1,640	2,342	1,640	1,517	1,650	1,285	2,200	550	33%
1003210523930	Document Shredding	1,260	900	1,170	1,170	1,400	945	1,400	-	0%
TOTAL - Services		235,746	192,352	309,254	364,619	425,827	248,597	429,172	3,345	1%
SUPPLIES										
1003210531100	Office Supplies	20,112	14,365	30,508	28,804	27,000	21,937	27,285	285	1%
1003210531210	Water/Sewerage	-	1,680	2,189	3,183	3,000	2,091	3,200	200	7%
1003210531220	Natural Gas	2,482	2,845	2,436	2,639	2,700	2,146	3,000	300	11%
1003210531230	Electricity	24,989	14,142	20,578	20,634	22,000	14,713	23,000	1,000	5%
1003210531240	Bottled Gas/Propane	1,356	(1,114)	-	-	-	-	-	-	
1003210531270	Gasoline/diesel	84,046	76,154	96,168	85,986	89,000	74,534	95,000	6,000	7%
1003210531300	Food	482	353	425	598	600	560	500	(100)	-17%
1003210531400	Books and periodicals	318	82	-	-	-	-	-	-	
1003210531600	Small Equipment	42,625	14,293	26,299	52,098	113,293	27,473	48,968	(64,325)	-57%
1003210531700	Uniforms	17,114	12,479	21,679	26,402	49,601	38,559	46,225	(3,376)	-7%

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
POLICE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
		NOTES								
1003210531710	Police Supplies	14,874	14,747	23,691	36,317	33,328	15,966	34,975	1,647	5%
1003210531720	Shop with a Cop	16,446	302	18,219	18,370	18,000	16,616	18,000	-	0%
1003210531725	Police Explorers	5,000	1,852	5,000	1,256	5,000	40	5,000	-	0%
TOTAL - Supplies		229,842	152,179	247,193	276,288	363,522	214,636	305,153	(58,370)	-16%
INTERFUND										
1003210552200	Liability Claims / Self-Pay	7,812	4,396	17,694	25,671	35,000	25,551	35,000	-	0%
TOTAL - Interfund		7,812	4,396	17,694	25,671	35,000	25,551	35,000	-	0%
TOTAL POLICE		3,582,183	2,768,847	4,093,889	4,497,481	4,760,567	3,510,056	4,817,543	56,974	1%
		824,349	488,783	769,325	(55,026)	-6.7%	Total change without personnel			

MUNICIPAL COURT

The Municipal Court is a misdemeanor court that has jurisdiction over city ordinance violations and state traffic offenses. Specific type cases handled by the court include routine traffic offenses; driving under the influence of alcohol; possession and consumption by a minor; possession of marijuana less than an ounce; and misdemeanor shoplifting. The court also is responsible for entering case dispositions and forwarding entries to the Department of Drivers Services (DDS).

\$229,008

Operating Budget

16%

Change from 2021

EMPLOYEES

2650-001

Court Clerk

2650-002

Assistant Court Clerk

CAPITAL

None

NOTES ON 2022 BUDGET

- Increased Group Insurance based on cost allocation
- Increases in Solicitor and Public Defender line items

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
JUDICIAL		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1002650511100	Regular employees	33,833	24,846	59,647	60,936	70,165	50,200	71,822	1,658	2%	
1002650511120	Vacation Pay	2,197	1,473	4,012	3,198	-	4,938		-		
1002650511130	Sick Leave Pay	1,131	1,869	3,257	3,248	-	3,153		-		
1002650511300	Overtime	3,657	2,010	1,839	1,295	2,000	1,093	2,000	-	0%	
1002650512100	Group Insurance	8,632	6,651	17,649	8,743	10,064	12,527	27,044	16,980	169%	
1002650512200	Social Security FICA Contrib	3,072	2,247	4,982	5,129	5,494	4,301	5,494	0	0%	
1002650512400	Retirement Contribution	1,765	1,539	2,017	4,395	4,143	4,143	4,676	532	13%	
1002650512500	50% Match for 457 Contrib	-	563	824	807	824	891	1,236	412	50%	
1002650512700	Worker's compensation	37	29	72	1,668	1,411	991	2,597	1,186	84%	
TOTAL - Personnel		54,324	41,227	94,298	89,419	94,102	82,237	114,870	20,768	22%	
SERVICES											
1002650521200	Professional Services	-	-	-	-	-	-		-		
1002650521210	Public Defender	3,075	2,806	6,742	7,043	9,500	6,818	12,000	2,500	26%	More cases
1002650521221	Judge	35,000	26,000	36,000	34,000	36,000	27,000	36,000	-	0%	
1002650521222	Judge - ProTem	18,000	14,500	18,000	18,500	12,000	9,000	12,000	-	0%	
1002650521223	Solicitor	13,600	5,475	11,170	13,250	14,000	5,100	17,000	3,000	21%	
1002650521224	Spanish Interpreter	829	1,106	415	330	880	770	880	-	0%	
1002650521300	Technical	17,294	11,549	13,711	17,979	16,860	12,483	17,000	140	1%	
1002650522210	m/r buildings	53	-	1,392	425	-	-	-	-		
1002650522220	m/r equipment	72	215	340	-	140	-	650	510	364%	
1002650523100	Liability Insurance	352	215	479	154	245	171	248	3	1%	
1002650523210	Phone/Internet	1,010	270	929	796	830	669	850	20	2%	
1002650523215	Postage	-	749	-	-	-	-	-	-		
1002650523400	Printing and binding	504	182	265	601	1,750	1,160	1,750	-	0%	
1002650523500	Travel	1,065	1,246	1,064	699	3,000	-	3,000	-	0%	
1002650523600	Dues and fees	45	255	45	380	435	-	435	-	0%	
1002650523700	Education and training	325	550	550	225	1,275	-	1,275	-	0%	
1002650523850	Contract labor	-	1,314	-	-	-	-	-	-		
1002650523910	Drug Testing & Physicals	-	-	-	-	-	-	-	-		
1002650523970	Bank/CC Charges	3,537	270	360	482	500	310	500	-	0%	
TOTAL - Services		94,761	66,703	91,461	94,863	97,415	63,481	103,588	6,173	6%	
SUPPLIES											
1002650531100	Supplies	585	404	461	1,305	1,000	948	2,000	1,000	100%	
1002650531230	Electricity	4,753	3,561	5,812	4,817	5,300	4,364	6,200	900	17%	
1002650531600	Small Equipment	128	-	1,530	-	-	-	2,000	2,000		
1002650531700	Uniforms	-	-	58	42	350	-	350	-	0%	
TOTAL - Supplies		5,466	3,965	7,860	6,164	6,650	5,312	10,550	3,900	59%	
TOTAL JUDICIAL		154,552	111,895	193,620	190,446	198,166	151,031	229,008	30,841	16%	
						104,065	68,794	114,138	10,073	9.7%	Total change without personnel

PUBLIC WORKS

The Office of Public Works consists of Streets, Building & Fleet Maintenance, Grounds Maintenance and Stormwater/Watershed Management . The Public Works Department is responsible for the combination of physical assets, management practices, policies and personnel necessary for the city to provide and sustain structures and services essential to the welfare and acceptable quality of life for its citizens.

\$327,515

Operating Budget

-39%

Change from 2021

EMPLOYEES

4110-001

Public Works Director

4110-002

Deputy Public Works Director

4110-004

Administrative Assistant

CAPITAL

None

NOTES ON 2022 BUDGET

- Transferred two positions from Public Works Dept. to Community Dev. – Director/City Engineer & Site Inspector



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS						PROPOSED				
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021					
PUBLIC WORKS		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	NOTES	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget		
PERSONNEL												
											Public Works Director added during FY 2021; Engineer moved to Community Development; Site Inspector moved to Community Development	
1004110511100	Regular employees	174,724	125,090	154,923	195,840	312,687	164,214	205,005	(107,682)	-34%		
1004110511120	Vacation Pay	-	6,304	7,307	12,745	-	8,658		-			
1004110511130	Sick Leave Pay	-	810	2,279	6,716	-	5,246		-			
1004110511300	Overtime	6	-	2	452	-	477	500	500			
1004110512100	Group Insurance	20,603	14,755	27,174	29,376	53,972	27,944	40,566	(13,406)	-25%		
1004110512200	Social Security FICA Contrib	14,634	10,451	12,163	16,067	23,828	12,899	15,683	(8,145)	-34%		
1004110512400	Retirement Contribution	5,917	4,618	5,745	8,789	11,911	9,926	13,465	1,554	13%		
1004110512500	50% Match for 457 Contrib	1,877	2,030	2,189	2,230	4,916	1,788	6,150	1,234	25%		
1004110512600	Unemployment Insurance	-	3,960	-	-	-	-		-			
1004110512700	Workers Comp	2,084	2,414	6,193	10,982	10,134	7,061	11,426	1,291	13%		
TOTAL - Personnel		219,845	170,432	217,975	283,196	417,449	238,212	292,794	(124,654)	-30%		
SERVICES												
1004110521200	Professional	-	-	-	-	100,000	-	-	(100,000)	-100%	Added PW director, admin assistant and move Charlie M. to 4110	
1004110521300	Technical	680	-	-	-	-	-	-	-			
1004110522230	m/r vehicles	-	1,595	472	1,131	2,501	2,462	2,500	(1)	0%		
1004110523100	Liability Insurance	1,388	1,185	2,099	1,030	1,350	942	1,371	21	2%		
1004110523210	Phone/Internet	3,769	3,597	2,746	2,112	2,310	1,640	5,400	3,090	134%		
1004110523215	postage	-	38	11	-	20	-	-	(20)	-100%		
1004110523300	Advertising	-	-	-	40	-	-	-	-			
1004110523400	Printing and binding	-	19	-	-	100	58	100	-	0%		
1004110523500	Travel	2,502	2,238	-	-	500	-	500	-	0%		
1004110523600	Dues and fees	1,185	3,164	211	202	964	208	250	(714)	-74%		
1004110523700	Education and training	4,158	1,600	70	234	385	-	2,000	1,615	419%		
1004110523850	Contract labor	-	-	-	1,140	-	-	-	-			
1004110523910	Drug Testing & Physicals	-	-	-	55	-	95	-	-			
TOTAL - Services		13,682	13,436	5,609	5,943	108,130	5,406	12,121	(96,009)	-89%		
SUPPLIES												
1004110531100	Supplies	4,221	2,192	904	2,122	1,100	878	1,600	500	45%	PW Director dept added - previously part of Comm Dev	
1004110531210	Water/Sewerage	-	-	-	-	-	-	-	-			
1004110531230	Electricity	-	-	-	-	-	-	12,000	12,000			
1004110531270	Gasoline/diesel	1,004	1,816	2,641	2,269	4,150	2,806	4,800	650	16%		
1004110531300	Food	-	87	-	31	35	-	-	(35)	-100%		
1004110531600	Small Equipment	-	-	4,146	1,809	3,300	3,283	3,300	-	0%		
1004110531700	Uniforms	964	769	-	497	900	499	600	(300)	-33%		
1004110531710	Operating Supplies	-	-	150	236	400	287	300	(100)	-25%		
TOTAL - Supplies		6,189	4,863	7,842	6,965	9,885	7,752	22,600	12,715	129%		
TOTAL PUBLIC WORKS		239,716	188,732	231,426	296,104	535,464	251,370	327,515	(207,948)	-39%		
						118,015	13,158	34,721	(83,294)	-70.6%	Total change without personnel	

ROADS, STREETS & BRIDGES

The Streets Department maintains safe, traffic and pedestrian friendly roads and walkways. The department is responsible for taking care of issues along the city streets and issues within the city's right-of-way such as potholes and sinkholes due to traffic/weather related occurrences; dead trees, broken or low hanging limbs; damage or poor visibility to within the city's right-of-way; installing stop signs and other regulatory/informative signage; mowing and cutting of overgrowth along the streets within the city's right-of-way.

\$936,576

Operating Budget

18%

Change from 2021

NOTES ON 2022 BUDGET

- M/R Buildings & Equipment line items were increased by \$7,222
- Seasonal employees (\$58,000)
- Operating supplies increased to begin a sign program (\$25,000)

EMPLOYEES

4210-001	Streets Manager
4210-002	Equipment Operator
4210-003	Equipment Operator
4210-004	Technician
4210-005	Technician

CAPITAL

Streets – LMIG portion	\$185,633
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Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
ROADS, STREETS & BRIDGES		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1004210511100	Regular employees	205,180	137,011	177,059	186,755	195,495	141,409	201,808	6,313	3%
1004210511120	Vacation Pay	6,390	4,551	6,667	8,682	-	11,308		-	
1004210511130	Sick Leave Pay	1,229	142	2,846	6,234	-	3,940		-	
1004210511200	Seasonal/Temporary Employees	-	-	42,405	45,002	-	47,405	58,000	58,000	
1004210511300	Overtime	12,331	6,015	5,079	9,875	6,000	4,983	7,000	1,000	17%
1004210512100	Group Insurance	53,248	26,355	39,381	45,139	47,859	35,021	54,088	6,229	13%
1004210512200	Social Security FICA Contrib	16,592	10,888	14,140	15,496	14,744	11,039	14,960	216	1%
1004210512400	Retirement Contribution	9,876	6,157	8,376	10,987	11,157	9,297	12,731	1,574	14%
1004210512500	50% Match for 457 Contrib	1,467	713	1,010	1,935	1,992	1,391	3,057	1,065	53%
1004210512700	Worker's compensation	13,286	5,962	13,830	12,411	8,586	6,030	10,977	2,391	28%
TOTAL - Personnel		319,599	197,795	310,792	342,516	285,832	271,823	362,621	76,789	27%
SERVICES										
1004210521200	Professional	-	4,875	-	-	-	-		-	
1004210522120	Tipping Fees at Landfill	-	-	-	504	500	399	500	-	0%
1004210522210	m/r buildings	25	10	-	939	1,649	1,532	5,000	3,351	203%
1004210522220	m/r equipment	20,791	8,901	10,455	17,315	10,129	7,301	14,000	3,871	38%
1004210522230	m/r vehicles	15,563	10,083	17,771	6,960	16,696	16,459	16,500	(196)	-1%
1004210522240	M/R ROAD R/W	48,885	9,406	48,510	29,678	48,000	34,250	55,000	7,000	15%
1004210522250	M/R GROUNDS	-	-	-	-	-	-	-	-	
1004210522320	Rental of equipment and veh	635	952	-	-	2,000	-	2,000	-	0%
1004210523100	Liability Insurance	6,534	4,993	6,632	2,477	3,305	2,307	3,355		2%
1004210523210	Phone/Internet	2,803	2,101	2,723	2,553	3,000	2,019	3,000	-	0%
1004210523215	postage	-	-	-	-	-	-	-	-	
1004210523400	Printing and binding	174	-	14	-	200	-	200	-	0%
1004210523500	Travel	-	-	-	-	-	-	-	-	
1004210523700	Education and training	-	-	1,473	-	2,000	690	2,000	-	0%
1004210523910	Drug Testing & Physicals	770	880	-	70	400	55	400	-	0%
TOTAL - Services		96,179	42,202	87,578	60,495	87,879	65,011	101,955	14,026	16%
SUPPLIES										
1004210531100	Office Supplies	1,432	939	20	1,478	1,500	716	1,500	-	0%
1004210531210	Water/Sewerage	-	309	1,228	3,883	4,480	2,662	4,000	(480)	-11%
1004210531230	Electricity	18,826	25,962	14,725	29,721	13,000	7,547	13,000	-	0%
1004210531231	Street Lighting	340,071	247,593	307,447	372,819	350,000	256,492	375,000	25,000	7%
1004210531270	Gasoline/diesel	20,256	18,203	21,594	14,996	15,000	11,591	15,000	-	0%
1004210531300	Food	562	151	-	-	500	-	500	-	0%
1004210531600	Small Equipment	4,479	7,728	6,923	11,527	2,500	969	2,500	-	0%
1004210531700	UNIFORMS	3,046	4,287	2,646	4,897	5,500	2,516	5,500	-	0%
1004210531710	Operating Supplies	31,950	23,844	25,719	19,394	25,175	18,400	50,000	24,825	99%
TOTAL - Supplies		420,622	329,015	380,303	458,715	417,655	300,893	467,000	49,345	12%
INTERFUND										
1004210552200	Liability Claims / Self-Pay	2,503	198	11,204	5,000	4,351	218	5,000	649	15%

Departmental Budget Requests
Budget Year 2022

	9 MONTHS						PROPOSED			
	12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
ROADS, STREETS & BRIDGES	2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	NOTES
	ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
TOTAL - Interfund	2,503	198	11,204	5,000	4,351	218	5,000	649	15%	
TOTAL ROADS, STREETS & BRIDGES	838,903	569,211	789,877	866,726	795,717	637,945	936,576	140,809	18%	
					509,885	366,122	573,955	64,020	12.6%	Total change without personnel

BUILDING & FLEET MAINTENANCE

The Building & Fleet Maintenance Division's mission is to service and repair all of the city's equipment and vehicles in the most cost-effective method possible. The department is responsible for the repair and maintenance of the city's fleet, including police cars, trucks, tractors and administrative staff vehicles. The main priority is to have the fleet at a 100% state of readiness for any public emergency. This department also takes care of the city's buildings and facilities maintenance needs and various construction projects. Our internal staff is licensed to work on electric, HVAC, fire prevention system, security systems and plumbing.

\$571,405

Operating Budget

25%

Change from 2021

NOTES ON 2022 BUDGET

- Increased overtime due to increased maintenance demands – i.e. splash pad (\$10,000)
- M/R Buildings increased for various repairs and City-wide LED retrofits (\$63,851)

EMPLOYEES

4900-001	Maintenance Manager
4900-002	Maintenance Technician
4900-003	Custodian
4900-004	Custodian (PT)
4900-005	Custodian (PT)
4900-006	Maintenance Technician
4900-007	Maintenance Technician

CAPITAL

City-Wide LED Interior Retrofits	\$45,000
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Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
BUILDING & FLEET MAINTENANCE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
1004900511100	Regular employees	71,786	88,703	145,935	160,375	209,528	143,188	232,414	22,886	11%
1004900511120	Vacation Pay	1,511	2,295	5,868	3,562	-	4,611		-	
1004900511130	Sick Leave Pay	2,189	2,331	5,986	6,285	-	4,603		-	
1004900511200	Seasonal/Temporary Employees	-	-	-	2,752	-	750	750	750	
1004900511300	Overtime	3,287	4,115	9,280	10,251	10,000	15,458	20,000	10,000	100%
1004900512100	Group Insurance	27,055	26,869	38,977	45,140	66,218	37,464	67,610	1,392	2%
1004900512200	Social Security FICA Contrib	4,494	6,605	12,097	13,045	15,829	11,912	17,034	1,204	8%
1004900512400	Retirement Contribution	4,229	6,157	8,069	8,789	11,181	9,318	12,635	1,454	13%
1004900512500	50% Match for 457 Contrib	-	-	-	414	3,054	1,286	3,054	0	0%
1004900512700	Worker's compensation	1,396	1,167	4,578	5,240	7,540	3,924	7,610	70	1%
TOTAL - Personnel		115,945	138,243	230,789	255,854	323,351	232,515	361,107	37,756	12%
SERVICES										
1004900521300	Technical	-	1,666	20	3,569	7,000	6,713	5,950	(1,050)	-15%
1004900522110	Disposal (oil)	-	-	119	2,245	2,200	1,424	2,200	-	0%
1004900522120	Tipping Fees at Landfill	-	-	-	-	300	193	-	(300)	-100%
1004900522210	m/r buildings	26,964	3,991	25,351	24,549	17,149	17,605	81,000	63,851	372%
1004900522220	m/r equipment	12,742	2,671	4,629	5,657	6,280	5,930	8,000	1,720	27%
1004900522230	m/r vehicles	2,313	3,965	11,956	8,596	10,500	8,121	8,000	(2,500)	-24%
1004900522240	M/R GROUNDS	454	8,091	8,117	14,409	6,000	3,535	12,000	6,000	100%
1004900522320	Rental of equipment and veh	2,270	796	4,583	5,929	6,970	6,546	6,200	(770)	-11%
1004900523100	Liability Insurance	7,037	5,377	9,522	1,922	2,500	1,745	2,538	38	2%
1004900523210	Phone/Internet	2,706	2,132	5,323	6,989	6,000	5,362	7,550	1,550	26%
1004900523215	postage	-	-	8	-	31	31	100	69	219%
1004900523400	Printing and binding	-	-	-	-	118	47	-	(118)	-100%
1004900523500	Travel	-	870	535	857	1,597	1,377	2,000	403	25%
1004900523600	Dues and fees	-	177	416	860	1,500	119	1,500	-	0%
1004900523700	Education and training	1,102	752	1,162	1,071	2,003	2,003	3,000	997	50%
1004900523910	DRUG TESTING	-	245	335	90	360	315	360	-	0%
TOTAL - Services		55,588	30,733	72,075	76,744	70,508	61,066	140,398	69,890	99%
SUPPLIES										
1004900531100	Office Supplies	1,781	1,677	5,181	6,797	4,217	4,222	5,500	1,283	30%
1004900531210	Water/Sewerage	-	2,262	2,920	4,556	3,840	3,939	4,500	660	17%
1004900531220	Natural Gas	-	-	-	-	-	-	-	-	
1004900531230	Electricity	10,745	1,697	9,037	9,197	9,500	6,251	9,500	-	0%
1004900531270	Gasoline/diesel	6,903	5,825	5,859	4,029	5,000	4,304	5,000	-	0%
1004900531300	Food	-	-	1,718	157	300	189	1,000	700	233%
1004900531600	Small Equipment	24,829	15,388	26,561	22,522	14,350	11,364	15,000	650	5%
1004900531700	UNIFORMS	1,919	1,307	3,198	3,915	4,000	3,166	4,000	-	0%
1004900531710	Operating Supplies	5,770	5,662	12,965	32,016	18,669	16,349	20,000	1,331	7%
TOTAL - Supplies		51,945	33,818	67,438	83,189	59,876	49,784	64,500	4,624	8%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
BUILDING & FLEET MAINTENANCE		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
INTERFUND											
1004900552200	Liability Claims / Self-Pay	-	-	-	-	4,351	-	5,000	649	15%	
TOTAL - Interfund		-	-	-	-	4,351	-	5,000	649	15%	
OTHER COSTS											
1004900571001	Tag & Title Fees	148	263	219	277	400	138	400	-	0%	
TOTAL - Other Costs		148	263	219	277	400	138	400	-	0%	
TOTAL BUILDING AND FLEET MAINT		223,627	203,057	370,521	416,064	458,486	343,503	571,405	112,919	25%	
						135,135	110,988	210,298	75,163	55.6%	Total change without personnel

GROUNDS MAINTENANCE

The Grounds Maintenance Department strives to provide a pleasant and relaxing atmosphere to enhance our environment. The department is responsible for maintaining all city owned buildings and grounds, the exterior maintenance and repairs of all the landscape and hardscape areas throughout the city. Other functions include the following: trimming of trees, shrubs, lawns and ground covers; mowing, field striping, fertilization integrated pest and water management; landscape and irrigation design and overseeing new landscape areas.

\$752,419

Operating Budget

16%

Change from 2021

NOTES ON 2022 BUDGET

- Replaced Inmate crews with eight (8) Temporary Employees (\$205,000)
- Community Service office repair \$11,000

EMPLOYEES

4910-001	Maintenance Manager
4910-002	Maintenance Technician
4910-003	Maintenance Technician
4910-004	Crew Leader
4910-005	Maintenance Technician
4910-006	Community Service Supervisor

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
GROUNDS MAINTENANCE		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1004910511100	Regular employees	-	364	153,311	204,879	224,450	163,967	230,350	5,900	3%	
1004910511120	Vacation Pay	-	-	4,037	5,850	-	4,089		-		
1004910511130	Sick Leave Pay	-	-	5,169	8,388	-	3,485		-		
1004910511200	Seasonal/Temporary Employees	-	-	-	83,234	112,500	115,766	205,000	92,500	82%	8 Temps for 8 months
1004910511300	Overtime	-	-	14,973	12,476	11,000	19,863	11,000	-	0%	
1004910512100	Group Insurance	-	-	43,048	52,594	63,591	33,959	40,566	(23,026)	-36%	
1004910512200	Social Security FICA Contrib	-	364	12,982	17,067	16,815	13,917	17,124	309	2%	
1004910512400	Retirement Contribution	-	-	1,381	10,987	12,913	10,761	14,573	1,660	13%	
1004910512500	50% Match for 457 Contrib	-	-	1,550	1,556	2,071	1,064	1,171	(900)	-43%	
1004910512700	Worker's compensation	-	-	4,935	9,637	12,546	6,213	12,565	19	0%	
TOTAL - Personnel		-	728	241,386	406,669	455,886	373,085	532,348	76,462	17%	
SERVICES											
1004910521200	PROFESSIONAL	-	-	-	-	15,000	-	-	(15,000)	-100%	
1004910522120	Tipping Fees at Landfill	-	-	1,085	1,730	2,500	925	2,500	-	0%	
1004910522210	m/r buildings	548	700	3,280	20,082	17,000	16,762	36,000	19,000	112%	Community Svc office repair @ \$11k
1004910522220	m/r equipment	4,989	2,107	16,026	19,275	12,350	8,474	15,000	2,650	21%	
1004910522230	m/r vehicles	7,985	2,917	13,143	15,734	15,500	6,038	12,500	(3,000)	-19%	
1004910522240	M/R GROUNDS	-	-	14,426	35,717	53,800	28,009	69,800	16,000	30%	
1004910522320	Rental of equipment and veh	-	-	-	-	1,000	212	4,000	3,000	300%	
1004910523100	Liability Insurance	-	-	-	541	1,400	977	1,421	21	2%	
1004910523210	Phone/Internet	76	-	1,460	2,762	4,700	2,870	4,200	(500)	-11%	
1004910523500	Travel	-	-	259	776	1,000	-	1,500	500	50%	
1004910523700	Education and training	-	-	1,624	1,300	2,500	345	5,000	2,500	100%	
1004910523910	DRUG TESTING	-	-	290	205	315	405	350	35	11%	
1004910523960	Inmate Crews	140,984	82,685	100,000	50,000	-	-	-	-		
TOTAL - Services		154,582	88,409	151,593	148,122	127,065	65,018	152,271	25,206	20%	
SUPPLIES											
1004910531100	Office Supplies	-	-	1,500	3,502	2,685	2,501	2,500	(185)	-7%	
1004910531230	Electricity	4,203	2,304	8,183	8,503	8,500	6,626	8,500	-	0%	
1004910531270	Gasoline/diesel	4,050	6,747	26,494	17,965	24,000	11,492	24,000	-	0%	
1004910531600	Small Equipment	1,754	2,240	8,847	30,183	6,300	3,504	6,300	-	0%	
1004910531700	Uniforms	-	-	1,757	3,239	5,000	3,907	5,000	-	0%	
1004910531710	Operating Supplies	6,876	3,381	10,163	18,696	15,000	9,430	18,500	3,500	23%	
TOTAL - Supplies		16,883	14,672	56,945	82,088	61,485	37,460	64,800	3,315	5%	
INTERFUND											
1004910552200	Liability Claims / Self-Pay	-	230	517	1,650	3,000	1,197	3,000	-	0%	
TOTAL - Interfund		-	230	517	1,650	3,000	1,197	3,000	-	0%	
TOTAL GROUNDS MAINTENANCE		171,465	104,040	450,440	638,529	647,436	476,760	752,419	104,983	16%	
						191,550	103,675	220,071	28,521	14.9%	Total change without personnel

PARKS & RECREATION - ADMIN

Our mission is to provide recreational activities, both active and passive, that improves the overall quality of life for the citizens and visitors of the City of Villa Rica, Georgia. Staff strives to provide safe and clean parks, greenspaces, and facilities; to provide a variety of recreation and leisure services that create healthy living opportunities for families and residents of all ages; to partner with citizens and community groups in order to enhance the quality of life; and to preserve, enhance, and promote our parks as an essential element of the overall economic health and viability of our city.

\$574,107

Operating Budget

7%

Change from 2021

EMPLOYEES

6110-001

Director of Recreation

6110-002

Administrative Manager

6110-003

Receptionist

CAPITAL

Improvements at Conners Park

\$190,000

NOTES ON 2022 BUDGET

- Increased M/R Grounds for repairs to various Parks
- Increased Water/Sewage due to the new splash pad



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
PARKS & RECREATION ADMIN		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										NOTES
1006110511100	Regular Employees	-	-	-	-	155,113	123,335	158,496	3,383	2%
1006110511120	Vacation Pay	-	-	-	-	-	3,272		-	
1006110511130	Sick Leave Pay	-	-	-	-	-	1,823		-	
1006110511300	Overtime	-	-	-	-	500	248	500	-	0%
1006110512100	Group Insurance	-	-	-	-	36,388	24,492	40,566	4,178	11%
1006110512200	Social Security FICA Contrib	-	-	-	-	11,878	9,293	12,125	247	2%
1006110512400	Retirement Contribution	-	-	-	-	9,143	7,619	10,318	1,175	13%
1006110512500	50% Match for 457 Contrib	-	-	-	-	2,375	-	-	(2,375)	-100%
1006110512700	Worker's compensation	-	-	-	-	4,316	1,722	220	(4,097)	-95%
TOTAL - Personnel		-	-	-	-	219,713	171,805	222,224	2,511	1%
SERVICES										
1006110521200	Professional	-	-	-	-	-	-	-	-	
1006110521300	Technical	-	-	-	-	5,000	479	6,750	1,750	35%
1006110522110	Disposal (pitstop)	-	-	-	-	5,000	2,165	5,700	700	14%
1006110522210	m/r buildings	-	-	-	-	61,246	56,442	43,900	(17,346)	-28%
1006110522220	m/r equipment	-	-	-	-	5,200	2,468	10,000	4,800	92%
1006110522230	m/r vehicles	-	-	-	-	1,900	1,864	2,000	100	5%
1006110522240	M/R GROUNDS	-	-	-	-	21,888	16,362	51,400	29,512	135%
1006110522310	Rental of railroad property	-	-	-	-	12,000	10,105	12,000	-	0%
1006110522320	Rental of equipment and veh	-	-	-	-	2,462	2,462	-	(2,462)	-100%
1006110523100	Liability Insurance	-	-	-	-	500	179	508		2%
1006110523210	Phone/Internet	-	-	-	-	21,000	16,957	21,000	-	0%
1006110523215	postage	-	-	-	-	300	189	300	-	0%
1006110523300	Advertising	-	-	-	-	500	293	1,000	500	100%
1006110523400	Printing and binding	-	-	-	-	1,700	412	6,250	4,550	268%
1006110523500	Travel	-	-	-	-	750	-	750	-	0%
1006110523600	Dues and fees	-	-	-	-	1,200	850	750	(450)	-38%
1006110523700	Education and training	-	-	-	-	175	295	625	450	257%
1006110523850	Contract labor	-	-	-	-	-	-	-	-	
1006110523910	Drug Testing & Physicals	-	-	-	-	200	95	200	-	0%
1006110523930	Document Shredding	-	-	-	-	800	450	800	-	0%
1006110523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	2,900	4,901	5,700	2,800	97%
TOTAL - Services		-	-	-	-	144,721	116,968	169,633	24,904	17%
SUPPLIES										
1006110531100	Office Supplies	-	-	-	-	10,000	6,449	10,000	-	0%
1006110531210	Water/Sewerage	-	-	-	-	26,400	24,980	38,000	11,600	44%
1006110531220	Natural Gas	-	-	-	-	12,000	9,060	13,000	1,000	8%
1006110531230	Electricity	-	-	-	-	102,038	65,510	104,500	2,462	2%
1006110531270	Gasoline/diesel	-	-	-	-	1,000	384	1,200	200	20%
1006110531300	Food	-	-	-	-	-	-	300	300	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
PARKS & RECREATION ADMIN		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
1006110531600	Small Equipment	-	-	-	-	4,500	4,461	2,500	(2,000)	-44%	Laptops
1006110531700	UNIFORMS	-	-	-	-	750	21	750	-	0%	
1006110531710	Operating Supplies	-	-	-	-	10,500	3,799	8,000	(2,500)	-24%	
TOTAL - Supplies		-	-	-	-	167,188	114,664	178,250	11,062	7%	
INTERFUND											
1006110552200	Liability Claims / Self-Pay	-	-	-	-	5,000	-	5,000	-	0%	
TOTAL - Interfund		-	-	-	-	5,000	-	5,000	-	0%	
TOTAL RECREATION ADMIN		-	-	-	-	536,622	403,437	575,107	38,477	7%	
						316,909	231,632	352,883	35,966	11.4%	Total change without personnel

PARKS & RECREATION - ATHLETICS

Structured athletic programs help enhance fair play, fun and positive experiences for all participants. The department offers many youth athletic programs including baseball, softball, basketball, football, cheerleading and soccer. These programs are offered throughout the year to develop and promote sportsmanship, teamwork, responsibility and a life-long healthy life style.

\$557,928

Operating Budget

31%

Change from 2021

NOTES ON 2022 BUDGET

- Nearly every Services and Supplies line item was increased back to regular "pre-COVID" operation levels.

EMPLOYEES

6120-001	Athletics Manager
6120-002	Recreation Leader
6120-003	Soccer Coordinator (PT)
6120-004	Field Maintenance (PT)
6120-005	Athletic Assistant (PT)
6120-006	Athletic Assistant
6120-007	Athletic Assistant

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
PARKS & RECREATION - ATHLETICS		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1006120511100	Regular employees	479,905	340,600	327,976	330,353	188,410	107,705	198,879	10,469	6%	
1006120511120	Vacation Pay	9,028	10,331	17,613	15,728	-	3,045		-		
1006120511130	Sick Leave Pay	3,656	3,761	2,780	11,636	-	924		-		
1006120511200	Summer Camp Employees	34,347	37,729	37,429	-	-	-		-		
1006120511300	Overtime	8,651	11,184	79	473	3,000	1,525	3,000	-	0%	
1006120512100	Group Insurance	103,112	80,911	62,551	58,942	31,317	15,688	40,566	9,248	30%	
1006120512200	Social Security FICA Contrib	41,015	31,499	28,366	27,218	13,567	8,370	15,214	1,647	12%	
1006120512400	Retirement Contribution	25,554	15,393	18,944	19,776	7,095	5,913	8,007	912	13%	
1006120512500	50% Match for 457 Contrib	2,707	2,340	2,377	4,311	1,077	996	-	(1,077)	-100%	
1006120512600	Unemployment Insurance	-	-	-	3,955	-	-		-		
1006120512700	Worker's compensation	10,884	-	14,811	14,304	4,930	3,463	5,037	107	2%	
TOTAL - Personnel		718,858	533,747	512,927	486,696	249,397	147,629	270,703	21,307	9%	
SERVICES											
1006120521200	PROFESSIONAL	4,940	51,566	10,700	4,400	-	-	-	-		
1006120521300	Technical	-	374	3,379	755	10,700	10,700	-	(10,700)	-100%	Admin Budget
1006120522100	Cleaning Service	15,210	-	-	-	-	-	-	-		
1006120522110	Disposal (pitstop)	14,740	3,437	4,554	3,388	-	-	-	-		
1006120522210	m/r buildings	51,879	-	58,040	108,592	-	-	45,000	45,000		
1006120522220	m/r equipment	14,135	17,861	9,527	11,310	6,150	3,985	7,500	1,350	22%	
1006120522230	m/r vehicles	4,719	13,674	4,576	2,826	2,500	524	3,400	900	36%	
1006120522240	M/R GROUNDS	77,049	-	44,579	60,882	46,200	29,164	51,200	5,000	11%	Striping for Pickleball Courts (\$5k)
1006120522310	Rental of railroad property	6,337	6,460	6,508	10,000	1,080	-	1,080	-	0%	
1006120522320	Rental of equipment and veh	1,500	32,980	170	2,379	1,700	-	1,000	(700)	-41%	
1006120523100	Liability Insurance	7,791	1,102	8,621	2,081	2,000	1,396	2,030	30	2%	
1006120523210	Phone/Internet	28,106	5,956	21,019	19,434	-	-	-	-		Admin Budget
1006120523215	postage	358	18,147	381	746	-	-	-	-		Admin Budget
1006120523300	Advertising	500	326	-	-	-	-	400	400		New Programs
1006120523400	Printing and binding	1,901	-	1,652	2,210	600	124	600	-	0%	
1006120523500	Travel	3,012	2,206	541	612	1,000	497	1,500	500	50%	
1006120523600	Dues and fees	19,868	1,639	14,041	7,847	8,620	6,846	8,500	(120)	-1%	
1006120523700	Education and training	3,119	12,055	2,391	431	1,015	-	1,515	500	49%	4 Staff
1006120523750	Hospitality	-	2,747	-	-	-	-	-	-		
1006120523850	Contract labor	1,197	2,137	-	-	-	-	-	-		
1006120523875	CONTRACT LABOR/Class Instructo	19,280	15,910	20,865	15,193	-	-	-	-		
1006120523885	CONTRACT LABOR/SPORTS	55,421	38,831	47,977	23,670	33,750	32,801	47,500	13,750	41%	Normal operatons (post-COVID)
1006120523910	Drug Testing & Physicals	2,300	1,355	1,595	620	450	415	-	(450)	-100%	
1006120523930	Document Shredding	-	235	845	475	-	-	-	-		
1006120523970	BANK/CC FEES & ANALYSIS CHGES	2,853	2,241	3,313	2,973	-	-	-	-		Admin Budget
TOTAL - Services		338,424	234,648	265,275	280,827	115,765	86,451	171,225	55,460	48%	
SUPPLIES											
1006120531100	Office Supplies	3,211	1,926	4,834	6,989	2,000	1,829	-	(2,000)	-100%	Admin Budget
1006120531210	Water/Sewerage	-	18,291	27,192	33,228	-	-	-	-		Admin Budget
1006120531220	Natural Gas	11,918	9,223	11,184	10,596	-	-	-	-		Admin Budget

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
PARKS & RECREATION - ATHLETICS		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
										NOTES
1006120531230	Electricity	118,880	71,762	101,775	79,320	-	-	-	-	Admin Budget
1006120531270	Gasoline/diesel	15,830	15,623	3,451	2,471	4,000	1,871	4,700	700	18%
1006120531300	Food	270	69	154	-	-	-	-	-	Increase in fuel and maintenance
1006120531600	Small Equipment	22,372	3,088	16,142	18,944	5,500	3,046	5,500	-	0%
1006120531700	UNIFORMS	2,033	1,204	-	3,002	1,800	378	1,800	-	0%
1006120531710	Operating Supplies	154,018	105,833	124,513	95,864	46,368	41,282	104,000	57,633	124%
TOTAL - Supplies		328,532	227,020	289,245	250,415	59,668	48,406	116,000	56,333	94%
INTERFUND										
1006120552200	Liability Claims / Self-Pay	5,270	36,845	5,420	-	-	-	-	-	
TOTAL - Interfund		5,270	36,845	5,420	-	-	-	-	-	
TOTAL RECREATION		1,391,305	1,032,384	1,072,866	1,017,938	424,829	282,485	557,928	133,099	31%
		175,433	134,857	287,225	111,793	63.7%	Total change without personnel			

PARKS & RECREATION – PROGRAMS & EVENTS

The Recreation Programs & Events Department is responsible for the July 3rd fireworks, the Daddy-Daughter Dance and the Breakfast with Santa events. The department also provides classes for the community, which provide a fit and healthy lifestyle. Some of the classes available include karate, dancing, yoga, or bootcamps.

\$354,110

Operating Budget

24%

Change from 2021

NOTES ON 2022 BUDGET

- 2022 includes the full budgeted salaries & benefits for two program assistants compared to 2021

EMPLOYEES

6130-001	Programs Manager
6130-002	Programs Leader
6130-003	Program Assistant (PT)
6130-004	Program Assistant (PT)
6130-005	Program Assistant (PT)

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
RECREATION EVENTS		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1006130511100	Regular Employees	-	-	-	-	104,427	92,917	148,616	44,189	42%	
1006130511120	Vacation Pay	-	-	-	-	-	4,093		-		
1006130511130	Sick Leave Pay	-	-	-	-	-	1,310		-		
1006130511200	Summer Camp Employees	-	-	-	-	30,000	-	40,000	10,000	33%	
1006130511300	Overtime	-	-	-	-	-	5,750	5,000	5,000		
1006130512100	Group Insurance	-	-	-	-	9,294	6,869	13,522	4,228	45%	
1006130512200	Social Security FICA Contrib	-	-	-	-	11,296	7,752	11,369	73	1%	
1006130512400	Retirement Contribution	-	-	-	-	4,974	4,145	5,613	639	13%	
1006130512500	50% Match for 457 Contrib	-	-	-	-	1,636	1,320	1,636	0	0%	
1006130512600	Unemployment Insurance	-	-	-	-	-	1,904		-		
1006130512700	Worker's compensation	-	-	-	-	2,924	1,167	2,242	(682)	-23%	
TOTAL - Personnel		-	-	-	-	164,551	127,227	227,998	63,447	39%	
SERVICES											
1006130521200	Professional	-	-	-	-	-	-	-	-		
1006130521300	Technical	-	-	-	-	-	-	-	-		
1006130522210	m/r buildings	-	-	-	-	-	-	-	-		
1006130522220	m/r equipment	-	-	-	-	-	-	-	-		
1006130522230	m/r vehicles	-	-	-	-	-	-	-	-		
1006130522240	M/R GROUNDS	-	-	-	-	-	-	-	-		
1006130522320	Rental of equipment and veh	5,895	5,245	3,161	-	3,800	-	3,950	150	4%	
1006130523100	Liability Insurance	-	-	-	-	500	179	508	8	2%	
1006130523210	Phone/Internet	-	-	-	-	-	-	-	-		
1006130523215	postage	-	-	-	-	200	27	100	(100)	-50%	
1006130523300	Advertising	7,723	3,999	3,999	-	4,500	963	5,500	1,000	22%	
1006130523400	Printing and binding	660	1,006	1,883	428	4,100	2,423	4,600	500	12%	
1006130523500	Travel	-	-	-	-	500	-	500	-	0%	
1006130523600	Dues and fees	-	-	-	-	1,754	801	1,754	-	0%	
1006130523700	Education and training	-	-	-	-	1,500	-	600	(900)	-60%	
1006130523750	Hospitality	3,604	37	3,090	-	-	-	-	-		
1006130523875	CONTRACT LABOR/Class Instructo	-	-	-	-	15,500	13,516	15,500	-	0%	
1006130523880	Contract Labor/Programs/Events	114,408	42,014	48,521	4,343	55,500	46,216	65,800	10,300	19%	
1006130523910	Drug Testing & Physicals	-	-	-	-	1,200	1,030	1,200	-	0%	
TOTAL - Services		132,289	52,301	60,653	4,771	89,054	65,155	100,012	10,958	12%	
SUPPLIES											
1006130531100	Office Supplies	3,143	-	-	-	2,000	1,153	2,000	-	0%	
1006130531210	Water/Sewerage	-	-	-	-	-	-	-	-		
1006130531230	Electricity	-	-	-	-	-	-	-	-		
1006130531270	Gasoline/diesel	-	-	-	-	-	-	-	-		
1006130531300	Food	363	-	-	-	-	-	-	-		
1006130531600	Small Equipment	3,141	-	-	-	7,400	-	600	(6,800)	-92%	
1006130531700	UNIFORMS	-	-	-	-	900	284	1,500	600	67%	
1006130531710	Operating Supplies	2,255	3,557	2,907	3,137	20,800	14,216	22,000	1,200	6%	

Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
RECREATION EVENTS		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	
TOTAL - Supplies		8,901	3,557	2,907	3,137	31,100	15,653	26,100	(5,000)	-16%	
INTERFUND											
1006130552300	Weather Insurance	1,690	5,835	-	-	-	-	-	-		
TOTAL - Interfund		1,690	5,835	-	-	-	-	-	-		
TOTAL RECREATION EVENTS		142,880	61,693	63,560	7,908	284,705	208,035	354,110	69,405	24%	
		120,154	80,808	126,112	5,958	5.0%	Total change without personnel				

LIBRARY

The new Villa Rica Public Library is home to thousands of volumes, 21st century technology, and meeting areas that serve as a community center. The library is a community landmark, signaling to both longtime residents and newcomers to the city that Villa Rica is poised for growth and that it places premium on quality of life and excellent service to its citizens. With over 75,000 visits a year, the library is a community center. Help us enrich and expand the vital mission of public libraries: education, exploration, and empowerment of all people. The Villa Rica Public Library is a member of the West Georgia Regional Library System, which includes Carroll, Douglas, Haralson, Heard and Paulding Counties.

\$505,451

Operating Budget

-1%

Change from 2021

NOTES ON 2022 BUDGET

- Removed a vacant PT Library Assistant (\$14k)
- Allocated \$7,000 to continue purchasing more books

EMPLOYEES

6510-001	Library Manager
6510-002	Assistant Library Manager
6510-003 to 007	Library Assistant
6510-008	Library Assistant (PT)

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
LIBRARY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
1006510511100	Regular employees	177,178	156,714	254,231	263,392	275,948	206,796	266,406	(9,542)	-3%	
1006510511120	Vacation Pay	7,034	5,474	5,008	8,974	-	12,568		-		
1006510511130	Sick Leave Pay	7,779	5,428	5,305	6,138	-	14,082		-		
1006510511300	Overtime	3,173	621	803	495	1,000	276	1,000	-	0%	
1006510512100	Group Insurance	53,914	40,914	56,461	64,238	71,354	51,563	67,610	(3,744)	-5%	
1006510512200	Social Security FICA Contrib	14,455	12,399	19,529	20,431	21,519	16,532	20,380	(1,139)	-5%	
1006510512400	Retirement Contribution	10,157	10,775	14,120	15,382	14,572	12,143	16,444	1,872	13%	
1006510512500	50% Match for 457 Contrib	784	2,374	3,767	3,918	4,167	3,393	4,465	298	7%	
1006510512700	Worker's compensation	619	206	587	411	375	263	369	(6)	-2%	
TOTAL - Personnel		275,093	234,906	359,812	383,379	388,935	317,616	376,675	(12,260)	-3%	
SERVICES											
1006510521200	PROFESSIONAL	300	-	-	-	-	-	-	-		
1006510521300	Technical	131	-	69	275	360	184	360	-	0%	
1006510522100	Cleaning Service	6,291	-	818	-	-	-	-	-		
1006510522210	m/r buildings	2,609	5,148	5,733	8,125	9,000	4,073	6,000	(3,000)	-33%	Painting needed for interior this year
1006510522220	m/r equipment	2,414	380	470	6,390	-	-	-	-		
1006510522230	m/r vehicles	-	-	-	-	-	-	-	-		
1006510522240	M/R GROUNDS	2,217	12,181	442	454	2,000	440	2,000	-	0%	
1006510522310	Rental of land	-	1	1	1	1	1	1	-	0%	
1006510523100	Liability Insurance	778	444	766	684	1,000	698	1,015	15	2%	
1006510523210	Phone/Internet	13,593	9,967	12,889	12,421	12,600	10,151	12,600	-	0%	
1006510523215	postage	307	81	96	40	300	47	300	-	0%	
1006510523300	Advertising	558	-	718	165	500	100	500	-	0%	
1006510523400	Printing and binding	2,647	1,389	3,326	1,996	2,600	2,131	2,600	-	0%	
1006510523500	Travel	496	656	161	-	500	-	500	-	0%	All staff are doing more outreach, programs, and meetings off-site
1006510523600	Dues and fees	240	270	367	553	500	356	500	-	0%	
1006510523700	Education and training	-	175	-	150	500	-	500	-	0%	
1006510523850	Contract labor	4,812	4,007	2,556	661	3,928	1,285	3,850	(78)	-2%	
1006510523910	Drug Testing & Physicals	130	100	100	-	100	-	100	-	0%	
1006510523930	Document Shredding	-	-	-	-	150	125	150	-	0%	
1006510523970	BANK/CC FEES & ANALYSIS CHGES	-	267	449	400	500	508	500	-	0%	
TOTAL - Services		37,523	35,065	28,960	32,315	34,539	20,100	31,476	(3,063)	-9%	
SUPPLIES											
1006510531100	Office Supplies	6,800	5,798	4,945	5,870	6,000	5,829	6,000	-	0%	
1006510531210	Water/Sewerage	-	2,060	2,345	2,756	3,000	1,910	3,000	-	0%	
1006510531220	Natural Gas	2,505	2,455	4,216	4,312	4,400	3,960	4,800	400	9%	
1006510531230	Electricity	31,523	21,677	30,811	27,929	31,200	20,822	32,500	1,300	4%	
1006510531300	Food	578	171	388	-	500	133	500	-	0%	
1006510531400	Books and periodicals	28,615	30,000	29,987	17,822	20,000	5,597	27,000	7,000	35%	
1006510531600	Small Equipment	2,129	1,451	1,558	6,815	3,000	2,114	3,000	-	0%	
1006510531700	UNIFORMS	-	-	1,035	381	1,000	-	1,000	-	0%	

Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
LIBRARY		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
1006510531710	Operating Supplies	23,368	8,895	10,640	8,585	16,500	10,865	19,500	3,000	18%	
TOTAL - Supplies		95,517	72,507	85,927	74,470	85,600	51,230	97,300	11,700	14%	
INTERFUND											
1006510552200	Liability Claims / Self-Pay	-	39,304	-	-	-	-	-	-	-	
TOTAL - Interfund		-	39,304	-	-	-	-	-	-	-	
TOTAL LIBRARY		408,134	381,782	474,698	490,164	509,074	388,947	505,451	(3,623)	-1%	
		120,139	71,330	128,776	8,637	7.2%	Total change without personnel				

SENIOR CENTER

The Senior Center functions as a community gathering place for adults 60 and older. Seniors receive a hot, balanced lunch Monday through Friday, and the staff prepares and delivers meals for home-bound senior citizens in the community. Seniors participate in daily planned programming activities such as exercise, ceramics, bingo, card games, billiards, and day trip excursions. The center hosts various guests who perform and entertain or speak about medical, financial, and consumer issues important to seniors.

\$279,115

Operating Budget

8%

Change from 2021

NOTES ON 2022 BUDGET

- Increased M/R Vehicles for bus repairs & tires (\$3,500)
- Increased several Supply line items & Contract Labor due to returning to regular operations (\$10,590)

EMPLOYEES

5500-001	Senior Center Manager
5500-002	Senior Center Cook
5500-003	Senior Center Assistant
5500-004	Kitchen Helper
5500-005	Senior Center Driver

CAPITAL

None



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
SENIOR CENTER		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
1005500511100	Regular employees	100,191	80,509	113,651	116,015	128,612	86,737	129,314	701	1%	
1005500511120	Vacation Pay	1,183	2,079	3,946	1,981	-	4,592		-		
1005500511130	Sick Leave Pay	3,480	2,291	2,829	3,605	-	3,796		-		
1005500511300	Overtime	-	-	-	-	-	-	-	-		
1005500512100	Group Insurance	9,441	6,965	8,479	8,732	9,046	6,984	13,522	4,476	49%	
1005500512200	Social Security FICA Contrib	8,006	6,462	9,176	9,265	9,892	7,029	9,892	0	0%	
1005500512400	Retirement Contribution	3,609	3,079	4,034	4,395	4,705	3,921	5,309	604	13%	
1005500512500	50% Match for 457 Contrib	-	-	-	-	-	-	-	-		
1005500512700	Worker's compensation	5,940	3,841	6,291	4,507	4,508	2,815	5,050	542	12%	
TOTAL - Personnel		131,919	105,294	148,476	148,570	156,763	115,875	163,087	6,323	4%	
SERVICES											
1005500522220	m/r Equipment	1,450	185	5,885	276	1,500	500	1,500	-	0%	General kitchen equipment repairs
1005500522230	m/r vehicles	412	920	4	318	1,500	278	5,000	3,500	233%	Senior bus repairs, tires, won't run
1005500523100	Liability Insurance	1,005	768	1,341	866	1,150	803	1,168	18	2%	
1005500523210	Phone/Internet	3,822	2,647	3,430	3,504	3,500	2,531	3,500	-	0%	
1005500523215	postage	167	98	217	224	210	152	210	-	0%	
1005500523250	Cable TV	1,183	749	1,161	1,239	1,350	1,083	1,350	-	0%	
1005500523500	Travel	36	-	-	-	-	-	-	-		
1005500523600	Dues and fees	-	-	-	-	-	-	-	-		
1005500523700	Education and training	-	-	-	-	225	-	250	25	11%	
1005500523850	Contract labor	1,737	986	1,584	855	2,000	-	5,500	3,500	175%	New programs if 100% operational
1005500523910	Drug Testing & Physicals	-	-	-	-	-	-	-	-		
TOTAL - Services		9,812	6,354	13,622	7,282	11,435	5,347	18,478	7,043	62%	
SUPPLIES											
1005500531100	Supplies	2,977	2,483	3,183	1,257	6,210	1,072	8,500	2,290	37%	General, janitorial, office
1005500531230	Electricity	6,467	10,727	11,277	9,014	10,000	5,610	11,000	1,000	10%	Increase due to Senior Center now open
1005500531270	Gasoline/diesel	1,556	1,365	1,632	1,035	2,000	1,018	3,000	1,000	50%	but closed during COVID
1005500531300	Food	70,624	49,528	66,398	54,513	70,000	40,720	72,800	2,800	4%	Increase in food costs, 100% operational
1005500531600	Small Equipment	897	2,049	1,873	1,165	1,250	-	1,250	-	0%	Laptop
1005500531700	Uniforms	558	207	-	576	1,000	51	1,000	-	0%	
1005500531710	Operating Supplies	33	-	290	-	-	-	-	-		
TOTAL - Supplies		83,111	66,359	84,652	67,560	90,460	48,470	97,550	7,090	8%	
TOTAL SENIOR CENTER		224,842	178,007	246,750	223,412	258,658	169,692	279,115	20,456	8%	
						101,895	53,817	116,028	14,133	13.9%	Total change without personnel

ENTERPRISE FUNDS

STORMWATER

The City of Villa Rica's Watershed Protection Division is required to manage the WPP (Watershed Protect Plan) and the SWMP (Stormwater Management Plan). The SWMP was implemented to address stormwater management within the jurisdiction of the City of Villa Rica. It has been developed as required under the State of Georgia, Department of Natural Resources, Environmental Protection Division (EPD) Phase II MS4 (Municipal Separate Stormwater Sewer System) General Permit GAG610000.

\$385,195
Operating Budget

11%
Change from 2021

NOTES ON 2022 BUDGET

- Added \$150k for a consultant for determining a plan for a storm water utility
- Added \$7,000 to Contract Labor for mandated long term water quality monitoring

EMPLOYEES

4320-001
4320-002

Stormwater Manager
Stormwater Technician

CAPITAL

Stormwater Improvements

\$100,000



Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
STORMWATER		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										NOTES
5604320511100	Regular employees	84,546	62,654	89,009	91,013	99,199	71,985	101,566	2,367	2%
5604320511120	Vacation Pay	4,205	2,570	7,926	6,814	-	(1,624)	-	-	
5604320511130	Sick Leave Pay	1,202	1,833	2,694	2,886	-	1,905	-	-	
5604320511300	Overtime	-	-	-	10	1,000	0	1,000	-	0%
5604320512100	Group Insurance	24,826	24,706	31,267	31,952	32,072	22,228	13,522	(18,550)	-58%
5604320512200	Social Security FICA Contrib	5,758	4,669	6,792	7,002	7,612	5,400	7,770	158	2%
5604320512400	Retirement Contribution	4,317	3,079	18,881	5,473	5,859	4,883	6,612	752	13%
5604320512500	50% Match for 457 Contrib	63	-	-	755	1,124	622	1,186	62	6%
5604320512700	Worker's compensation	1,964	3,663	7,328	4,985	4,433	3,113	5,701	1,269	29%
TOTAL - Personnel		126,880	103,173	163,898	150,889	151,299	108,513	137,357	(13,942)	-9%
SERVICES										
5604320521200	Professional	5,900	4,900	5,400	6,800	10,000	5,740	170,000	160,000	1600%
5604320522200	m/r infrastructure	-	948	-	-	20,000	16,020	20,000	-	0%
5604320522210	m/r buildings	12	-	116	-	-	-	-	-	
5604320522220	m/r equipment	-	-	43	-	-	-	-	-	
5604320522230	m/r vehicles	1,222	538	1,642	809	2,000	1,525	2,000	-	0%
5604320523100	Liability Insurance	603	465	824	635	685	478	696	-	2%
5604320523210	Phone/Internet	2,158	1,760	2,867	2,170	2,200	1,721	2,100	(100)	-5%
5604320523215	postage	231	118	277	262	350	157	350	-	0%
5604320523300	Advertising	-	-	-	-	-	-	-	-	
5604320523400	Printing and binding	1,706	1,069	1,401	2,110	2,400	1,400	2,400	-	0%
5604320523500	Travel	-	-	-	-	300	-	300	-	0%
5604320523700	Education and training	90	2,150	2,390	2,290	3,000	138	3,000	-	0%
5604320523850	Contract labor	14,956	20,737	17,899	19,523	18,000	13,130	25,000	7,000	39%
5604320523930	Document Shredding	44	60	42	44	42	37	42	-	0%
TOTAL - Services		26,923	32,743	32,901	34,643	58,977	40,345	225,888	166,900	283%
SUPPLIES										
5604320531100	Office Supplies	779	523	701	750	870	776	750	(120)	-14%
5604320531220	Natural Gas	49	107	27	220	220	159	-	(220)	-100%
5604320531230	Electricity	1,340	328	649	1,032	1,200	834	1,200	-	0%
5604320531270	Gasoline/diesel	4,761	4,025	4,718	3,954	4,880	3,023	5,000	120	2%
5604320531600	Small Equipment	1,859	459	1,513	-	1,500	-	2,000	500	33%
5604320531700	UNIFORMS	1,119	548	972	1,130	1,500	1,008	1,000	(500)	-33%
5604320531710	Operating Supplies	3,061	565	1,090	2,397	9,500	2,110	3,000	(6,500)	-68%
TOTAL - Supplies		12,968	6,554	9,670	9,484	19,670	7,909	12,950	(6,720)	-34%
CAPITAL										
5604320541420	Stormwater Improvements	-	-	-	17,152	70,000	20,515	100,000	30,000	43%
5604320542200	Vehicles - Stormwater	-	-	-	-	33,000	31,615	-	(33,000)	-100%
5604320549999	Capital Outlay Distributed	-	-	-	(17,152)	-	(52,130)	(100,000)	(100,000)	
TOTAL - Capital		-	-	-	-	103,000	0	-	(103,000)	-100%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS										
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED				
STORMWATER		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES	
OTHER COSTS												
5604320561000	Depreciation	-	-	-	2,834	-	6,000	9,000	9,000			
TOTAL - Other Costs		-	-	-	2,834	-	6,000	9,000	9,000			
5609000611110	Operating Trans to General FD	-	-	-	-	13,000	-					
TOTAL STORMWATER		166,771	142,470	206,469	197,850	345,947	162,768	385,195	52,238	11%		
							181,647	54,255	247,838	66,180	36.4%	Total change without personnel

UTILITY ADMINISTRATION

The City of Villa Rica Utilities Department strives to provide safe, reliable drinking water, reclaimed water and wastewater service for the enrichment of the community.

\$465,000

Operating Budget

-53%

Change from 2021

NOTES ON 2022 BUDGET

- Decreased Professional Services by \$78,400

EMPLOYEES

4115-001	Director of Utility Admin
4115-002	Administrative Assistant
4115-003	Deputy Director of Utility Admin

CAPITAL

Utilities - Conners Rd/Hwy 78 Mini Roundabout	\$200,000
Supervisory Control & Data Acquisition (SCADA) Update	\$400,000



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
UTILITY ADMINISTRATION		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget	NOTES
PERSONNEL											
5054115511100	Regular employees	-	-	131,202	132,053	216,567	163,605	230,069	13,502	6%	
5054115511120	Vacation Pay	-	-	10,686	6,312	-	(2,430)	-	-		
5054115511130	Sick Leave Pay	-	-	1,205	3,243	-	4,578	-	-		
5054115511300	Overtime	-	-	61	-	-	-	-	-		
5054115512100	Group Insurance	-	-	11,999	9,735	20,046	16,403	27,044	6,998	35%	
5054115512200	Social Security FICA Contrib	-	-	10,347	10,621	16,498	12,635	17,600	1,102	7%	
5054115512400	Retirement Contribution	-	-	614	7,872	13,272	11,060	14,977	1,706	13%	
5054115512500	50% Match for 457 Contrib	-	-	1,301	1,326	3,585	1,065	3,886	300	8%	
5054115512700	Worker's compensation	-	-	260	4,873	7,674	5,390	10,478	2,803	37%	
TOTAL - Personnel		-	-	167,675	176,034	277,642	212,305	304,054	26,411	10%	
SERVICES											
5054115521200	Professional	-	-	294,994	30,544	178,400	88,889	100,000	(78,400)	-44%	
5054115521300	Technical	-	-	180	197	1,794	1,560	1,800	6	0%	
5054115522230	m/r vehicles	-	-	154	-	1,000	331	1,000	-	0%	
5054115523100	Liability Insurance	-	-	1,916	516	685	478	696		2%	
5054115523210	Phone/Internet	-	-	3,042	3,025	3,948	2,813	4,400	452	11%	Superintendent added in FY21 - phone & tablet
5054115523215	Postage	-	-	87	121	150	54	150	-	0%	
5054115523300	Advertising	-	-	-	410	500	148	500	-	0%	
5054115523400	Printing and binding	-	-	66	-	100	94	100	-	0%	
5054115523500	Travel	-	-	2,106	129	1,500	775	1,500	-	0%	
5054115523600	Dues and fees	-	-	1,462	45	2,518	2,081	1,900	(618)	-25%	
5054115523700	Education and training	-	-	2,302	705	2,982	950	6,000	3,018	101%	
TOTAL - Services		-	-	306,308	35,692	193,578	98,173	118,046	(75,542)	-39%	
SUPPLIES											
5054115531100	Office Supplies	-	-	3,418	874	2,819	1,229	2,800	(19)	-1%	
5054115531270	Gasoline/diesel	-	-	788	853	2,100	1,222	2,100	-	0%	
5054115531600	Small Equipment	-	-	26	184	1,086	1,086	1,000	(86)	-8%	
5054115531700	UNIFORMS	-	-	261	392	1,000	225	1,000	-	0%	
TOTAL - Supplies		-	-	4,493	2,303	7,005	3,762	6,900	(105)	-1%	
CAPITAL											
5054115541400	Infrastructure	-	-	-	722,022	493,950	108,862	650,000	156,050	32%	Conners Rd/Hwy 78 Roundabout and Waterline Ext over Liberty Rd Bridge; SCADA Upgrade
5054115541405	North Avenue Waterline Exten	-	-	-	-	2,500,000	-	-	(2,500,000)	-100%	
5054115541410	West Plant Influent	-	-	-	-	1,000,000	-	-	(1,000,000)	-100%	
5054115542200	Vehicles - Utility Admin	-	-	-	32,346	36,000	34,256	-	(36,000)	-100%	
5054115549999	Capital Outlay Distributed	-	-	(263,409)	(742,020)	(3,546,000)	(143,118)	(650,000)	2,896,000	-82%	
TOTAL - Capital		-	-	(263,409)	12,348	483,950	(0)	-	(483,950)	-100%	
OTHER COSTS											
5054115561000	Depreciation	-	-	-	390	-	4,000	6,000	6,000		
5054115579100	Contingency	-	-	-	-	-	-	-	-		
5051590574000	Bad Debt - Water.Sewer	-	-	-	25,620	30,000	27,531	30,000	-	0%	
TOTAL - Other Costs		-	-	-	26,010	30,000	31,531	36,000	6,000	20%	
TOTAL UTILITY DIRECTOR		-	-	215,066	252,386	992,175	345,771	465,000	(527,186)	-53%	

Connors Rd/Hwy 78 Roundabout and
Waterline Ext over Liberty Rd Bridge;
SCADA Upgrade

Departmental Budget Requests
Budget Year 2022

		9 MONTHS									
12/31/2017		9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED				
2017		2018	2019	2020	2021	2021	2022	\$ Change from	% Change from	NOTES	
ACTUALS		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget		
					714,533	133,466	160,946	(553,597)	-77.5%	Total change without personnel	

WASTEWATER

The Wastewater Treatment Department strives to remove as much of the suspended solids as possible before the remaining water, called effluent, is discharged back to the environment. As solid material decays, it uses up oxygen, which is needed by the plants and animals living in the water.

\$2,660,735

Operating Budget

-18%

Change from 2021

NOTES ON 2022 BUDGET

- Additional Operator position (\$39k + benefits)
- Pay increases for staff (\$83k)

EMPLOYEES

4330-001	Wastewater Manager
4330-002	Lead Operator
4330-003	Lab Analyst
4330-004	Operator in Training
4330-005	Operator
4330-006	Mechanic
4330-007	Mechanic
4330-008	FOG/Pretreatment
4330-009	Operator
4330-010	NEW Operator

CAPITAL

North Plant Bldg. Improvements	\$1,900,000
Vanwert Rd Lift Station	\$1,500,000
Shoreline Lift Station Redirect	\$ 315,000

Force Main Reroutes - Fullerville, Old Town, Florence Circle, Turano, Edge Rd	\$ 95,000
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70KW Generator w/ Float System	\$ 80,000
Truck - F-250 (1)	\$ 40,000
Pump Controls	\$ 24,000

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
WASTEWATER TREATMENT PLANT		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
5054330511100	Regular employees	298,598	255,358	387,465	297,464	308,010	237,716	477,184	169,174	55%	Add'l operator for WWTP; pay increases for WWTP employees
5054330511120	Vacation Pay	13,545	10,890	17,052	13,517	-	2,820	-	-		
5054330511130	Sick Leave Pay	7,320	6,692	12,595	8,563	-	4,797	-	-		
5054330511300	Overtime	12,842	14,522	21,141	33,925	37,500	30,306	17,500	(20,000)	-53%	
5054330512100	Group Insurance	73,402	66,604	90,907	77,357	82,810	57,690	135,219	52,409	63%	
5054330512200	Social Security FICA Contrib	25,217	20,726	31,825	26,097	31,962	20,238	35,386	3,423	11%	
5054330512400	Retirement Contribution	16,262	30,178	7,034	35,420	26,207	21,839	29,605	3,398	13%	
5054330512500	50% Match for 457 Contrib	3,117	2,746	3,245	1,804	5,987	1,607	5,014	(973)	-16%	
5054330512600	Unemployment Insurance	-	-	-	-	-	-	-	-		
5054330512700	Worker's compensation	5,846	5,083	13,509	11,375	8,816	6,277	12,298	3,482	39%	
TOTAL - Personnel		456,149	412,797	584,775	505,521	501,292	383,290	712,205	210,912	42%	
SERVICES											
5054330521200	Professional	6,115	-	180	1,557	180	180	180	-	0%	Building, paint, laboratory, windows
5054330521300	Technical	-	-	-	-	-	-	-	-		
5054330521800	Lab Services	17,846	16,512	19,581	20,768	19,795	13,464	20,600	805	4%	
5054330522120	Tipping Fees at Landfill	59,761	30,332	20,058	33,741	50,540	42,840	49,471	(1,069)	-2%	
5054330522200	Repairs and maintenance	3,093	-	-	-	-	-	-	-		
5054330522210	m/r buildings	13,366	9,109	10,703	3,974	9,570	7,246	18,300	8,730	91%	
5054330522220	m/r equipment	132,444	76,091	105,726	258,434	194,000	138,606	171,677	(22,323)	-12%	
5054330522230	m/r vehicles	12,991	6,926	13,870	19,539	16,770	11,156	15,000	(1,770)	-11%	
5054330522240	M/R GROUNDS	1,370	1,061	1,636	3,750	50	-	1,550	1,500	3000%	
5054330522320	Rental of equipment and veh	1,527	455	3,445	138	26,100	20,708	5,600	(20,500)	-79%	FY20 rental of generator
5054330523100	Liability Insurance	18,094	13,827	21,074	8,066	10,219	7,190	10,457	238	2%	
5054330523210	Phone/Internet	17,787	11,719	17,891	17,525	18,000	14,254	18,800	800	4%	Added a line for WWTP manager
5054330523215	postage	31	-	41	-	255	-	50	(205)	-80%	
5054330523300	Advertising	-	10	20	-	20	-	20	-	0%	
5054330523400	Printing and binding	57	163	-	96	280	62	-	(280)	-100%	
5054330523500	Travel	-	963	-	-	-	-	-	-		
5054330523600	Dues and fees	58	-	28	68	530	455	125	(405)	-76%	
5054330523700	Education and training	3,130	1,131	640	985	3,995	2,711	4,400	405	10%	
5054330523850	CONTRACT LABOR	-	-	3,000	1,140	13,500	19,270	4,000	(9,500)	-70%	North Plant Disc Filter Piping
5054330523910	Drug Testing & Physicals	180	300	100	620	581	581	500	(81)	-14%	
TOTAL - Services		287,850	168,597	217,993	370,400	364,385	278,722	320,730	(43,655)	-12%	
SUPPLIES											
5054330531100	Office Supplies	2,203	1,882	2,765	3,422	3,705	2,955	3,600	(105)	-3%	
5054330531110	Chemicals	158,270	113,576	145,121	178,372	165,000	115,431	165,000	-	0%	
5054330531210	Water/Sewerage	-	43,923	69,183	39,919	128,000	95,061	70,000	(58,000)	-45%	
5054330531230	Electricity	354,995	278,396	383,368	375,259	400,000	277,445	400,000	-	0%	
5054330531270	Gasoline/diesel	8,643	12,611	21,163	14,652	40,200	25,471	15,900	(24,300)	-60%	
5054330531600	Small Equipment	3,406	5,059	8,746	1,144	5,400	2,576	1,500	(3,900)	-72%	
5054330531700	UNIFORMS	3,257	730	4,187	4,942	5,300	4,443	5,800	500	9%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
WASTEWATER TREATMENT PLANT		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
5054330531710	Operating Supplies	17,375	18,134	22,373	23,770	33,225	26,546	25,000	(8,225)	-25%	
TOTAL - Supplies		548,151	474,310	656,905	641,480	780,830	549,928	686,800	(94,030)	-12%	
CAPITAL											
5054330541200	Lift Stations	-	26,013	-	53,809	-	-	24,000	24,000		Pump Controls
5054330541300	Building Imprv - North Plant	-	-	41,519	22,076	-	-	1,900,000	1,900,000		
5054330541310	Building Imprv - West Plant	-	-	-	-	305,000	-	-	(305,000)	-100%	
5054330541400	Infrastructure - Wastewater	-	-	-	18,358	864,919	11,927	1,910,000	1,045,081	121%	Shoreline Lift Station Redirect; Vanwert Rd. Lift Station & Force Main Reroutes
5054330542200	Vehicles - Wastewater	-	-	-	40,198	-	-	40,000	40,000		
5054330542500	Equipment - Wastewater	170,469	9,600	151,857	95,634	72,750	-	80,000	7,250	10%	70KW Generator w/Float System
5054330549999	Capital Outlay Distributed	(190,869)	(35,613)	(193,376)	(230,824)	(585,750)	(11,927)	(3,954,000)	(3,368,250)	575%	
TOTAL - Capital		(20,400)	-	-	(749)	656,919	-	-	(656,919)	-100%	
INTERFUND											
5054330552200	Liability Claims / Self-Pay	-	-	-	-	-	-	5,000	5,000		
TOTAL - Interfund		-	-	-	-	-	-	5,000	5,000		
OTHER COSTS											
5054330561000	Depreciation	890,867	665,181	887,163	910,206	936,000	780,000	936,000	-	0%	
TOTAL - Other Costs		890,867	665,181	887,163	910,206	936,000	780,000	936,000	-	0%	
TOTAL WASTEWATER		2,162,616	1,720,886	2,346,836	2,426,859	3,239,426	1,991,941	2,660,735	(578,691)	-18%	
		2,738,134	1,608,650	1,948,530	(789,604)	-28.8%	Total change without personnel				

WATER

The City of Villa Rica Water Treatment Plant and System Operators manage a system of machines, often through the use of control boards, to transfer or treat water or wastewater in compliance with Georgia Water Quality Standards.

\$1,460,804

Operating Budget

-12%

Change from 2021

NOTES ON 2022 BUDGET

- Increased Water Purchases (\$25,000)
- Decreased m/r buildings & m/r equipment (\$35,110)

EMPLOYEES

4420-001	Water Manager
4420-002	Lead Operator
4420-003	Operator
4420-004	Operator
4420-005	Operator
4420-006	Operator

CAPITAL

Various Replacement of Pumps/Motors	\$72,346
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Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
WATER TREATMENT PLANT		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
PERSONNEL										
5054420511100	Regular employees	193,855	158,534	228,777	256,550	295,241	219,532	325,125	29,884	10%
5054420511120	Vacation Pay	6,813	11,468	11,783	14,507	-	(8,173)	-	-	
5054420511130	Sick Leave Pay	2,627	1,341	7,712	6,935	-	6,231	-	-	
5054420511300	Overtime	31,142	21,776	41,770	32,280	26,028	22,996	26,028	-	0%
5054420512100	Group Insurance	57,220	45,161	57,072	58,457	79,178	45,438	81,132	1,954	2%
5054420512200	Social Security FICA Contrib	17,115	13,706	21,191	22,230	22,070	18,450	24,251	2,181	10%
5054420512400	Retirement Contribution	11,900	15,838	4,027	23,614	17,955	14,963	20,288	2,332	13%
5054420512500	50% Match for 457 Contrib	1,637	3,084	3,622	3,216	4,763	1,392	1,418	(3,345)	-70%
5054420512700	Worker's compensation	3,311	9,474	7,628	6,960	6,087	4,275	8,428	2,341	38%
TOTAL - Personnel		325,744	280,506	383,708	424,874	451,322	325,104	486,669	35,345	8%
SERVICES										
5054420521200	Professional	73,838	923	-	-	-	-	-	-	
5054420521800	Lab Services	20,762	16,250	24,087	24,753	20,950	15,995	21,500	550	3%
5054420522120	Tipping Fees at Landfill	-	-	-	221	250	-	250	-	0%
5054420522200	m/r infrastructure	-	-	-	-	1,954	-	-	(1,954)	-100%
5054420522210	m/r buildings	10,099	10,780	5,201	2,650	24,600	5,525	11,000	(13,600)	-55%
5054420522220	m/r equipment	138,778	24,152	63,171	65,128	71,510	20,322	50,000	(21,510)	-30%
5054420522230	m/r vehicles	2,832	2,590	418	1,645	2,500	473	2,500	-	0%
5054420522240	M/R GROUNDS	22	48	220	776	500	-	500	-	0%
5054420523100	Liability Insurance	2,082	1,774	2,356	4,625	5,770	4,223	6,142	372	6%
5054420523210	Phone/Internet	5,978	4,141	5,139	6,357	8,373	6,376	9,300	927	11%
5054420523215	postage	294	368	6,834	1,227	615	145	600	(15)	-2%
5054420523300	Advertising	-	-	1,800	1,800	1,800	1,800	1,800	-	0%
5054420523400	Printing and binding	420	2,220	1,112	419	1,100	1,100	1,200	100	9%
5054420523500	Travel	-	108	457	-	200	-	200	-	0%
5054420523600	Dues and fees	635	1,264	945	1,260	1,435	995	1,510	75	5%
5054420523700	Education and training	1,641	533	2,804	2,795	2,335	445	2,335	-	0%
5054420523820	WATER TANK MAINTENANCE	24,914	24,914	24,914	24,914	25,000	-	25,000	-	0%
5054420523910	Drug Testing & Physicals	-	-	330	350	150	70	150	-	0%
TOTAL - Services		282,295	90,065	139,788	138,921	169,842	57,469	133,987	(35,855)	-21%
SUPPLIES										
5054420531100	Office Supplies	1,437	1,151	2,800	3,679	4,528	2,517	4,528	-	0%
5054420531110	Chemicals	91,767	70,142	111,915	85,058	120,566	74,582	115,000	(5,566)	-5%
5054420531210	Water/Sewerage	-	95	160	183	180	128	200	20	11%
5054420531230	Electricity	64,354	57,593	94,011	99,673	108,620	83,885	105,000	(3,620)	-3%
5054420531240	Bottled Gas	221	187	555	559	1,000	540	1,000	-	0%
5054420531270	Gasoline/diesel	941	781	2,051	1,797	3,600	2,080	3,600	-	0%
5054420531400	Books and periodicals	-	-	-	-	3,846	109	4,000	154	4%
5054420531510	water purchases	446,584	249,832	478,424	497,446	475,000	395,803	500,000	25,000	5%
5054420531600	Small Equipment	8,683	8,382	8,053	5,426	13,520	8,817	13,520	-	0%
5054420531700	Uniforms	1,703	378	2,555	2,360	3,000	1,135	3,000	-	0%
5054420531710	Operating Supplies	20,345	5,239	11,391	15,171	15,372	8,552	15,300	(72)	0%
TOTAL - Supplies		636,037	393,780	711,914	711,352	749,232	578,148	765,148	15,916	2%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
WATER TREATMENT PLANT		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CAPITAL											
5054420541210	Site Improv - Water Plant	-	-	-	19,415	230,000	33,206	72,346	(157,654)	-69%	Various replacement pumps/motors
5054420541300	Building Imprv - Water Plant	-	-	-	-	46,771	30,945	-	(46,771)	-100%	
5054420541400	Infrastructure - Water	-	-	-	-	100,000	-	-	(100,000)	-100%	
5054420542200	Vehicles - Water	-	21,399	-	-	-	-	-	-	-	
5054420542500	Equipment - Water	48,166	8,744	-	-	-	-	-	-	-	
5054420549999	Capital Outlay Distributed	(55,816)	(30,143)	-	(32,138)	(146,771)	(64,151)	(72,346)	74,425	-51%	
TOTAL - Capital		(7,650)	-	-	(12,723)	230,000	0	-	(230,000)	-100%	
INTERFUND											
5054420552200	Liability Claims / Self-Pay	-	-	-	-	5,000	-	5,000	-	0%	
TOTAL - Interfund		-	-	-	-	5,000	-	5,000	-	0%	
OTHER COSTS											
5054420561000	Depreciation	54,056	43,467	59,775	56,795	63,440	52,867	70,000	6,560	10%	
TOTAL - Other Costs		54,156	43,567	59,875	56,895	63,440	52,867	70,000	6,559	10%	
TOTAL WATER TREATMENT		1,290,582	807,918	1,295,285	1,319,319	1,668,836	1,013,589	1,460,804	(208,035)	-12%	
						1,217,514	688,485	974,135	(243,380)	-20.0%	Total change without personnel

DISTRIBUTION & COLLECTION

The City of Villa Rica Distribution & Collection Department is dedicated to providing routine and emergency maintenance to the city's water distribution and wastewater collection systems. Typical tasks include the inspection, cleaning and repairing of water and sewer main trunk lines. The department also installs and repairs water and sewer service connections and operates and maintains fire hydrants and water valves. The Distribution & Collection Department is also responsible for locating underground infrastructure. Our staff makes every effort to respond to all repair and maintenance concerns on all distribution water lines and collection sewer lines.

\$1,827,972

Operating Budget

-34%

Change from 2021

CAPITAL

Service Lines & Meters	\$30,000
Commercial Meters	\$20,000
Isolation Valves	\$40,000
Truck - F-450 with Utility Body	\$48,000
HydraStop InsertaValve Equipment	\$106,101

NOTES ON 2022 BUDGET

- Decreased Operating Supplies (\$30,000)
- Decreased Contract Labor (\$33,123)



Continued on following page...

DISTRIBUTION & COLLECTION, continued



EMPLOYEES

4440-001	Distribution/Collection Manager
4440-002	Technician
4440-003	Equipment Operator
4440-004	Equipment Operator
4440-005	Equipment Operator
4440-006	Admin/Backflow Coordinator
4440-007	Utility Locator
4440-009	Technician
4440-010	Crew Leader
4440-011	Technician
4440-012	Technician
4440-014	Crew Leader
4440-015	NEW Crew Leader

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
DISTRIBUTION & COLLECTION		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
5054440511100	Regular employees	356,920	296,786	372,897	377,957	507,250	280,961	548,761	41,512	8%	Pay increases for D&C employees
5054440511120	Vacation Pay	9,215	5,633	13,311	19,209	-	(3,373)	-	-		
5054440511130	Sick Leave Pay	6,526	10,453	16,482	12,787	-	15,215	-	-		
5054440511200	Seasonal/Temporary Employees	-	-	22,431	44,025	55,000	5,877	-	(55,000)	-100%	
5054440511300	Overtime	25,634	32,759	41,034	25,127	40,000	10,006	30,000	(10,000)	-25%	
5054440512100	Group Insurance	98,361	78,319	96,251	110,434	159,551	81,221	175,785	16,235	10%	
5054440512200	Social Security FICA Contrib	26,959	21,972	30,603	30,719	37,784	22,910	40,240	2,455	6%	
5054440512400	Retirement Contribution	14,512	37,483	8,716	51,163	29,772	24,810	33,661	3,890	13%	
5054440512500	50% Match for 457 Contrib	934	769	1,925	3,126	6,725	2,162	1,444	(5,281)	-79%	
5054440512700	Worker's compensation	6,958	(149)	12,228	28,297	22,004	17,954	39,029	17,026	77%	
TOTAL - Personnel		546,150	484,157	616,009	702,976	858,085	457,743	868,920	10,834	1%	
SERVICES											
5054440521200	Professional	18,136	157,954	-	-	-	-	-	-		
5054440521300	Technical	1,231	840	640	640	640	640	665	25	4%	
5054440522200	m/r infrastructure	23,636	2,761	35,833	150	-	-	-	-		
5054440522210	m/r buildings	324	50	15,930	2,748	6,500	3,577	10,000	3,500	54%	
5054440522220	m/r equipment	10,733	5,592	11,450	14,868	11,000	5,849	9,300	(1,700)	-15%	
5054440522230	m/r vehicles	18,926	12,078	20,432	5,505	19,500	15,282	16,000	(3,500)	-18%	
5054440522240	M/R ROADS R/W	-	5,464	3,675	-	-	-	-	-		
5054440522320	Rental of equipment and veh	75	93	18,130	955	16,016	861	8,000	(8,016)	-50%	
5054440523100	Liability Insurance	5,257	3,976	7,042	3,664	4,750	3,316	4,822		2%	
5054440523210	Phone/Internet	6,189	4,551	6,471	6,312	8,000	4,804	8,000	-	0%	
5054440523215	postage	579	322	440	492	1,200	635	1,200	-	0%	
5054440523400	Printing and binding	315	796	145	776	1,000	74	1,000	-	0%	
5054440523500	Travel	577	238	139	245	1,000	-	2,400	1,400	140%	
5054440523600	Dues and fees	2,903	2,861	3,986	5,004	5,403	4,891	5,403	-	0%	
5054440523700	Education and training	3,058	8,900	4,151	2,862	5,962	1,265	5,962	-	0%	
5054440523850	Contract labor	2,000	23,360	17,170	10,722	83,123	39,315	50,000	(33,123)	-40%	
5054440523910	Drug Testing & Physicals	55	370	975	591	1,000	505	500	(500)	-50%	
5054440523920	PREEMPLOYMENT PHYSICALS	190	-	-	-	-	-	-	-		
TOTAL - Services		94,184	230,207	146,607	55,534	165,094	81,014	123,252	(41,914)	-25%	
SUPPLIES											
5054440531100	Office Supplies	4,127	4,155	4,438	4,024	4,500	3,644	4,700	200	4%	
5054440531210	Water/Sewerage	-	-	-	-	-	-	-	-		
5054440531230	Electricity	6,335	3,858	9,331	12,931	11,500	8,903	12,000	500	4%	
5054440531270	Gasoline/diesel	19,600	21,849	26,923	21,931	25,000	18,699	25,000	-	0%	
5054440531300	Food	-	-	852	93	100	44	100	-	0%	
5054440531600	Small Equipment	8,338	17,844	16,647	15,488	15,000	12,663	15,000	-	0%	
5054440531700	UNIFORMS	5,797	4,700	5,622	8,061	8,300	3,703	9,000	700	8%	
5054440531710	Operating Supplies	64,746	86,705	124,355	72,009	145,000	89,127	115,000	(30,000)	-21%	
TOTAL - Supplies		108,944	139,111	188,168	134,537	209,400	136,784	180,800	(28,600)	-14%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
DISTRIBUTION & COLLECTION		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CAPITAL											
5054440541210	Site Improvements - Dist/Coll	-	5,750	48,281	49,768	348,860	235,312	-	(348,860)	-100%	
5054440541410	Commercial Meters - Dist/Coll	59,743	47,427	42,018	3,164	50,000	-	20,000	(30,000)	-60%	
5054440541411	PRV Replacements - Dist/Coll	-	-	-	-	100,000	-	-	(100,000)	-100%	
5054440541412	Standpipe Replcmnts - Dist/Col	-	12,300	-	-	-	-	-	-		
5054440541450	Water & Sewer Pipe - Dist/Coll	10,585	10,920	398,703	220,413	982,880	581,545	-	(982,880)	-100%	
5054440541460	ServiceLines & Meters - Dist/C	-	-	2,978	28,298	75,000	6,085	30,000	(45,000)	-60%	
5054440541470	Isolation Valves - Dist/Coll	-	-	-	-	50,000	-	40,000	(10,000)	-20%	Inserta-Valve Equipment
5054440541480	Hydrant Replacement - Dist/Col	-	3,316	-	50,000	-	-	-	-		
5054440542200	Vehicles - Dist/Coll	40,648	94,021	-	8,815	41,647	34,965	48,000	6,353	15%	
5054440542500	Equipment - Dist/Coll	-	4,995	150,133	11,997	-	-	106,101	106,101		
5054440549999	Capital Outlay Distributed	(120,755)	(178,729)	(642,113)	(428,293)	(740,000)	(824,768)	(244,101)	495,899	-67%	
TOTAL - Capital		(9,779)	-	-	(55,838)	908,387	33,140	-	(908,387)	-100%	
INTERFUND											
5054440552200	Liability Claims / Self-Pay	-	-	-	381	5,000	-	5,000	-	0%	
TOTAL - Interfund		-	-	-	381	5,000	-	5,000	-	0%	
OTHER COSTS											
5054440561000	Depreciation	557,675	427,269	591,953	615,678	624,000	520,000	650,000	26,000	4%	
TOTAL - Other Costs		557,675	427,269	591,953	615,678	624,000	520,000	650,000	26,000	4%	
TOTAL DISTRIBUTION & COLLECTION		1,297,173	1,280,743	1,542,737	1,453,269	2,769,967	1,228,680	1,827,972	(942,067)	-34%	
		1,911,881	770,937	959,052	(952,901)	-49.8%	Total change without personnel				

SOLID WASTE

The City of Villa Rica strives to be a “Clean City”. Garbage pickup services are provided for all customers inside the Villa Rica city limits. The City of Villa Rica contracts with GFL Environmental to collect garbage for residential customers. In addition to garbage pickup, the City of Villa Rica also provides curbside pickup for yard waste, furniture, small appliances, and other refuse.

\$1,450,038

Operating Budget

13%

Change from 2021

EMPLOYEES

4500-001	Technician
4500-002	Equipment Operator
4500-003	Technician
4500-004	Technician
4500-005	Technician
4500-006	Technician

CAPITAL

Brush Chipper \$90,000

NOTES ON 2022 BUDGET

- Increased Garbage pickup by \$120k, based on current year
- Increased Tipping Fees by \$27,000
- Increased Gasoline by \$14,550



Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
SOLID WASTE		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
PERSONNEL											
5404500511100	Regular employees	95,299	125,162	182,747	178,031	198,470	121,740	191,156	(7,314)	-4%	
5404500511120	Vacation Pay	3,700	7,906	9,970	9,298	-	(1,533)	-	-		
5404500511130	Sick Leave Pay	4,575	2,596	6,733	5,589	-	8,780	-	-		
5404500511300	Overtime	4,209	3,065	1,407	3,180	2,000	682	1,500	(500)	-25%	
5404500512100	Group Insurance	32,159	36,278	63,092	54,477	62,314	33,252	54,088	(8,226)	-13%	
5404500512200	Social Security FICA Contrib	8,092	9,846	14,225	14,282	15,295	10,103	14,432	(863)	-6%	
5404500512400	Retirement Contribution	6,163	45,090	3,309	10,426	11,278	9,398	12,587	1,308	12%	
5404500512500	50% Match for 457 Contrib	1,394	1,229	1,992	373	890	-	877	(13)	-1%	
5404500512700	Worker's compensation	6,792	12,896	25,339	14,179	12,636	8,875	15,023	2,387	19%	
TOTAL - Personnel		162,382	244,068	308,814	289,835	302,883	191,297	289,662	(13,221)	-4%	
SERVICES											
5404500522110	Disposal (garbage pickup)	623,048	511,203	739,954	807,292	800,000	645,951	920,000	120,000	15%	FY21 budget short; Avg 9% increase
5404500522120	Tipping Fees at Landfill	75,650	66,007	52,614	57,653	50,000	57,489	77,000	27,000	54%	FY21 budget short
5404500522210	m/r buildings	75,650	66,007	52,614	-	649	1,012	-	(649)	-100%	
5404500522220	m/r equipment	11,862	6,336	9,551	10,690	10,000	7,863	10,000	-	0%	
5404500522230	m/r vehicles	36,516	35,899	16,261	13,492	14,769	11,305	15,000	231	2%	
5404500522320	Rental of equipment and veh	-	-	4,910	-	5,000	4,155	5,000	-	0%	
5404500523100	Liability Insurance	6,031	4,609	8,142	4,094	4,300	3,490	5,076	776	18%	
5404500523210	Phone/Internet	1,816	1,419	2,875	3,394	3,650	2,628	3,500	(150)	-4%	
5404500523400	Printing and binding	-	-	385	-	-	-	-	-		
5404500523700	Education and training	-	-	-	600	2,000	-	-	(2,000)	-100%	
5404500523910	DRUG TESTING	40	-	265	-	400	95	200	(200)	-50%	
TOTAL - Services		830,612	691,480	834,957	897,215	890,768	733,987	1,035,776	145,008	16%	
SUPPLIES											
5404500531100	Office Supplies	358	342	471	377	650	48	500	(150)	-23%	
5404500531230	Electricity	3,808	505	6,778	6,897	7,100	4,688	7,100	-	0%	
5404500531270	Gasoline/diesel	11,074	16,348	20,672	22,551	22,450	22,439	37,000	14,550	65%	
5404500531600	Small Equipment	-	90	26	439	500	106	500	-	0%	
5404500531700	Uniforms	2,356	1,723	2,033	3,190	3,000	643	3,000	-	0%	
5404500531710	Operating Supplies	625	883	800	106	2,000	594	1,000	(1,000)	-50%	
TOTAL - Supplies		18,221	19,891	30,780	33,561	35,700	28,519	49,100	13,400	38%	
CAPITAL											
5404500542500	Equipment - Sanitation	-	3,030	133,876	-	-	-	90,000	90,000		Brush chipper
5404500549999	Capital Outlay	-	(3,030)	(133,876)	-	-	-	(90,000)	(90,000)		
TOTAL - Capital		-	-	-	-	-	-	-	-		
INTERFUND											
5404500552200	Liability Claims / Self-Pay	-	-	3,865	298	4,351	-	5,000	649	15%	
TOTAL - Interfund		-	-	3,865	298	4,351	-	5,000	649	15%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
SOLID WASTE		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
5404500561000	Depreciation	9,232	32,253	45,709	63,095	46,350	53,545	65,000	18,650	40%	
5401590574000	Bad Debt - Sanitation	-	-	-	5,450	5,000	4,949	5,500	500	10%	
5404500579100	CONTINGENCY	-	-	-	-	-	-		-		
TOTAL - Other Costs		9,232	32,253	45,709	68,545	51,350	58,494	70,500	19,150	37%	
TOTAL SOLID WASTE		1,020,447	987,691	1,224,124	1,289,454	1,285,052	1,012,297	1,450,038	164,986	13%	
						982,169	821,000	1,160,376	178,207	18.1%	Total change without personnel

OTHER DEPARTMENTS

Departmental Budget Requests
Budget Year 2022

		9 MONTHS						PROPOSED			NOTES
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	2022	\$ Change from	% Change from	
OTHER		2017	2018	2019	2020	2021	2021	2022	2021 Budget	2021 Budget	
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget			
CUSTODY OF PRISONERS											
1003226552200	CLAIMS	5,644	34,098	28,126	9,034	20,000	4,041	20,000	-	0%	Medical insurance claims for arrestees and inmates
1003226571000	Intergovernmental	9,170	5,040	7,315	6,475	11,500	3,815	11,500	-	0%	Housing of inmates at jail
TOTAL - Custody of Prisoners		14,814	39,138	35,441	15,509	31,500	7,856	31,500	-	0%	
FIRE											
1003520571000	Intergovernmental	373,791	403,173	428,138	451,786	474,000	-	498,322	24,322	5%	40% of Insurance Premium Tax paid to Douglas Co for Fire protection
TOTAL - Fire		373,791	403,173	428,138	451,786	474,000	-	498,322	24,322	5%	
ANIMAL CONTROL											
1003910572000	Payment to other agencies	51,666	50,646	60,063	65,685	75,000	55,919	75,000	-	0%	Animal Control paid to Douglas County
TOTAL - Animal Control		51,666	50,646	60,063	65,685	75,000	55,919	75,000	-	0%	
OPERATING TRANSFERS - GENERAL FUND											
1009000611021	Transfer to GF Capital Project	743,053	203,856	352,400	329,481	1,098,298	-	424,707	(673,591)	-61%	General Fund Capital projects
1009000611031	Transfer to Capital - Roads	48,748	90,865	-	-	-	-	-	-	-	
1009000611140	Transfer to Public Fac. Auth.	597,148	-	-	-	-	-	-	-	-	
1009000611290	Transfer to Cemetery Fund	-	-	-	-	5,000	5,000	-	(5,000)	-100%	
1009000611506	Operating Transf to Stormwater	-	-	333,529	209,747	345,947	-	260,863	(85,084)	-25%	Subsidy for Stormwater
1009000611540	Operating Trans to Solid Waste	-	-	-	-	5,000	-	-	(5,000)	-100%	
TOTAL - Operating Transfers - GF		1,388,949	294,720	685,929	539,229	1,454,245	5,000	685,570	(768,675)	-53%	
DEBT SERVICE - WATER/SEWER FUND											
5058000582301	GEFA Interest	5,029	3,326	3,859	3,566	4,000	-	2,000	(2,000)	-50%	Projected GEFA interest
5058000583000	Fiscal agent fees	6,000	4,500	4,500	4,500	7,500	2,000	4,500	(3,000)	-40%	Bond fees
TOTAL - Debt Service - W/S		11,029	7,826	8,359	8,066	11,500	2,000	6,500	(5,000)	-43%	
OPERATING TRANSFERS - WATER/SEWER FUND											
5059000611035	Transfer Out - VRPFA	1,109,130	1,705,269	1,707,287	2,166,650	2,263,613	2,147,205	2,262,488	(1,125)	0%	Bond Payments
5059000611110	Operating Trans to General FD	656,637	755,383	1,039,758	1,117,229	1,195,145	987,621	1,309,737	114,593	10%	Shared Allocation
TOTAL - Operating Transfers - W/S		1,765,767	2,460,652	2,747,046	3,283,879	3,458,757	3,134,826	3,572,225	113,468	3%	
OPERATING TRANSFERS - SANITATION & SOLID WASTE FUND											
5409000611110	Operating Tran to General FD	110,878	93,399	106,210	92,909	100,848	84,040	60,061	(40,787)	-40%	Shared Allocation
TOTAL - Operating Transfers - S/SW		110,878	93,399	106,210	92,909	100,848	84,040	60,061	(40,787)	-40%	

OTHER FUNDS

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 210: FEDERAL SEIZURES		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
SUPPLIES											
2103210531600	Small Equipment	-	5	-	-	-	-	-	-		
TOTAL - Supplies		-	5	-	-	-	-	-	-		
CAPITAL											
2103210541201	Firing Range	-	-	-	-	-	-	-	-		
2103210542200	Vehicles	-	-	-	-	-	-	-	-		
2103210542500	Equipment	-	14,075	-	-	1,000	-	1,000	-	0%	
TOTAL - Capital		-	14,075	-	-	1,000	-	1,000	-	0%	
TOTAL FEDERAL SEIZURES		-	14,080	-	-	1,000	-	1,000	-	0%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 212: STATE SEIZURES		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
SUPPLIES											
2123210531100	Supplies	-	-	-	0	-	-	-	-		
2123210531600	Small Equipment	-	-	-	-	-	-	-	-		
TOTAL - Supplies		-	-	-	0	-	-	-	-		
CAPITAL											
2123210542500	Equipment	-	-	1,200	-	1,000	-	1,000	-	0%	
TOTAL - Capital		-	-	1,200	-	1,000	-	1,000	-	0%	
OTHER COSTS											
2123210571000	Intergovernmental	-	-	-	-	-	-	-	-		
TOTAL - Other Costs		-	-	-	-	-	-	-	-		
TOTAL STATE SEIZURES		-	-	1,200	0	1,000	-	1,000	-	0%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 230: AMERICAN RESCUE PLAN ACT (ARPA)		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CAPITAL											
2304115541400	Infrastructure	-	-	-	-	2,998,321	-	2,998,321	-	0%	
TOTAL - Capital		-	-	-	-	2,998,321	-	2,998,321	-	0%	
TRANSFERS											
2309000611505	Transfer to Water/Sewer Fund	-	-	-	-	-	-	-	-		
TOTAL - Other Costs		-	-	-	-	-	-	-	-		
TOTAL AMERICAN RESCUE PLAN (ARPA)		-	-	-	-	2,998,321	-	2,998,321	-	0%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 275: HOTEL/MOTEL TAX		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
OTHER COSTS											
2757540572004	Board of Tourism	-	-	-	-	-	-	-	-		
2757540572005	Villa Rica CVB (3.5%)	75,103	109,905	144,176	126,180	119,492	78,567	141,750	22,258	19%	3.5% of 8% hotel/motel tax
2757540572010	Product Development (1.5%)	-	48,274	27,626	27,004	72,711	37,042	60,830	(11,881)	-16%	1.5% of 8% hotel/motel tax + Interest
TOTAL - Other Costs		75,103	158,180	171,802	153,184	192,203	115,609	202,580	10,377	5%	
TRANSFERS											
2759000611030	Transfer to Gen Fund (3%)	86,481	94,205	123,579	108,154	102,422	81,089	121,500	19,078	19%	3% of 8% hotel/motel tax
TOTAL - Other Costs		86,481	94,205	123,579	108,154	102,422	81,089	121,500	19,078	19%	
TOTAL HOTEL/MOTEL TAX		161,584	252,384	295,381	261,338	294,625	196,697	324,080	29,455	10%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 285: VRPFA SPECIAL REVENUE		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
DEBT SERVICE											
2858000581100	Bond Principal Payments	245,000	250,000	260,000	735,000	855,000	855,000	880,000	25,000	3%	Principal on Bond Payment
2858000582100	Interest - Bonds	1,461,138	1,454,938	1,447,288	1,432,363	1,408,513	710,669	1,382,488	(26,025)	-2%	Interest on Bond Payment
2858000584000	ISSUANCE COSTS	-	-	-	-	-	-	-	-		
TOTAL - Debt Service		1,706,138	1,704,938	1,707,288	2,167,363	2,263,513	1,565,669	2,262,488	(1,025)	0%	
TRANSFERS											
2859000613000	Pay- refunded bd escrow agent	-	-	-	-	-	-	-	-		
TOTAL - Other Costs		-	-	-	-	-	-	-	-		
TOTAL VRPFA SPECIAL REVENUE		1,706,138	1,704,938	1,707,288	2,167,363	2,263,513	1,565,669	2,262,488	(1,025)	0%	

(1,025)

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 290: CEMETERY		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
SERVICES											
2904950521200	Professional	100	406	6,135	-	700	700	900	200	29%	Survey (Southside of Candler)
2904950521300	Technical	935	935	935	1,015	1,203	1,133	1,015	(188)	-16%	
2904950522240	M/R GROUNDS	912	1,885	630	2,354	5,263	5,002	5,000	(263)	-5%	
2904950523500	Travel	-	498	758	2,375	100	-	100	-	0%	Online training
2904950523650	Dues and fees	-	25	55	-	200	25	125	(75)	-38%	
2904950523700	Education and training	-	-	1,116	-	-	-	650	650		
TOTAL - Services		1,947	3,749	9,629	5,744	7,465	6,861	7,790	325	4%	
SUPPLIES											
2904950531210	Water/Sewerage	-	137	699	311	200	234	350	150	75%	Ex. Monument compound
2904950531230	Electricity	-	135	270	664	4,100	2,682	4,100	-	0%	
2904950531600	Small Equipment	-	-	-	-	-	-	-	-		
2904950531710	Operating Supplies	350	91	276	495	500	495	1,500	1,000	200%	
2904950572100	PAYMENTS TO OTHER AGENCIES	-	-	-	-	5,000	5,000	-	-		
TOTAL - Supplies		350	363	1,244	1,471	9,800	8,411	5,950	1,150	-39%	
CAPITAL											
2904950541200	Site Improvements	-	8,600	-	13,500	-	-	-	-		
2904950541310	Mausoleum at Hillcrest	-	4,500	-	-	-	-	-	-		
TOTAL - Capital		-	13,100	-	13,500	-	-	-	-		
TOTAL CEMETERY		2,297	17,212	10,873	20,715	17,265	15,272	13,740	1,475	-20%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 322: 2016 DOUGLAS CO SPLOST		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
SERVICES											
3221510523970	BANK/CC FEES & ANALYSIS CHGES	80	165	31	-	-	-		-		
TOTAL - Services		80	165	31	-	-	-	-	-		
CAPITAL											
3221590541410	DSPLOST - Meter Replacements	-	-	50,000	39,360	100,000	23,650		(100,000)	-100%	
3223210541300	DSPLOST - Buildings - Police	-	-	-	-	-	-		-		
3223210542200	DSPLOST - Vehicles - Police	132,858	188,265	206,399	40,546	104,454	104,454	94,873	(9,581)	-9%	
3223210542500	DSPLOST - Equipment - Police	-	-	-	-	35,000	-		(35,000)	-100%	
3223520571000	Douglas Co Fire/EMS Capital Pr	-	98,137	68,661	43,442	419,216	1,689	157,364	(261,852)	-62%	
3224210541410	DSPLOST - Street Improvements	-	200,000	-	-	670,780	663,117	700,000	29,220	4%	
3224210541412	DSPLOST - Warning Signal Conne	-	-	30,000	74,220	-	-		-		
3224210542200	DSPLOST - Vehicles - Streets	-	-	-	-	-	-		-		
3224210542500	DSPLOST - Equipment - Streets	-	-	-	-	40,000	-		(40,000)	-100%	
3224320541420	DSPLOST - Stormwater Improv	-	-	-	-	-	-		-		
3224330541400	DSPLOST - Infrastrct - Wastewa	-	-	-	-	50,000	-		(50,000)	-100%	
3224330541440	DSPLOST - North Plant	39,754	-	218,375	2,320	483,452	95,955		(483,452)	-100%	
3224330542200	DSPLOST - Vehicles - WWTP	21,572	35,000	-	-	-	-		-		
3224420541425	DSPLOST - Conners Rd Booster	-	-	-	-	100,000	-	190,000	90,000	90%	
3224440541450	DSPLOST - Water & Sewer Pipe	-	-	-	22,495	135,000	3,450	350,000	215,000	159%	
3224440541455	DSPLOST - Lift Stations	-	-	-	-	-	-		-		
3224440541480	DSPLOST - Hydrant Replacements	-	-	-	27,974	-	-		-		
3224440542500	DSPLOST - Equipment - Dist/Col	-	60,626	-	-	-	-		-		
3224900542200	DSPLOST - Vehicles - Maint	-	-	-	-	-	-		-		
3226110541201	DSPLOST - Conners Road Passive	10,014	18,386	-	-	-	-		-		
3226172541200	DSPLOST - Site Imprv - PMGM	-	-	6,150	48,529	241,485	31,292	101,456	(140,029)	-58%	
3226172541300	DSPLOST - Building Impr - PMGM	-	-	-	11,911	-	-		-		
3226172541416	DSPLOST - Museum Exhibits - PM	-	-	5,600	-	-	-		-		
3226172542500	DSPLOST - Equipment - PMGM	-	-	-	7,598	-	-		-		
TOTAL - Capital		204,198	600,414	585,185	318,395	2,379,387	923,607	1,593,693	(785,694)	-33%	
TOTAL 2016 DOUGLAS CO SPLOST		204,278	600,579	585,216	318,395	2,379,387	923,607	1,593,693	(785,694)	-33%	

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 335: CAPITAL PROJECTS - ROADS		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
CAPITAL											
3354210541405	Road Improvements - LMIG	230,693	476,974	-	-	458,252	435,698	185,633	(272,619)	-59%	
TOTAL - Capital		230,693	476,974	-	-	458,252	435,698	185,633	(272,619)	-59%	
TOTAL CAPITAL PROJECTS - ROAD!		230,693	476,974	-	-	458,252	435,698	185,633	(272,619)	-59%	

Departmental Budget Requests
Budget Year 2022

		9 MONTHS								
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED		
FUND 350: CAPITAL PROJECTS - GEN FUND		2017	2018	2019	2020	2021	2021	2022	\$ Change from	% Change from
		ACTUALS	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD (10 months)	Requested Budget	2021 Budget	2021 Budget
CAPITAL										
3501110541300	Building Imprv - Council Chamb	-	-	-	41,000	-	-		-	
3501110541100	Sites - Council	3,897	-	-	-	-	-		-	
3501320541300	Building Imprv - City Hall	-	-	-	-	25,000	21,596		(25,000)	-100%
3501590541300	Building Imprv - Customer Svc	-	-	-	-	10,000	7,334		(10,000)	-100%
3501590542200	Vehicles - Customer Svc	-	-	24,694	-	-	-		-	
3503210541300	Buildings Imprv - Police Dept	-	14,310	-	-	19,643	7,333		(19,643)	-100%
3503210542200	Vehicles - Police	93,422	2,570	126,697	78,992	155,541	144,483	249,707	94,166	61%
3503210542500	Equipment - Police	-	12,727	17,200	-	34,744	-	175,000	140,256	404%
3504110542200	Vehicles - Public Works	-	-	34,016	19,728	32,970	32,961		(32,970)	-100%
3504210541400	Traffic Calming	5,000	-	-	-	28,000	-		(28,000)	-100%
3504210541404	North Loop	430,791	145,528	7,279	154,540	173,367	114,080		(173,367)	-100%
3504210541405	Fullerville Trailhead	630,270	-	-	-	-	-		-	
3504210541411	Street Improvements	-	-	-	2,264	-	-		-	
3504210542500	Equipment - Streets	-	-	-	17,603	20,300	11,650		(20,300)	-100%
3504320541420	Stormwater Improvements	-	37,214	-	-	-	-		-	
3504900541300	Building Imprv - Avanti	5,660	-	-	-	17,750	17,712		(17,750)	-100%
3504900542200	Vehicles - Maintenance	-	-	-	-	36,000	36,000		(36,000)	-100%
3504900542500	Equipment - Maintenance	-	-	17,300	4,765	-	-		-	
3504910542200	Vehicles - Grounds	5,391	-	-	-	-	-		-	
3504910542500	Equipment - Grounds	-	-	106,391	-	-	-		-	
3504950541400	Site Improvements - Cemetery	-	21,000	-	-	-	-		-	
3506110541220	Site Imprv - Gold Dust	-	-	-	-	20,000	1,014		(20,000)	-100%
3506110541230	Site Imprv - VPlex	-	-	-	-	29,715	28,814	-	(29,715)	-100%
3506110541240	Site Imprv - Powell Park	-	-	-	-	-	-		-	
3506110541250	Site Imprv - Fullerville	-	-	-	-	19,500	-		(19,500)	-100%
3506110541310	Building Improvements	-	19,404	-	-	-	-		-	
3506110541320	Building Imprv - Gold Dust	-	-	-	-	82,500	43,666		(82,500)	-100%
3506110541330	Building Imprv - VPlex	-	-	-	-	58,400	12,630		(58,400)	-100%
3506110541340	Building Imprv - Powell Park	-	-	-	-	2,285	2,580		(2,285)	-100%
3506110541350	Building Imprv - Fullerville	-	-	-	-	-	-		-	
3506110542200	Vehicles - Recreation	-	-	-	-	-	-		-	
3506110542500	Equipment - Recreation	8,640	8,640	13,162	9,544	-	-		-	
3506172541400	Site Imprv - Pine Mt Gold Muse	45	9,000	60,783	-	5,300	-		(5,300)	-100%
3506510542500	Equipment - Library	-	-	7,483	-	-	-		-	
3507220542200	Vehicles - Building Inspectors	-	15,497	-	-	33,000	32,906		(33,000)	-100%
3507540541310	Building Imprv -Welcome Center	-	-	-	-	500,000	8,870		(500,000)	-100%
3507550541310	Building Imprv - Main Street	-	-	-	-	34,550	34,550		(34,550)	-100%
TOTAL - Capital		1,183,116	285,890	415,005	328,436	1,338,565	558,180	424,707	(913,858)	-68%
TOTAL CAPITAL PROJECTS - GF		1,183,116	285,890	415,005	328,436	1,338,565	558,180	424,707	(913,858)	-68%

Departmental Budget Requests
Budget Year 2022

Budget Year 2022		9 MONTHS									
		12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED			
FUND 610: SELF-FUNDED INSURANCE		2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES
SERVICES											
6101540523970	BANK/CC FEES & ANALYSIS CHGES	-	-	-	-	-	-	-	-		
TOTAL - Services		-	-	-	-	-	-	-	-		
OTHER COSTS											
6101540571010	Claims	123,807	507,091	1,109,049	931,126	1,397,775	989,476	1,553,597	155,822	11%	
6101540571040	Wellness	-	17,110	22,545	25,056	32,542	8,000	32,760	218	1%	
6101540571050	Administrative Fees	74,918	303,183	455,467	438,992	516,451	408,208	585,635	69,184	13%	
6101540571060	Premiums	49,485	-	-	-	-	-	-	-		
TOTAL - Other Costs		248,210	827,383	1,587,062	1,395,174	1,946,767	1,405,684	2,171,992	225,225	12%	
TRANSFERS											
6109000611110	Transfers to Funds				-	52,868	55,062	-	(52,868)	-100%	
TOTAL - Other Costs		-	-	-	-	52,868	55,062	-	(52,868)	-100%	
TOTAL SELF-FUNDED INSURANCE		248,210	827,383	1,587,062	1,395,174	1,999,634	1,460,746	2,171,992	172,358	9%	

Departmental Budget Requests
Budget Year 2022

	9 MONTHS									
12/31/2017	9/30/2018	9/30/2019	9/30/2020	9/30/2021	7/31/2021	PROPOSED				
2017 ACTUALS	2018 ACTUALS	2019 ACTUALS	2020 ACTUALS	2021 BUDGET	2021 YTD (10 months)	2022 Requested Budget	\$ Change from 2021 Budget	% Change from 2021 Budget	NOTES	
-	-	-	-	409	-	-	(409)	-100%		
-	-	-	27,747	41,591	409	45,000	3,409	8%		
-	-	-	27,747	41,591	409	45,000	3,409	8%		
-	-	-	27,747	42,000	409	45,000	3,000	7%		

PERSONNEL

City of Villa Rica
 Requested Positions
 October 1, 2021 - September 30, 2022

ADDITIONS

Title	Department	Full or Part-Time	Pay Grade	Estimated Salary	Estimated Benefits	Delay?	Total Cost for FY 2022
Water and Sewer Fund							
Wastewater Operator	Wastewater	Full	110	\$ 39,062.40	\$ 22,700.51	---	\$ 61,201.58
Total Water and Sewer Fund							
				\$ 39,062.40	\$ 22,700.51		\$ 61,201.58

UPGRADES

Current Title	Department	Requested Change	Estimated Cost
Water and Sewer Fund			
WW Lead Operator	Wastewater	Pay Grade	\$ 4,024.80
WW Lab Analyst	Wastewater	Pay Grade	\$ 3,439.80
Operator in Training	Wastewater	Pay Grade	\$ 2,530.32
WW Class III Operator	Wastewater	Pay Grade	\$ 3,276.00
WW Class III Operator	Wastewater	Pay Grade	\$ 2,686.32
WW Mechanic	Wastewater	Pay Grade	\$ 2,964.00
WW Mechanic	Wastewater	Pay Grade	\$ 2,964.00
FOG/Pretreatment	Wastewater	Pay Grade	\$ 2,775.24
Water Plant Manager	Water Treatment Plant	Equalize with WWTP Mgr.	\$ 6,916.75
WT Lead Operator	Water Treatment Plant	Equalize with WWTP Lead	\$ 8,392.28
WT Class I Operator	Water Treatment Plant	Pay Grade	\$ 3,879.28
WT Class II Operator	Water Treatment Plant	Pay Grade	\$ 3,296.64
WT Class II Operator	Water Treatment Plant	Pay Grade	\$ 3,340.97
WT Class III Operator	Water Treatment Plant	Pay Grade	\$ 2,691.00
Crew Leader	Distribution & Collection	Pay Grade	\$ 3,276.00
Crew Leader	Distribution & Collection	Pay Grade	\$ 3,324.00
Crew Leader	Distribution & Collection	Pay Grade	\$ 2,964.00
Equipment Operator	Distribution & Collection	Pay Grade	\$ 2,652.00
Equipment Operator	Distribution & Collection	Pay Grade	\$ 2,574.00
Equipment Operator	Distribution & Collection	Pay Grade	\$ 2,652.00
DC Technician	Distribution & Collection	Pay Grade	\$ 2,296.32
DC Technician	Distribution & Collection	Pay Grade	\$ 2,296.32
DC Technician	Distribution & Collection	Pay Grade	\$ 2,333.76
DC Technician	Distribution & Collection	Pay Grade	\$ 2,333.76
Utility Locator	Distribution & Collection	Pay Grade	\$ 3,120.00
Total Water and Sewer Fund			\$ 82,999.56

Total \$ 144,201.14